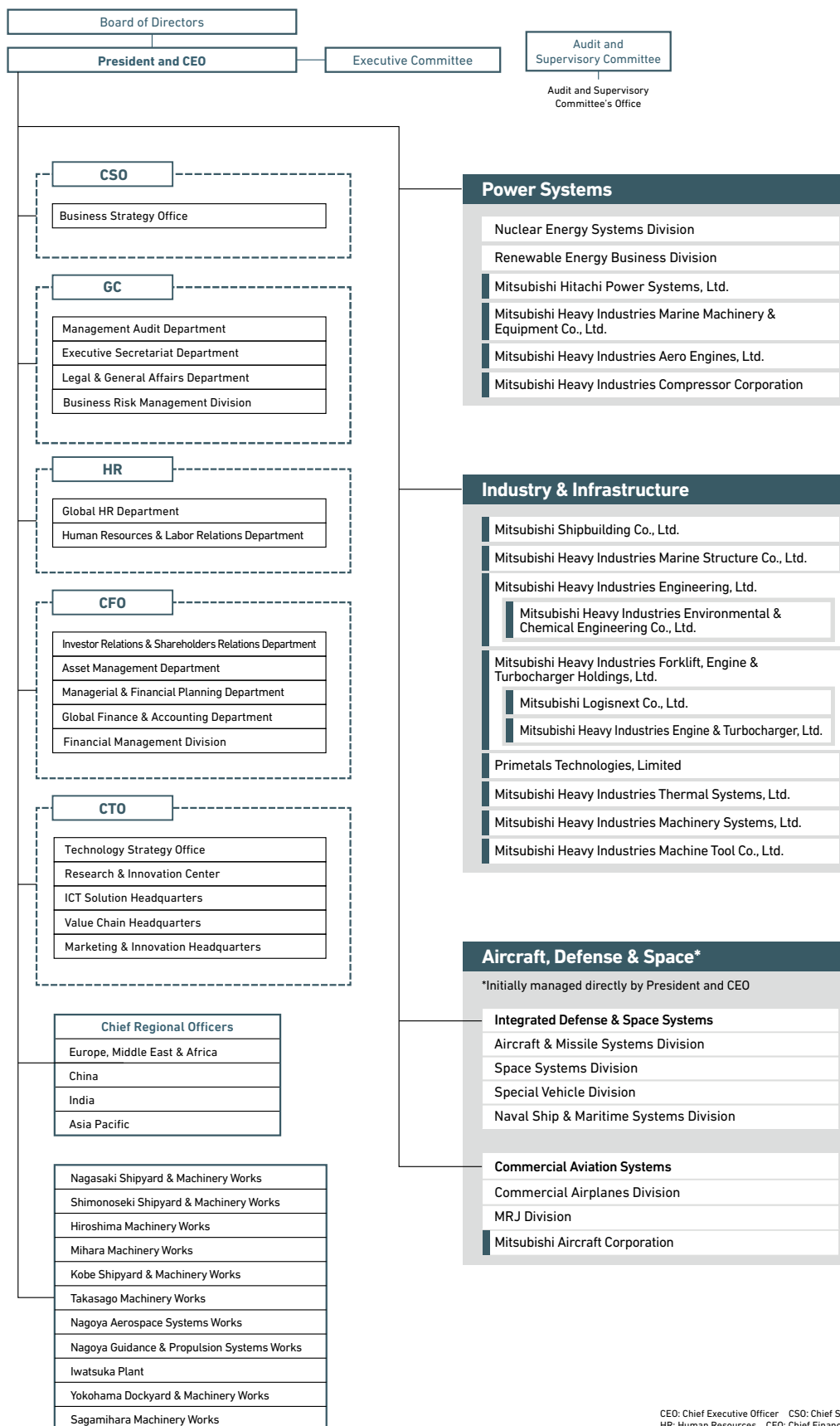


MITSUBISHI HEAVY INDUSTRIES, LTD. ORGANIZATION CHART (As of October 1, 2019)



CEO: Chief Executive Officer CSO: Chief Strategy Officer GC: General Counsel
HR: Human Resources CFO: Chief Financial Officer CTO: Chief Technology Officer