

4 March 2025

Satoshi Hoshi/星 聡

President & CEO

Mitsubishi Heavy Industries Compressor Corporation

4-6-22, Kan-on-shin-machi, Nishi-ku, Hiroshima, 733-8553 Japan

Subject: Appreciation for Outstanding Turnaround Execution in Kemya Olefin Plant

Dear Hoshi-san,

On behalf of KEMYA team, I would like to extend our sincere appreciation & gratitude for the exceptional efforts that have been demonstrated by MCOSA in successfully executing the 2024 turnaround for Kemya Olefins major machines. This achievement marks a significant milestone as the first turnaround for MCO in the middle east and with KEMYA. Your team professionalism, technical expertise, and unwavering commitment to excellence have been instrumental in this success.

The complexity and scale of this project required meticulous planning, seamless coordination, and outstanding execution - all of which your team delivered with precision and dedication. Your ability to complete the turnaround safely, on schedule, and to the highest quality standards is truly commendable. Furthermore, your adherence to stringent safety protocols and your innovative problem-solving approach have set a new benchmark for turnaround projects in the industry.

This accomplishment not only highlights the capabilities of MCOSA but also strengthen the partnership among MCO and KEMYA. We deeply value this collaboration and look forward to future opportunities where we can continue to achieve excellence together.

Once again, we sincerely appreciate you & your entire team for the hard work, resilience, and outstanding performance. kindly extend our appreciation to everyone involved in making this turnaround a success.

Best regards,

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