Financial Results for Second Quarter FY2010

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## II. Forecast for FY2010

## I. Second Quarter FY2010 Financial Results

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## Summary of Second Quarter Financial Results

|  | FY2009-1H | FY2010-1H | Change |
| :---: | ---: | ---: | ---: |
| Orders received | $1,115.7$ | $1,201.0$ | +85.2 |
| Net sales | $1,321.6$ | $1,356.8$ | +35.1 |
| Operating income | 25.1 | 64.5 | +39.4 |
| Ordinary income | 2.6 | 43.4 | +40.7 |
| Extraordinary income | -2.0 | -3.3 | -1.2 |
| Income before <br> income taxes | 0.5 | 40.0 | +39.4 |
| Net income | -3.1 | 17.3 | +20.4 |

Orders received $\Rightarrow \mathbf{U p} ¥ \mathbf{8 5 . 2}$ billion YoY ( $¥ 1,115.7$ bn $\rightarrow ¥ 1,201.0$ bn)

- Orders increased year on year, as orders increased in the General Machinery \& Special Vehicle segment and in the Air-

Conditioning \& Refrigeration System Division, where demand was recovering, as well as in the Machinery \& Steel Structures and the Aerospace segments, although orders declined in the Shipbuilding \& Ocean Development and the Power Systems segments.
Net sales $\Rightarrow$ Up $¥ 35.1$ billion YoY ( $¥ 1,321.6$ bn $\rightarrow ¥ 1,356.8$ bn)

- Net sales increased year on year, with sales rising in the Shipbuilding \& Ocean Development segment, where delivered ships increased, as well as in the Machinery \& Steel Structures and the General Machinery \& Special Vehicle segments and in the Air-Conditioning \& Refrigeration System Division, offsetting a fall in sales in the Power Systems and Aerospace segments.
Net income $\Rightarrow \mathbf{U p} ¥ 20.4$ billion YoY ( $-¥ 3.1$ bn $\rightarrow ¥ 17.3 \mathrm{bn}$ )
- Net income increased from a year ago due to higher sales and improved profitability, although the appreciation of the yen became a negative factor.

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## Second Quarter Financial Results by Segment

（In billion yen）

|  | Orders received |  | Net sales |  | Operating income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2009－1H | FY2010－1H | FY2009－1H | FY2010－1H | FY2009－1H | FY2010－1H |
| Shipbuilding \＆ Ocean Development | 55.1 | 46.2 | 105.5 | 150.2 | 12.5 | 5.8 |
| Power Systems | 526.8 | 480.2 | 487.2 | 456.3 | 31.7 | 48.0 |
| Machinery \＆Steel Structures $※$ | 178.3 | 204.7 | 255.8 | 302.1 | －5．3 | 20.3 |
| Aerospace | 118.7 | 188.4 | 213.7 | 178.4 | 3.1 | －4．6 |
| eneral Machinery \＆ Special Vehicles $\quad$ ※ | 132.3 | 152.0 | 133.9 | 159.0 | －15．1 | －8．1 |
| Air－con | 70.6 | 83.6 | 68.2 | 81.2 | －3．9 | 0.4 |
| Machine Tool，Others | 54.1 | 62.2 | 82.0 | 54.7 | 2.0 | 2.7 |
| Others $\quad$ \％ | 124.8 | 145.9 | 150.3 | 135.9 | －1．9 | 3.2 |
| Eliminations or Corporate | －20．5 | －16．7 | －25．0 | －25．4 | － | － |
| Total | 1，115．7 | 1，201．0 | 1，321．6 | 1，356．8 | 25.1 | 64.5 |

※【Changes in business segments】
－With the application of＂Accounting Standard for Disclosures about Segments of an Enterprise and Related Information＂and the reorganization of the Company＇s organization，the Company changes business segments from FY2010．The changes are shown in the tables at right．
－＂FY2009－1H＂figures in the table above and FY2009 figures in the graph of page 8－13 are calculated in accordance with the segments after the change．

| 【before】 |  |  | 【after】 |  |
| :---: | :---: | :---: | :---: | :---: |
| Machinery \＆Steel Structures |  |  | Machinery \＆Steel Structures <br> GM \＆SV |  |
| Mass and Medium－Lot Manufactured Machinery | GM \＆SV |  |  |  |
|  | Air－Con |  | $\xrightarrow{\text { Others }}$ | Air－Con |
|  | Industrial | Printing Machinery， Industrial Machinery， |  | Machine Tool，Others |
|  |  | Machine Tool | Development，Power Systems，and Aerospace have not changed |  |
| Others |  |  |  |  |

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## Components of Change in Income before Income Taxes

Up $¥ 39.4$ billion ( $¥ 0.5$ bn $\rightarrow ¥ 40.0$ bn)



## Ordinary Income and Extraordinary Income

- Ordinary Income (Up ¥40.7 billion YoY ( ¥2.6 bn $\rightarrow ¥ 43.4$ bn) )

|  | (In billion yen) |  |  |
| :---: | :---: | :---: | :---: |
|  | FY2009-1H | FY2010-1H | Change |
| Operating income | 25.1 | 64.5 | + 39.4 |
| Foreign exchange gain/loss | -1.8 | -14.0 | -12.1 |
| Net interest loss | -7.3 | -7.5 | -0.2 |
| Equity in earnings of non-consolidated subsidiaries and affiliates | -9.3 | 3.3 | +12.7 |
| Other | -3.9 | -3.0 | + 0.9 |
| Non-operating income | -22.4 | -21.1 | +1.2 |
| Ordinary income | 2.6 | 43.4 | +40.7 |

- Extraordinary Income (Down $¥ 1.2$ billion YoY ( - ¥2.0 bn $\rightarrow$ - ¥3.3 bn) )



## <Shipbuilding \& Ocean Development>

(In billion yen, accumulated amount)


## Orders received: Down $¥ 8.8$ billion YoY

- Although the orders environment for new commercial ships remained difficult, we received orders for a total of four vessels: two VLCCs, one roll-on/roll-off vessel and one vessel dedicated to the transport of ironsand slurry in the period under review.
[Number of ships orders received]

$$
\begin{aligned}
& \text { FY2009-1H: } 6 \text { (1Q: 0, 2Q: 6) } \\
& \text { FY2010-1H: } 4 \text { (1Q: 0, 2Q: 4) }
\end{aligned}
$$

[Backlog of ship orders] 49
(10 pure car carriers, 7 patrol vessels, 6 container ships, 5 roll-on/roll-off vessels, and others)

## Net sales/Earnings: Decreased earning (- ¥6.7 billion

 YoY) on increased sales ( $+¥ 44.7$ billion YoY)- We delivered a total of 14 vessels, including eight container ships, three car carriers, two LPG carriers, and one module carrier .
[Number of ships delivered]

$$
\text { FY2009-1H: } 7 \text { (1Q: 3, 2Q: 4) }
$$

$$
\text { FY2010-1H: } 14 \text { (1Q: 8, 2Q: 6) }
$$

- In terms of income, profitability was improving, aided by higher sales, despite negative factors such as the appreciation of the yen and a fall in income due to the revision of the reserve for losses on construction contracts.


## Full-year forecast:

Operating income: Operating income was revised from $¥ 10.0$ billion to $¥ 7.0$ billion.

## <Power Systems>



## Orders received: Down $¥ 46.6$ billion YoY

-We received orders for multiple thermal power plants in Japan and overseas in the second quarter.
-Although the environment for orders was very difficult because of the appreciation of the yen, we responded actively to expressions of interest in thermal power plants in Japan, Asia and the Middle East and in nuclear power plants overseas.
[Gas turbine orders]
FY2009-1H : 6units (Geographic distribution : Domestic 6)
FY2010-1H : 9units (Geographic distribution : Asia 6, Domestic 3)
[Backlog of Gas turbine orders (Non-consolidated)]
FY2009-2Q: 67 (FY2009: 50)
FY2010-2Q: 48

## Net sales/Earnings: Increased earning (+ ¥16.2 billion YoY) on decreased sales (- ¥30.8 billion YoY) <br> - Sales were below the year-ago level, as sales of gas turbines and wind turbines, etc. declined. <br> - Earnings were affected by the stronger yen, but rose from the yearago level with the improved profitability of plant constructions,etc.

## <Machinery \& Steel Structures>



## <Aerospace>



## <General Machinery \& Special Vehicles >

(In billion yen, accumulated amount)


Orders received/Net sales: Up $¥ 19.7$ billion / $¥ 25.0$ YoY respectively
-Sales increased year on year thanks to an increase in orders for turbochargers in Japan and Europe, reflecting growth in auto sales as well as a rise in sales of small generators for construction equipment manufacturers and forklift trucks for emerging ountries.

## Earnings: Up ¥7.0 billion YoY

Losses fell year on year, mainly attributable to higher sales and progress in profitability improvement in turbochargers, generators and forklift trucks, despite the impact of the stronger yen.

## <Others>



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## Balance Sheets

(In billion yen)

|  | As of <br> March 31, 2010 | As of September 30, 2010 | Changes |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Trade receivables | 948.2 | 845.2 | -102.9 |
| Inventories | 1,240.0 | 1,245.0 | +4.9 |
| Other current assets | 638.4 | 660.6 | +22.2 |
| Total current assets | 2,826.6 | 2,750.8 | -75.7 |
| Total fixed assets | 1,436.1 | 1,433.8 | -2.3 |
| Total assets | 4,262.8 | 4,184.7 | -78.1 |
| Liabilities |  |  |  |
| Trade payables | 646.5 | 584.9 | -61.6 |
| Advance payments received on contracts | 389.0 | 458.8 | +69.7 |
| Other current liabilities | 520.2 | 505.4 | -14.7 |
| Total current liabilities | 1,555.7 | 1,549.1 | -6.6 |
| Total long-term liabilities | 1,378.2 | 1,330.4 | -47.8 |
| Total liabilities | 2,934.0 | 2,879.6 | -54.4 |
| Net assets |  |  |  |
| Stockholders' equity | 1,264.7 | 1,273.6 | +8.9 |
| Valuation, translation adjustments and others | 13.3 | -18.4 | -31.7 |
| Others (Minority interests, etc.) | 50.7 | 49.9 | -0.8 |
| Total net assets | 1,328.7 | 1,305.0 | -23.6 |
| Total liabilities and net assets | 4,262.8 | 4,184.7 | -78.1 |
| Interest-bearing debt outstanding | 1,495.3 | 1,402.7 | -92.5 |

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## Supplementary Information

(1) Segment Information by Geographic Distribution

|  | FY2009-1H |  | FY2010-1H |  |
| :---: | ---: | ---: | ---: | ---: |
|  | Net sales | Operating <br> income | Net sales | Operating <br> income |
| Japan | $1,242.5$ | 27.1 | $1,259.9$ | 60.5 |
| North America | 93.3 | -1.7 | 82.8 | 0.0 |
| Asia | 45.5 | 1.2 | 61.8 | 1.7 |
| Europe | 52.4 | -3.0 | 56.3 | -0.3 |
| Others | 14.0 | 1.4 | 12.4 | 2.5 |
| Eliminations or <br> Corporate | -126.2 | - | -116.5 | - |
| Total | $1,321.6$ | 25.1 | $1,356.8$ | 64.5 |

(3) Depreciation and AmortizationCapital Expenditure
(In billion yen)

|  | FY2009-1H | FY2010-1H | FY2010(Forecast) |
| :---: | :---: | :---: | :---: |
| Depreciation | 66.9 | 63.7 | 140.0 |
| Capital Expenditure | 97.0 | 62.7 | 150.0 |

(FY2010 forecast of Capital Expenditure was revised
from $¥ 160.0$ billion to $¥ 150.0$ billion)
(2) Overseas Net Sales

|  | FY2009-1H |  | FY2010-1H |  |
| :---: | ---: | ---: | ---: | ---: |
| Asia | 171.9 | $(25 \%)$ | 192.3 | $(26 \%)$ |
| North America | 158.4 | $(23 \%)$ | 138.4 | $(19 \%)$ |
| Europe | 112.4 | $(17 \%)$ | 105.4 | $(15 \%)$ |
| Central and South America | 79.3 | $(12 \%)$ | 114.9 | $(16 \%)$ |
| The Middle East | 97.4 | $(14 \%)$ | 61.6 | $(8 \%)$ |
| Africa | 55.1 | $(8 \%)$ | 109.5 | $(15 \%)$ |
| Oceania | 4.4 | $(1 \%)$ | 6.2 | $(1 \%)$ |
| Total | 679.3 | $(100 \%)$ | 728.7 | $(100 \%)$ |

(4) R\&D Expenses

|  | FY2009-1H | FY2010-1H |
| :---: | :---: | :---: |
| R\&D Expenses | 48.3 | 50.8 |

## II. Forecast for FY2010

Forecasts regarding future performance in these materials are based on judgment made in accordance with information available at the time this presentation was prepared. As such, those projection simply risks and insecurity. For this reason, investors are recommended not to depend solely on these projections for making investment decision. It is possible that actual results may change significantly from these projections for a number of factors. Such factors include, but are not limited to, economic trends affecting the Company's operating environment, currency movement of the yen value to the U.S. dollar and other foreign currencies, and trends of stock markets in Japan.

## Summary of Forecast for FY2010

|  | (In billion yen) |  |
| :---: | ---: | ---: |
|  | FY2009 <br> (Actual) | FY2010 <br> (Forecast) |
| Orders received | $2,476.2$ | $3,100.0$ |
| Net sales | $2,940.8$ | $2,850.0$ |
| Operating income | 65.6 | 75.0 |
| Ordinary income | 24.0 | 35.0 |
| Net income | 14.1 | 20.0 |

Assumes foreign exchange rates of undetermined amount $¥ 85$ to the U.S. dollar and $¥ 110$ to the Euro (US\$ 3.2 billion, Euro 0.5 billion undetermined)

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## Forecast for FY2010 by Business Segment

|  | Orders received |  |  | Net sales |  |  | Operating income |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2009 | FY2010 Forecast |  | FY2009 | FY2010 Forecast |  | FY2009 | FY2010 Forecast |  |
|  |  | Previous foreast | forecast |  | Previous foreast | forecast |  | Previous forecast | forecast |
| Sippouicing \& Ocean Development | 150.8 | 190.0 | 190.0 | 230.6 | 270.0 | 270.0 | 14.5 | 10.0 | 7.0 |
| Power Systems | 982.2 | 1,230.0 | 1,230.0 | 1,066.1 | 1,050.0 | 1,050.0 | 82.6 | 70.0 | 70.0 |
| Machinery \& Steel Structures ※ | 404.3 | 570.0 | 570.0 | 625.7 | 550.0 | 550.0 | 3.0 | 20.0 | 21.0 |
| Aerospace | 435.5 | 600.0 | 600.0 | 500.2 | 460.0 | 460.0 | -6.4 | -10.0 | -10.0 |
| General Machinery \& Special Vehicles $\quad$ ※ | 291.0 | 300.0 | 300.0 | 286.8 | 310.0 | 310.0 | -23.2 | -15.0 | -15.0 |
| Air-con | 138.4 | 140.0 | 140.0 | 137.4 | 140.0 | 140.0 | -9.9 | -6.0 | -4.0 |
| Machine Tool, Others | 113.4 | 120.0 | 120.0 | 146.8 | 120.0 | 120.0 | 5.1 | 6.0 | 6.0 |
| Others $\quad$ ※ | 251.8 | 260.0 | 260.0 | 284.3 | 260.0 | 260.0 | -4.8 | 0.0 | 2.0 |
| Eliminations or Corporate | -39.7 | -50.0 | -50.0 | -53.2 | -50.0 | -50.0 | - | - |  |
| Total | 2,476.2 | 3,100.0 | 3,100.0 | 2,940.8 | 2,850.0 | 2,850.0 | 65.6 | 75.0 | 75.0 |

※【Changes in business segments】

- With the application of "Accounting Standard for Disclosures about Segments of an Enterprise and Related Information" and the reorganization of the Company's organization, the Company changes business segments from FY2010. The changes are shown in the tables at right.
-FY2009 figures in the table above are calculated in accordance with the segments after the change.


