





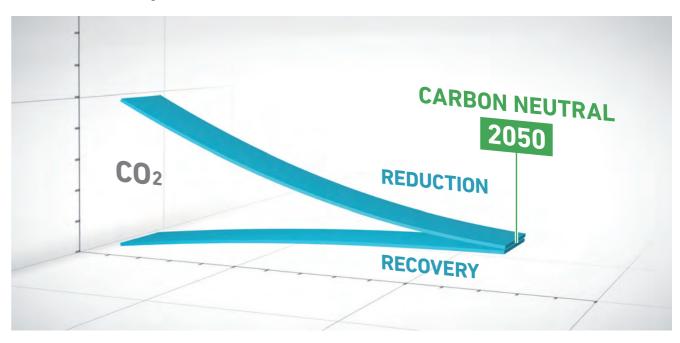


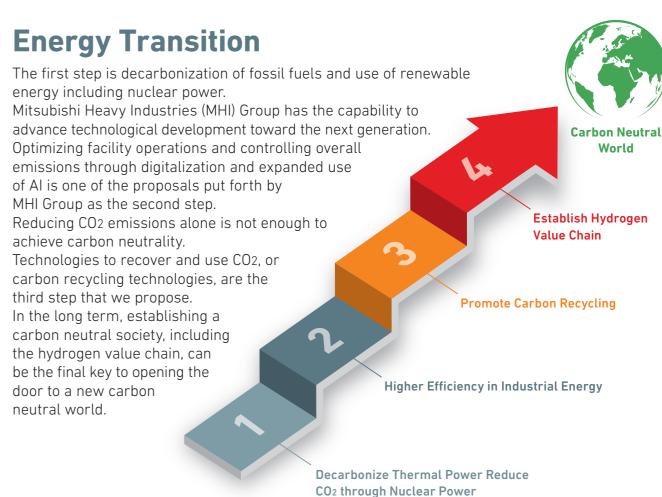


Moving Toward Global Decarbonization

With the adoption of the Paris Agreement at COP21, international leaders began to advocate carbon neutrality.

By 2050, annual worldwide CO2 emissions must be reduced by more than 80% from the current 40 gigatonnes. This can be accomplished through energy conservation, improvements in energy efficiency, alternative energy sources, use of renewable energy, and CO2 recovery. This is an ambitious goal.





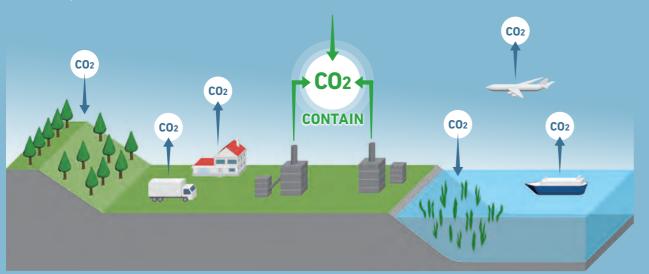


MHI Group has proprietary post-combustion carbon capture technology. Our technology has two main advantages;

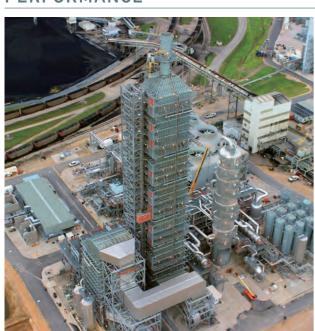
energy-cost efficiency, and a proven track record of successful projects undertaken with our industry partners. Carbon neutrality cannot be achieved by simply capturing CO₂ from its largest global source, which is conventional power generation. The cement industry, steel industry, and transportation sector also produce high amounts of CO₂ and are the next areas of challenge for reducing CO₂ emissions.

Shifting from point-source to open-source capturing of CO₂ also shows significant promise in reducing atmospheric CO₂, possibly providing a carbon negative solution.

MHI Group will strive to find solutions to the containment of CO₂.



PERFORMANCE



Petra Nova CO₂ Capture Plant

The world's largest CO₂ capture plant for coal-fired power plants provided by MHI Group.

Flue gas source:

240 MW slipstream from 650 MW coal-fired boiler CO2 capture capacity: 4,776 Mt/d (1.4 MMt/y)
Design CO2 capture ratio: 90%

CO2 use: CO2 EOR



Captured CO₂ must be used effectively for its carbon value, or returned to Earth in an environmentally friendly manner before safe sequestration.

The success of CCUS will depend on the network between CO₂ emitters, and the storage and use of CO₂.

Cost-competitive CO₂ infrastructure, distribution, and digitally connected platforms will be necessary.

MHI Group will provide solutions to these issues.

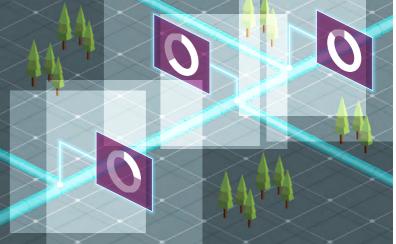
TECHNOLOGY

Connecting CO₂ from pier to pier

The most cost-effective transportation method is determined by various factors, such as the distance, volume, location and existing assets. Pipelines, trucks or even ships could offer solutions,

but a seamless physical and digital CCUS value-chain stretching from pier to pier is the key.







LCO₂ carrier (CO₂L-BLUE)

MHI Group's LCO2 carrier aims to transport liquefied CO2 safety and economically.

The technology allows the transporting of large amounts of CO2 over long distances at low cost.

The LCO2 carrier reduces CO2 emissions by connecting the world, and it will play a vital role in a decarbonized society.



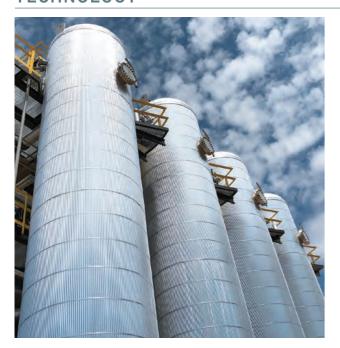
In order to prevent the further increase of CO₂ emissions, it is important to promote its reuse and recycling. Converting CO₂ into various valuable commodities is a global challenge that has been attracting a lot of attention

MHI Group will find solutions to the conversion of CO₂ by investing in and developing new technologies.



Converting CO2 into other valuable materials means altering the duration of its sequestration within the carbon cycle. Mineralization, artificial protein synthesis, photosynthesis by plants, and absorption by marine organisms can lead to natural and almost permanent sequestration of CO2. Making concrete, resin, or plastic can sequestrate CO2 for a long, but limited time. The synthesis of primary energy, such as fuel, has a relatively short carbon cycle. We need to design a more thorough and sustainable carbon-cycling system.

TECHNOLOGY



Infinium, an Electrofuels Solution Provider

MHI Group has completed a capital investment in Infinium.

Infinium's proprietary technology enables the production of Electrofuels $^{\text{TM}}$, a clean fuel allowing organizations to meet carbon reduction goals faster while accelerating the transition away from fossil fuels. Converting carbon dioxide and renewable power into net-zero carbon fuels, Electrofuels $^{\text{TM}}$ can be used in today's air, maritime, and surface transportation fleets.



EXECUTIVE COMMENTS

Hitoshi Kaguchi

Executive Vice President, CSO



One of the most serious social issues is climate change, which in turn is caused by greenhouse gases, and we have now reached the point where we must go beyond what corporations and countries can do alone and take action on a global scale. In aiming to solve this issue, we should address our values to contribute to the realization of a carbon neutral world, and energy transition is an initiative to help us get there.

MHI Group plays a role in supporting social infrastructure, and is responsible for tackling the issue of carbon neutrality. In addition, as the carbon neutral world becomes a shared goal in industries around the world, energy transition is expected to promote the enhancement of MHI Group's corporate value.

Makoto Susaki

Breeze Concept Lead, Growth Strategy Office (Mitsubishi Heavy Industries, Ltd.)
General Manager, Decarbonization Business Dept. (Mitsubishi Heavy Industries Engineering, Ltd.)



The Decarbonization Business Department will actively respond to shifting global trends and customer needs that are trending towards carbon neutrality. Technology to capture CO2 from flue gas is the core value of our business. To expand our capabilities, we will look at the entire CO2 value chain. MHI Group will make a sustained effort in areas such as reducing the cost of CO2 capture, diversifying CO2 emission sources, open-source CO2 capture, establishing CO2 transportation infrastructure, CO2 storage and utilization. Time is running out for humans to respond to anthropogenic global warming. MHI Group and Decarbonization Business Department will take the initiative in providing global solutions to CO2 issues.

COMPREHENSIVE ORGANIZATION

