No. 1889

# Our Technologies, Your Tomorrow

## MHI Announces FY2014 Consolidated Financial Results

Tokyo, May 8, 2015 -- Mitsubishi Heavy Industries, Ltd. (MHI) today announced its **consolidated** financial results for fiscal year (FY) 2014 ended March 31, 2015.

·		(	billions of yen)
	FY2014	FY2013	Changes (%)
Orders Received	4,699.1	3,420.0	37.4
Net Sales	3,992.1	3,349.5	19.2
Operating Income	296.1	206.1	43.7
Ordinary Income	274.7	183.1	50.0
Income Before Taxes and Minority Interests	232.6	214.4	8.5
Net Income	110.4	160.4	(31.2)
Operating Cash Flow	212.8	296.2	
Investment Cash Flow	(174.1)	(151.5)	
Financing Cash Flow	(45.8)	(136.6)	
Net Income Per Share	32.90Yen	47.81 yen	(31.2)

Figures in parentheses are negative.

**Consolidated** financial results (continued)

Sales by Operational Segment		(billions of yen)
	FY2014	FY2013
Energy & Environment	1,599.5	1,253.9
Commercial Aviation & Transportation Systems	529.5	463.6
Integrated Defense & Space Systems	483.9	469.4
Machinery, Equipment & Infrastructure	1,319.5	1,096.3
Others	182.8	185.0
Eliminations or Corporate	(123.3)	(118.9)
TOTAL	3,992.1	3,349.5

<b>Operating Income (Loss) by Operat</b>	ional Segment	(billions of yen)
	FY2014	FY2013
Energy & Environment	162.6	112.3
Commercial Aviation & Transportation Systems	23.4	18.3
Integrated Defense & Space Systems	28.5	27.6
Machinery, Equipment & Infrastructure	84.1	51.6
Others	13.8	14.6
Eliminations or Corporate	(16.6)	(18.4)
TOTAL	296.1	206.1

Figures in parentheses are negative.

#### Consolidated financial results (continued)

#### **Estimate of Consolidated Financial Results for FY 2015**

For the fiscal year 2015 ending March 31, 2016, MHI is expecting 4,200 billion yen in net sales, 320 billion yen in operating income, 300 billion yen in ordinary income, and 130 billion yen in profit attributable to owners of parent. This estimate is based on the assumption of currency exchange rate of US\$ 1.00 =¥115 and €1.00 =¥130 for the portion yet to be fixed.

Please note that this estimate has been projected with currently available information and data. As such, these projections involve risks and uncertainties. For this reason, investors are recommended not to depend solely on these projections for making investment decisions. The actual results, therefore, may diverge broadly with the influence of a variety of outside factors such as economics surrounding MHI, currency movement of the yen to the U.S. dollar and other foreign currencies, and trends of stock markets in Japan. Also, the results projected here should not be construed in any way as being guaranteed by the company.

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# CONSOLIDATED BALANCE SHEETS (1/2)

(Millions of Yen)

	As of Mar 31, 2014	As of Mar 21, 2015
	Mar.31, 2014	Mar.31, 2015
ASSETS		
Current assets:		
Cash and deposits	381,056	367,41
Trade receivables	1,188,928	1,291,27
Merchandise and finished products	1,188,928	1,291,27
Work in process	846,201	985,57
Raw materials and supplies	143,298	157,01
Deferred income taxes		
	177,253	150,93
Others	290,737	429,02
Allowance for doubtful accounts	(8,015)	(11,51
Total current assets	3,180,861	3,552,00
Fixed assets:		
Property, plant and equipment:		
Buildings and structures	373,000	377,80
Machinery and transportation equipment	262,123	259,35
Tools, equipment and furniture	43,502	49,45
Land	176,418	184,69
Leased assets	4,843	4,85
Construction in progress	70,609	78,63
Subtotal	930,498	954,79
Intangible assets:		
Goodwill	116,175	95,58
Others	54,925	145,92
Subtotal	171,100	241,51
Investments and advances:		
Investment securities	402,827	583,49
Long-term loans and advances	3,212	19,42
Asset for retirement benefit	80,468	67,37
Deferred income taxes	41,091	15,49
Others	85,056	97,80
Allowance for doubtful accounts	(9,081)	(11,55
Subtotal	603,575	772,04
Total fixed assets	1,705,174	1,968,35
TOTAL ASSETS	4,886,035	5,520,35

# CONSOLIDATED BALANCE SHEETS (2/2)

		(Millions of Ye
	As of Mar.31, 2014	As of Mar.31, 2015
<b>LIABILITIES</b>		
Current liabilities:		
Trade payables	760,444	794,780
Electronically recorded obligations	41,000	74,430
Short-term borrowings	166,296	177,780
Current portion of long-term borrowings	186,245	54,98
Commercial papers		95,00
Current portion of bonds	70,000	20,00
Income taxes payable	64,487	30,11
Reserve for product warranties	18,314	15,79
Reserve for loss on construction contracts	62,523	59,52
Reserve for loss on passenger vessel construction business	64,126	105,28
Advance payments received on contracts		
Others	567,470	663,17 258 25
	284,368	358,35
Total current liabilities	2,285,278	2,429,23
Long-term liabilities:		
Bonds	175,000	245,00
Long-term borrowings	359,946	402,82
Deferred income taxes	25,377	105,53
Reserve for treatment of PCB waste	10,459	9,84
Liability for retirement benefit	189,937	129,00
Others	65,812	78,89
Total long-term liabilities	826,533	971,10
TOTAL LIABILITIES	3,111,812	3,400,342
<u>NET ASSETS</u>		
Stockholders' equity:		
Common stock	265,608	265,60
Capital surplus	203,978	204,03
Retained earnings	1,031,371	1,148,26
Treasury stock	(5,385)	(5,24
Total stockholders' equity	1,495,573	1,612,66
Accumulated other comprehensive income (loss)		
Net unrealized gains (losses) on investment securities	43,188	81,49
Deferred gains (losses) on hedges	(1,001)	80
Foreign currency translation adjustments	34,658	68,41
Remeasurements of defined benefit plans	(29,019)	17,38
Total accumulated other comprehensive income (loss)	47,825	168,10
Share subscription rights	2,635	3,12
Minority interests	228,188	336,11
TOTAL NET ASSETS	1,774,223	2,120,01
		5,520,35

### CONSOLIDATED STATEMENTS OF INCOME

	FY2013	(Millions of Yo FY2014
	(From Apr.1, 2013 to Mar.31, 2014)	(From Apr.1, 2014 to Mar.31, 2015)
Net sales	3,349,598	3,992,11
Cost of sales	2,695,898	3,161,15
Gross profit	653,700	830,95
Selling, general and administrative expenses:		
Provision of allowance for doubtful accounts	116	1,11
Directors' compensations, salaries and allowances	163,294	185,89
Research and development expenses	64,622	77,54
Expenses for inquiries	34,804	41,49
Others	184,743	228,76
Total selling, general and administrative expenses	447,581	534,81
Operating income	206,118	296,14
Non-operating income:		
Interest income	3,483	7,32
Dividend income	3,297	5,53
Equity in earnings of unconsolidated subsidiaries and affiliates	1,492	
Foreign exchange gain	2,086	13,86
Others	4,827	3,28
Total non-operating income	15,186	30,01
Non-operating expenses:		
Interest expense	15,629	15,30
Equity in losses of unconsolidated subsidiaries and affiliates		14,12
Loss on disposal of fixed assets	5,999	6,31
Others	16,517	15,55
Total non-operating expenses	38,146	51,36
Ordinary income	183,159	274,78
Extraordinary gain:		
Gain on changes in equity interest	130,661	17,15
Gain on return of assets from retirement benefits trust		11,98
Gain on sales of investment securities	13,360	10,78
Gain on sales of fixed assets		3,96
	11,256	5,90
Gain on negative goodwill	4,928	42.00
Total extraordinary gain	160,206	43,89
Extraordinary loss:		
Loss on passenger vessel construction business reserve	64,126	69,53
Business structure improvement expenses	57,907	16,44
Impairment loss	6,910	
Total extraordinary loss	128,944	85,98
Income before income taxes and minority interests	214,421	232,69
Income taxes		
Current	81,137	73,22
Deferred	(31,694)	27,92
Total income taxes	49,442	101,14
Income before minority interests	164,978	131,55
Minority interests in income after taxes	4,550	21,14
Net income	160,428	110,41

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	(Millions of Y	
	FY2013	FY2014
Income before minority interests	164,978	131,553
Other comprehensive income (loss)		
Net unrealized gains (losses) on investment securities	11,368	38,632
Deferred gains (losses) on hedges	(829)	1,111
Foreign currency translation adjustments	51,688	32,988
Remeasurements of defined benefit plans	-	48,677
Share of other comprehensive income (loss) of entities accounted for using the equity method	d 9,026	4,417
Changes in equity interest	4	-
Total other comprehensive income (loss)	71,258	125,827
Comprehensive income (loss)	236,237	257,381
Comprehensive income (loss) attributable to		
Shareholders of the parent	224,197	230,686
Minority interests	12,040	26,694

(Millions of Yen)

# **Consolidated Statements of Changes in Net Assets**

	(Millions of Y		
	FY2013	FY2014	
Stockholders' equity			
Common stock			
Balance at the beginning of current period	265,608	265,608	
Balance at the end of current period	265,608	265,608	
Capital surplus			
Balance at the beginning of current period	203,956	203,978	
Changes in the period		,	
Disposal of treasury stock	22	61	
Total changes in the period	22	61	
Balance at the end of current period	203,978	204,039	
Retained earnings			
Balance at the beginning of current period	901,397	1,031,371	
Cumulative effects of changes in accounting policies	-	49,547	
Restated balance	901,397	1,080,918	
Changes in the period	,01,0,1	1,000,710	
Cash dividends	(30,198)	(30,199	
Net income	160,428	110,412	
Changes in scope of consolidation	(260)	(12,862	
Changes in equity interest	4		
Total changes in the period	129,974	67,350	
Balance at the end of current period	1,031,371	1,148,268	
Treasury stock			
Balance at the beginning of current period	(5,394)	(5,385	
Changes in the period	(3,3)+)	(5,505	
Purchase of treasury stock	(42)	(32	
Disposal of treasury stock	51	168	
Total changes in the period	8	136	
Balance at the end of current period	(5,385)	(5,249	
	(0,000)	(0,21)	
Total stockholders' equity			
Balance at the beginning of current period	1,365,568	1,495,573	
Cumulative effects of changes in accounting policies	-	49,547	
Restated balance	1,365,568	1,545,120	
Changes in the period			
Cash dividends	(30,198)	(30,199	
Net income	160,428	110,412	
Changes in scope of consolidation	(260)	(12,862	
Changes in equity interest	4	-	
Purchase of treasury stock	(42)	(32	
Disposal of treasury stock	73	230	
Total changes in the period	130,005	67,547	
Balance at the end of current period	1,495,573	1,612,668	

	(Millions of Ye	
	FY2013	FY2014
Accumulated other comprehensive income		
Net unrealized gains(losses) on investment securities	20.070	42 100
Balance at the beginning of current period	30,979	43,188
Changes in the period	12 209	38,311
Net changes in items other than stockholders' equity Total changes in the period	12,208	38,311
Balance at the end of current period	43,188	81,499
•		01,199
Deferred gains(losses) on hedges	1.40	(1.001)
Balance at the beginning of current period	142	(1,001)
Changes in the period	$(1 \ 1 \ 4 2)$	1 904
Net changes in items other than stockholders' equity Total changes in the period	(1,143) (1,143)	1,804 1,804
Balance at the end of current period	(1,143)	802
•	(1,001)	802
Foreign currency translation adjustments		
Balance at the beginning of current period	(18,040)	34,658
Changes in the period	<b>50</b> (00)	22 554
Net changes in items other than stockholders' equity	52,699	33,754
Total changes in the period	52,699	33,754
Balance at the end of current period	34,658	68,413
Remeasurements of defined benefit plans		
Balance at the beginning of current period	-	(29,019)
Changes in the period		
Net changes in items other than stockholders' equity	(29,019)	46,403
Total changes in the period	(29,019)	46,403
Balance at the end of current period	(29,019)	17,383
Total accumulated other commencing income		
Total accumulated other comprehensive income Balance at the beginning of current period	13,081	47,825
Changes in the period	13,001	47,823
Net changes in items other than stockholders' equity	34,744	120,274
Total changes in the period	34,744	120,274
Balance at the end of current period	47,825	168,100
	.,	
Share subscription rights		
Balance at the beginning of current period	2,243	2,635
Changes in the period		
Net changes in items other than stockholders' equity	391	493
Total changes in the period	391	493
Balance at the end of current period	2,635	3,129
Minority interacts		
Minority interests Balance at the beginning of current period	40.222	228,188
Balance at the beginning of current period Changes in the period	49,332	220,100
Net changes in items other than stockholders' equity	178,856	107,929
ENALMOURTA DE DADA UNICA DIQUE NURADUNEEN EUDEV	170,000	107,929
Total changes in the period	178,856	107,929

		(Millions of Yen)
	FY2013	FY2014
Total net assets		
Balance at the beginning of current period	1,430,225	1,774,223
Cumulative effects of changes in accounting policies	-	49,547
Restated balance	1,430,225	1,823,770
Changes in the period		
Cash dividends	(30,198)	(30,199)
Net income	160,428	110,412
Changes in scope of consolidation	(260)	(12,862)
Changes in equity interest	4	-
Purchase of treasury stock	(42)	(32)
Disposal of treasury stock	73	230
Net changes in items other than stockholders' equity	213,992	228,696
Total changes in the period	343,997	296,244
Balance at the end of current period	1,774,223	2,120,014

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

(Millions of Yen)

		(Millions of Yen
	FY 2013	FY 2014
Cash flows from operating activities:		
Income before income taxes and minority interests	214,421	232,697
Adjustments to reconcile income before income taxes and		
minority interests to net cash provided by operating activities:		
Depreciation and amortization of intangible assets	134,970	157,010
Impairment loss	6,910	-
Amoritization of goodwill	5,792	11,937
Gain on negative goodwill Increase (decrease) in reserve for retirement allowance	(4,928) 5,117	(2,409)
Interest and dividend income	(6,780)	(12,864)
Interest expense	15,629	15,365
(Income) loss from equity method investments	(1,492)	14,128
(Gain) loss on changes in equity interest	(130,661)	(17,157)
(Gain) loss on sales of investment securities	(13,360)	(10,787)
(Gain) loss on sales of fixed assets Loss on disposal of fixed assets	(11,256) 5,999	(3,960) 6,312
Business structure improvement expenses	57,907	16,449
Loss on passenger vessel construction business reserve	64,126	69,534
Gain on return of assets from retirement benefits trust	-	(11,986)
(Increase) decrease in receivables	(73,900)	29,145
(Increase) decrease in inventories and advances to suppliers	(15,599)	(156,049)
(Increase) decrease in other assets	(6,590)	(8,798)
Increase (decrease) in payables	31,303	5,373
Increase (decrease) in advance payments received on contracts Increase (decrease) in other liabilities	42,685 (22,820)	24,934 (17,341)
Others	27,333	2,507
Subtotal	324,807	344,040
Interest and dividends received	7,854	18,905
Interest paid	(16,103)	(15,960)
Income taxes paid Net cash provided by operating activities	(20,342) <b>296,216</b>	(134,151) <b>212,834</b>
Cash flows from investing activities: Net (increase) decrease in time deposits Purchases of property, plant, equipment and intangible assets	53 (158,198)	(2,230) (163,402)
Proceeds from sales of property, plant, equipment and intangible assets	(138,198) 19,345	(103,402)
Purchases of investment securities	(27,630)	(50,319)
Proceeds from sales and redemption of investment securities	19,623	29,758
Purchase of investments in subsidiaries resulting in change in scope of consolidation	(50,319)	-
Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation	2 209	
	3,398	-
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation	-	2,573
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries	29,700	-
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans	_ 29,700 (12,886)	(18,275)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans	29,700 (12,886) 26,607	(18,275) 15,498
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others	_ 29,700 (12,886)	(18,275) 15,498 (2,130)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities	- 29,700 (12,886) 26,607 (1,249)	(18,275) 15,498 (2,130)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities	- 29,700 (12,886) 26,607 (1,249)	(18,275) 15,498 (2,130) ( <b>174,149</b> )
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities Cash flows from financing activities:	29,700 (12,886) 26,607 (1,249) (151,555)	(18,275) 15,498 (2,130) ( <b>174,149</b> )
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities:</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251)	(18,275) 15,498 (2,130) ( <b>174,149</b> ) 57,256 97,115 (188,683)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities:</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000	(18,275) 15,498 (2,130) ( <b>174,149</b> ) 57,256 97,115 (188,683) 70,000
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities:</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000)	(18,275) 15,498 (2,130) ( <b>174,149</b> ) 57,256 97,115 (188,683) 70,000 (70,000)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431	(18,275) 15,498 (2,130) (174,149) 57,256 97,115 (188,683) 70,000 (70,000) 25,228
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431 (30,107)	(18,275) 15,498 (2,130) ( <b>174,149</b> ) 57,256 97,115 (188,683) 70,000 (70,000) 25,228 (30,139)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders Dividends paid to minority stockholders of subsidiaries	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431 (30,107) (1,682)	(18,275) 15,498 (2,130) ( <b>174,149</b> ) 57,256 97,115 (188,683) 70,000 (70,000) 25,228 (30,139) (4,133)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders Dividends paid to minority stockholders of subsidiaries Others	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431 (30,107)	(18,275) 15,498 (2,130) (174,149) 57,256 97,115 (188,683) 70,000 (70,000)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders Dividends paid to stockholders Met cash used in financing activities	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431 (30,107) (1,682) (2,681) (136,669)	(18,275) 15,498 (2,130) (174,149) 57,256 97,115 (188,683) 70,000 (70,000) 25,228 (30,139) (4,133) (2,516) (45,872)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders Dividends paid to minority stockholders of subsidiaries Dividends paid to minority stockholders of subsidiaries Others	$\begin{array}{c} -\\ 29,700\\ (12,886)\\ 26,607\\ (1,249)\\ \hline \end{array} \\ (151,555)\\ \hline \\ (7,251)\\ 59,694\\ (153,072)\\ 45,000\\ (50,000)\\ 3,431\\ (30,107)\\ (1,682)\\ (2,681)\\ \hline \end{array}$	(18,275) 15,498 (2,130) (174,149) 57,256 97,115 (188,683) 70,000 (70,000) 25,228 (30,139) (4,133) (2,516)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders Dividends paid to stockholders of subsidiaries Others Net cash used in financing activities Effect of exchange rate changes on cash and cash equivalents <b>Net increase (decrease) in cash and cash equivalents</b>	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431 (30,107) (1,682) (2,681) (136,669) (11,450) (3,459)	(18,275) 15,498 (2,130) (174,149) 57,256 97,115 (188,683) 70,000 (70,000) 25,228 (30,139) (4,133) (2,516) (45,872) (945) (8,133)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from insuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders Dividends paid to minority stockholders of subsidiaries Others Net cash used in financing activities Effect of exchange rate changes on cash and cash equivalents <b>Net increase (decrease) in cash and cash equivalents</b> Cash and cash equivalents at beginning of year	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431 (30,107) (1,682) (2,681) (136,669) (11,450) (3,459) 319,426	(18,275) 15,498 (2,130) (174,149) 57,256 97,115 (188,683) 70,000 (70,000) 25,228 (30,139) (4,133) (2,516) (45,872) (945)
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders Dividends paid to stockholders of subsidiaries Others Net cash used in financing activities Effect of exchange rate changes on cash and cash equivalents <b>Net increase (decrease) in cash and cash equivalents</b> Cash and cash equivalents at beginning of year Increase in cash and cash equivalents due to changes in scope of consolidation	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431 (30,107) (1,682) (2,681) (136,669) (11,450) (3,459)	(18,275) 15,498 (2,130) (174,149) 57,256 97,115 (188,683) 70,000 (70,000) 25,228 (30,139) (4,133) (2,516) (45,872) (945) (8,133) 370,710
Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation Proceeds from sales of investments in subsidiaries Disbursement of long-term loans Collection of long-term loans Others Net cash used in investing activities <b>Cash flows from financing activities</b> Net increase (decrease) in short-term borrowings and commercial papers Proceeds from long-term borrowings Repayment of long-term borrowings Proceeds from issuance of bonds Payment for redemption of bonds Proceeds from issuance of stock to minority stockholders of subsidiaries Dividends paid to stockholders Dividends paid to minority stockholders of subsidiaries	- 29,700 (12,886) 26,607 (1,249) (151,555) (7,251) 59,694 (153,072) 45,000 (50,000) 3,431 (30,107) (1,682) (2,681) (136,669) (11,450) (3,459) 319,426	(18,275) 15,498 (2,130) (174,149) 57,256 97,115 (188,683) 70,000 (70,000) 25,228 (30,139) (4,133) (2,516) (45,872) (945) (8,133)