

## Financial Results for Third Quarter FY2009

## February 2010





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## I. Third Quarter FY2009 Financial Results



### Summary of Third Quarter Financial Results

(In billion yen)

|                            |           |           | (III difficility yell) |
|----------------------------|-----------|-----------|------------------------|
|                            | FY2008-3Q | FY2009-3Q | Change                 |
| Orders received            | 2,613.2   | 1,496.1   | - 1,117.1              |
| Net sales                  | 2,379.6   | 1,999.3   | - 380.3                |
| Operating income           | 100.5     | 46.0      | - 54.4                 |
| Ordinary income            | 86.6      | 17.9      | - 68.6                 |
| Extraordinary income       | - 26.7    | - 2.5     | +24.1                  |
| Income before income taxes | 59.8      | 15.3      | - 44.4                 |
| Net income                 | 27.8      | 4.2       | - 23.5                 |

#### Orders received $\Rightarrow$ Down ¥1,117.1 billion YoY (¥2,613.2 bn $\rightarrow$ ¥1,496.1 bn)

- Orders were down from a year ago, reflecting a delayed recovery in demand in the Mass and Medium-Lot Manufactured Machinery segment and the slow progress of negotiations for orders in each segment.

#### Net sales $\Rightarrow$ Down ¥380.3 billion YoY (¥2,379.6 bn $\rightarrow$ ¥1,999.3 bn)

- Overall net sales were down from a year ago, as sales declined sharply in the Mass and Medium-Lot Manufactured Machinery segment and fell in the Power Systems and other segments.

#### Net income $\Rightarrow$ Down \(\frac{23.5}{23.5}\) billion YoY (\(\frac{27.8}{27.8}\) bn $\rightarrow$ \(\frac{24.2}{25.0}\) bn)

- Operating income, ordinary income, and net income all declined from a year ago, as a stronger yen and lower sales outweighed the results of initiatives to improve profitability.



## Third Quarter Financial Results by Segment

(In billion yen)

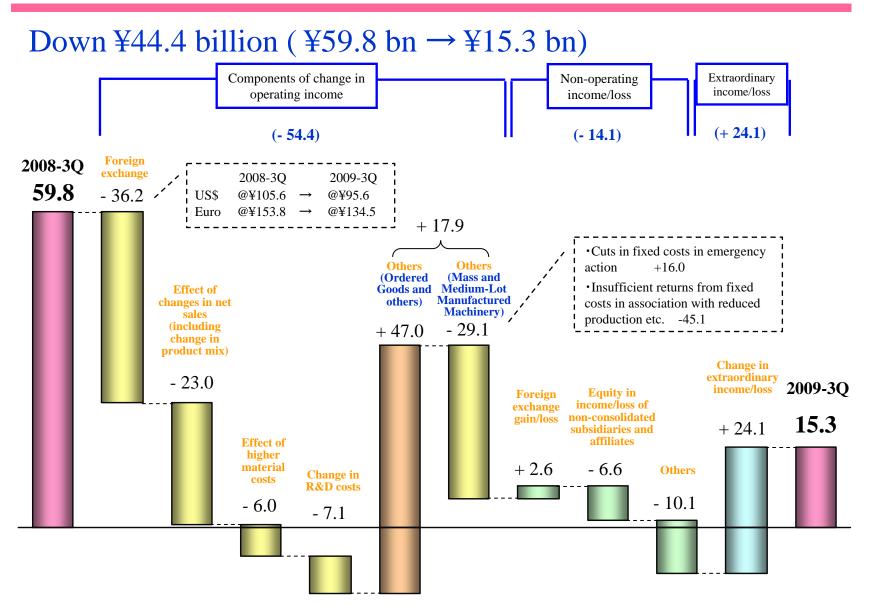
|                                  |                                  | Orders received |         | Net sales |         | Operating income |         |  |
|----------------------------------|----------------------------------|-----------------|---------|-----------|---------|------------------|---------|--|
|                                  |                                  | 2008-3Q         | 2009-3Q | 2008-3Q   | 2009-3Q | 2008-3Q          | 2009-3Q |  |
| Shipbuilding & Ocean Development |                                  | 192.5           | 60.7    | 186.5     | 165.6   | 8.6              | 10.5    |  |
| P                                | ower Systems                     | 1,080.0         | 657.5   | 847.2     | 719.1   | 66.6             | 57.3    |  |
| Machine                          | ry & Steel Structures            | 449.2           | 202.9   | 354.5     | 365.6   | 17.5             | 16.4    |  |
|                                  | Aerospace                        |                 | 170.0   | 325.1     | 320.8   | - 6.0            | - 0.9   |  |
|                                  | GM & SV                          | 334.5           | 193.5   | 337.1     | 198.3   | 2.7              | - 21.2  |  |
|                                  | Air-Con                          | 156.9           | 100.8   | 154.0     | 99.8    | 3.8              | - 6.2   |  |
|                                  | Industrial                       | 125.2           | 82.6    | 138.8     | 83.7    | 1.3              | - 16.1  |  |
|                                  | and Medium-Lot actured Machinery | 616.7           | 377.0   | 630.0     | 381.9   | 8.0              | - 43.6  |  |
| Others                           |                                  | 73.7            | 58.6    | 79.6      | 85.0    | 5.7              | 6.3     |  |
| Inter-group c                    | onsolidation adjustments         | - 42.6          | - 30.7  | - 43.5    | - 39.0  | -                | -       |  |
| Total                            |                                  | 2,613.2         | 1,496.1 | 2,379.6   | 1,999.3 | 100.5            | 46.0    |  |

GM&SV: General Machinery & Special Vehicles
Air con: Air-conditioning and Refrigeration Systems

Industrial: Industrial Machinery



### Components of Change in Income before Income Taxes





## Ordinary Income and Extraordinary Income

#### - Ordinary Income (- \$68.6 billion YoY (\$86.6 bn $\rightarrow \$17.9$ bn))

(In billion yen)

|      |  | 2008-3Q | 2009-3Q | Change |
|------|--|---------|---------|--------|
| Oper | rating income  | 100.5   | 46.0    | - 54.4 |
|      | Foreign exchange gains   | - 3.3   | - 0.7   | +2.6   |
|      | Net interest expense   | - 2.1   | - 10.9  | - 8.8  |
|      | Equity in earnings of non-consolidated subsidiaries and affiliates | - 0.7   | - 7.4   | - 6.6  |
|      | Other  | - 7.7   | - 9.0   | - 1.2  |
| Non- | operating income   | - 13.9  | - 28.1  | - 14.1 |
| Ordi | nary income  | 86.6    | 17.9    | - 68.6 |

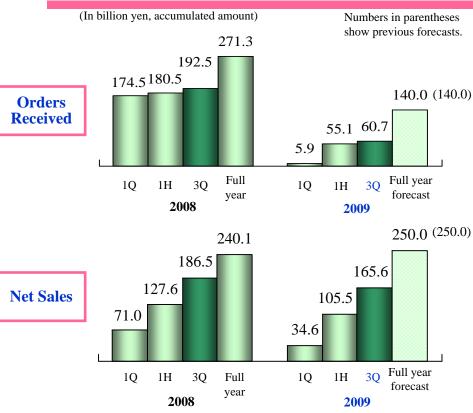
#### - Extraordinary Income (+ \$24.1 billion YoY (-\$26.7 bn $\rightarrow$ -\$2.5bn))

(In billion yen)

|                    |   | 2008-3Q | 2009-3Q | Change |
|--------------------|---|---------|---------|--------|
|                    | Gain on sale of fixed assets  | 2.7     | -       | -2.7   |
|                    | Gain on sales of investment securities  | 14.1    | -       | -14.1  |
| Extrao             | ordinary gain   | 16.8    | -       | -16.8  |
|                    | Effect of application of the accounting standard for measurement of inventories | - 33.4  | -       | + 33.4 |
|                    | Loss on legal claims  | - 10.1  | -       | + 10.1 |
|                    | Business structure improvement expenses   | -       | - 2.5   | -2.5   |
| Extraordinary loss |   | - 43.5  | - 2.5   | +41.0  |
| Extrao             | ordinary income/loss  | - 26.7  | - 2.5   | +24.1  |



### < Shipbuilding & Ocean Development >



#### Orders received: Down ¥131.8 billion YoY

- Orders for one escort ship and five patrol vessels were received in the period under review. As interest in new commercial vessels remained weak, the Company is striving to win orders from promising negotiations.

[Number of ships orders received]

FY2008: 16 (1Q: 16, 2Q: 0, 3Q: 0)

FY2009: 6 (1Q: 0, 2Q: 6, 3Q: 0)

[Backlog of ship orders] 60

(17 pure car carriers, 14 container ships, 7 LPG carriers, 6 patrol vessels, and others)

## Net sales/Earnings: Increased earning (+¥1.9 billion YoY) on decreased sales (- ¥20.8 billion YoY)

- We delivered a total of 12 vessels, including seven pure car carriers, three LPG carriers, one LNG carrier and one patrol vessel.

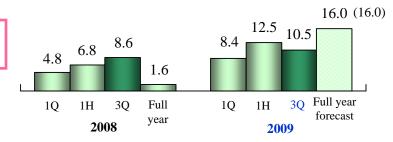
[Number of ships delivered]

FY2008: 13 (1Q: 5, 2Q: 3, 3Q: 5)

FY2009: 12 (1Q: 3, 2Q: 4, 3Q: 5)

- Earnings were adversely affected by a review of the allowance for losses in the third quarter given the stronger yen, but still rose from a year ago on improved profitability and other factors.

## **Operating Income**



#### **Full-year forecast:**

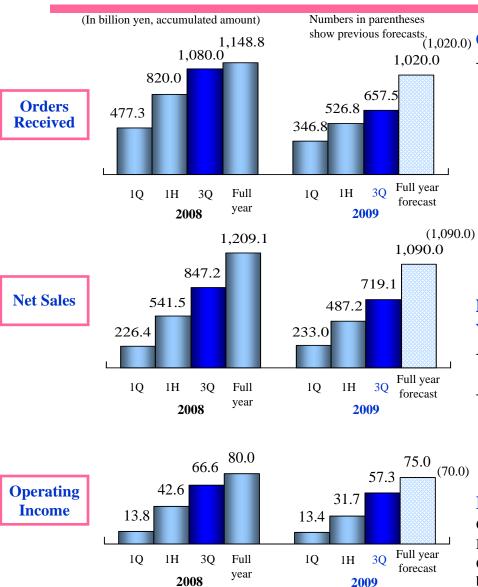
Orders: There were no changes to the previous forecast.

Net sales: There were no changes to the previous forecast.

Operating income: There were no changes to the previous forecast.



### < Power Systems >



#### show previous forecasts. (1,020.0) Orders received: Down ¥422.4 billion YoY

- Orders were down from a year ago, with orders for thermal power plants overseas and wind turbines falling from a strong level. The Company is focusing on bolstering orders with demand for aftersales service work, including GTCC's long term service agreement, and is negotiating to win orders for new plants.

[Wind turbines (Output-based)]
FY2008: 963MW
(Full year: Orders 963MW, Cancels -1,094MW)
FY2009: 0MW

[Backlog of Gas turbine orders (Non-consolidated)]
FY2008-3Q: 71 (FY2008: 66)
FY2009-3Q: 53

## Net sales/Earnings: Decreased earning (- \( \frac{\pma}{2} \).3 billion YoY) on decreased sales (- \( \frac{\pma}{2} \)128.0 billion YoY)

- Net sales fell from a year ago, with sales of thermal power plants and wind turbines declining from with the year-ago period.
- Earnings declined from a year ago, attributable to a fall in net sales and a stronger yen. However, since profitability is improving steadily, the Company will revise its full-year earnings forecast upward.

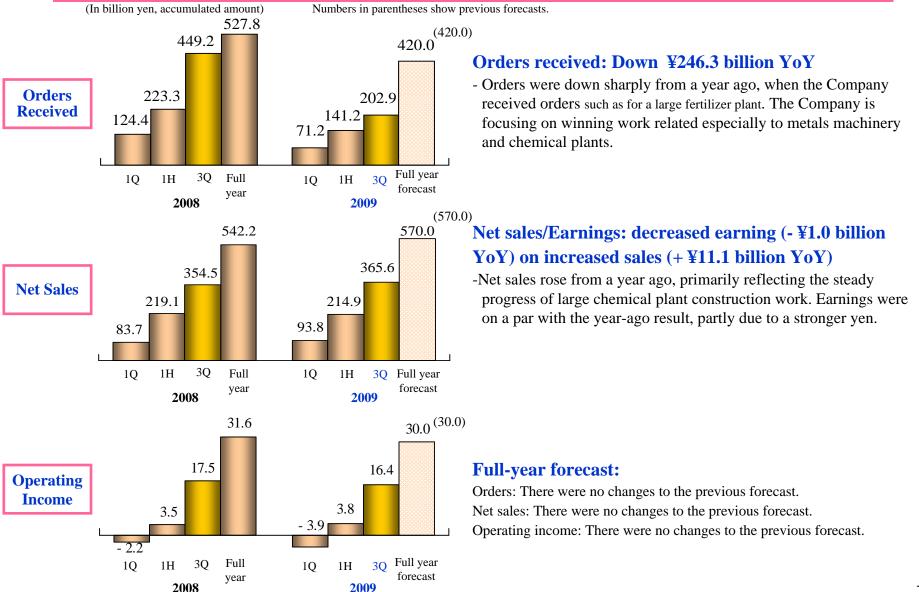
#### **Full-year forecast:**

Orders: There were no changes to the previous forecast. Net sales: There were no changes to the previous forecast.

Operating income: Operating income was revised from ¥70 billion to ¥75 billion.

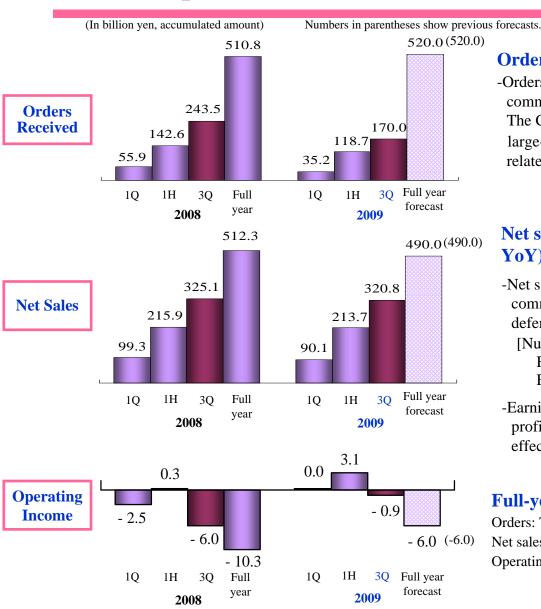


### < Machinery & Steel Structures >





### < Aerospace >



#### Orders received: Down ¥73.5 billion YoY

-Orders fell below the year-ago level, with orders for both commercial aircraft and for defense-related products declining. The Company is focusing on winning orders, particularly for large-scale projects related to commercial aircraft and defenserelated products.

## Net sales/Earnings: Increased earning (+ ¥5.0 billion YoY) on decreased sales (- ¥4.2 billion YoY)

-Net sales declined slightly from a year ago. Although sales of commercial aircraft and space-related products rose, sales of defense-related products were down.

[Number of B777s delivered] FY2008: 46 (Full year: 67)

FY2009: 61

-Earnings improved from a year ago, thanks to improved profitability from commercial aircraft, which offset the adverse effect of a stronger yen.

#### **Full-year forecast:**

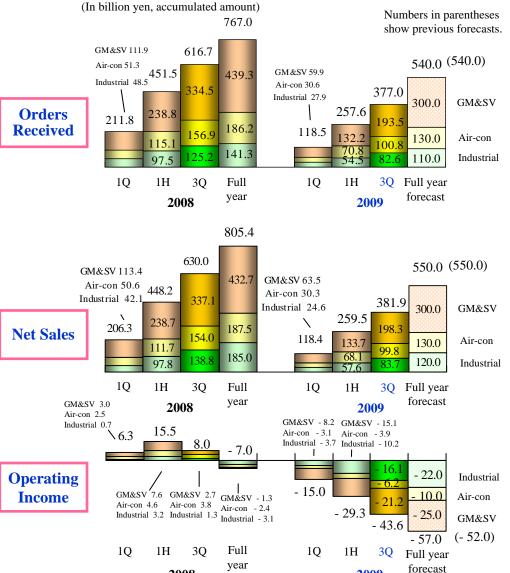
Orders: There were no changes to the previous forecast.

Net sales: There were no changes to the previous forecast.

Operating income: There were no changes to the previous forecast.



### < Mass and Medium-Lot Manufactured Machinery >



2009

2008

#### Orders received: Down ¥239.6 billion YoY

-Although market circumstances are improving for certain regions and products, demand remained weak overall. As a result, orders were down significantly from a year ago.

# Net sales/Earnings: Decreased earnings (- ¥51.7 billion YoY) on decreased sales (- ¥248.1 billion YoY)

-Earnings fell sharply from a year ago because of a decline in sales, insufficient returns from fixed costs in association with reduced production, and a stronger yen, which more than offset improved profitability through fixed cost cutting and other steps.

#### **Full-year forecast:**

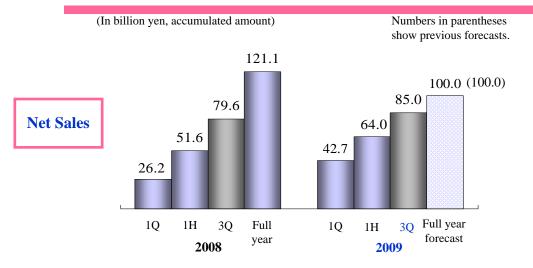
Orders: There were no changes to the previous forecast.

Net sales: There were no changes to the previous forecast.

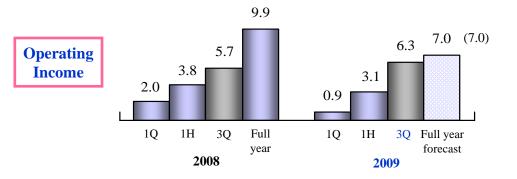
Operating income: Operating income was revised from - \fomats52 billion to - \fomats57 billion.



#### < Others >



- Real estate and construction
- Information and communication systems, etc.





### **Balance Sheets**

(In billion yen)

|   | As of<br>March 31, 2009 | As of<br>December 31,<br>2009 | Changes |
|---|-------------------------|-------------------------------|---------|
| Assets  |                         |                               |         |
| Trade receivables                             | 1,082.5                 | 908.3                         | -174.2  |
| Inventories                                   | 1,268.6                 | 1,400.3                       | +131.6  |
| Other current assets                          | 813.8                   | 703.6                         | -110.2  |
| Total current assets                          | 3,165.0                 | 3,012.2                       | -152.7  |
| Total fixed assets                            | 1,361.1                 | 1,412.7                       | +51.5   |
| Total assets                                  | 4,526.2                 | 4,424.9                       | -101.2  |
| Liabilities                                   |                         |                               |         |
| Trade payables                                | 699.6                   | 602.5                         | -97.1   |
| Advance payments received on contracts        | 479.0                   | 503.0                         | +24.0   |
| Other current liabilities                     | 816.2                   | 654.1                         | -162.0  |
| Total current liabilities                     | 1,994.8                 | 1,759.7                       | -235.1  |
| Total long-term liabilities                   | 1,248.0                 | 1,354.3                       | +106.2  |
| Total liabilities                             | 3,242.9                 | 3,114.0                       | -128.8  |
| Net assets                                    |                         |                               |         |
| Stockholders' equity                          | 1,253.4                 | 1,254.8                       | +1.3    |
| Valuation, translation adjustments and others | -11.8                   | 4.5                           | +16.3   |
| Others (Minority interests, etc.)             | 41.6                    | 51.5                          | +9.8    |
| Total net assets                              | 1,283.2                 | 1,310.9                       | +27.6   |
| Total liabilities and net assets              | 4,526.2                 | 4,424.9                       | -101.2  |
| Interest-bearing debt outstanding             | 1,612.8                 | 1,579.5                       | -33.2   |

Including Interest-bearing debt outstanding -131.5

Including Interest-bearing debt outstanding +98.2



### II. Forecast for FY2009

Forecasts regarding future performance in these materials are based on judgment made in accordance with information available at the time this presentation was prepared. As such, those projection simply risks and insecurity. For this reason, investors are recommended not to depend solely on these projections for making investment decision. It is possible that actual results may change significantly from these projections for a number of factors. Such factors include, but are not limited to, economic trends affecting the Company's operating environment, currency movement of the yen value to the U.S. dollar and other foreign currencies, and trends of stock markets in Japan.



## Summary of Forecast for FY2009

(In billion yen)

|                  | FY2008 (Actual) | FY2009<br>(Previous forecast)<br>'09.10.30 | FY2009<br>(Forecast) |
|------------------|-----------------|--|----------------------|
| Orders received  | 3,268.7         | 2,700.0                                    | 2,700.0              |
| Net sales        | 3,375.6         | 3,000.0                                    | 3,000.0              |
| Operating income | 105.8           | 65.0                                       | 65.0                 |
| Ordinary income  | 75.3            | 20.0                                       | 20.0                 |
| Net income       | 24.2            | 12.0                                       | 12.0                 |

<sup>♦</sup> Assumes foreign exchange rates of undetermined amount ¥92 to the U.S. dollar and ¥132 to the Euro (US\$ 1.0 billion, Euro 0.2 billion undetermined)



## Forecast for FY2009 by Business Segment

(In billion yen)

|                                  |  | Orders reseived |                   |          | Net sales |                   |          | Operating income |                   |          |
|----------------------------------|--|-----------------|-------------------|----------|-----------|-------------------|----------|------------------|-------------------|----------|
|                                  |  | FY2008          | FY2008 FY2009     |          | FY2008    | FY2009            |          | FY2008 FY20      |                   | 009      |
|                                  |  |                 | Previous forecast | forecast |           | Previous forecast | forecast |                  | Previous forecast | forecast |
| Shipbuilding & Ocean Development |  | 271.3           | 140.0             | 140.0    | 240.1     | 250.0             | 250.0    | 1.6              | 16.0              | 16.0     |
| Pow                              | er Systems                                 | 1,148.8         | 1,020.0           | 1,020.0  | 1,209.1   | 1,090.0           | 1,090.0  | 80.0             | 70.0              | 75.0     |
| Mac                              | Machinery & Steel Structures               |                 | 420.0             | 420.0    | 542.2     | 570.0             | 570.0    | 31.6             | 30.0              | 30.0     |
| Aero                             | Aerospace                                  |                 | 520.0             | 520.0    | 512.3     | 490.0             | 490.0    | - 10.3           | - 6.0             | - 6.0    |
|                                  | GM & SV                                    | 439.3           | 300.0             | 300.0    | 432.7     | 300.0             | 300.0    | - 1.3            | - 22.0            | - 25.0   |
|                                  | Air-Con                                    | 186.2           | 130.0             | 130.0    | 187.5     | 130.0             | 130.0    | - 2.4            | - 10.0            | - 10.0   |
|                                  | Industrial                                 | 141.3           | 110.0             | 110.0    | 185.0     | 120.0             | 120.0    | - 3.1            | - 20.0            | - 22.0   |
|                                  | Mass and Medium-lot Manufactured Machinery |                 | 540.0             | 540.0    | 805.4     | 550.0             | 550.0    | - 7.0            | - 52.0            | - 57.0   |
| Othe                             | ers  | 99.0            | 100.0             | 100.0    | 121.1     | 100.0             | 100.0    | 9.9              | 7.0               | 7.0      |
| Inter-gi                         | roup consolidation adjustments             | - 56.2          | - 40.0            | - 40.0   | - 54.7    | - 50.0            | - 50.0   | -                | -                 | -        |
| Tota                             | 1  | 3,268.7         | 2,700.0           | 2,700.0  | 3,375.6   | 3,000.0           | 3,000.0  | 105.8            | 65.0              | 65.0     |

GM&SV: General Machinery & Special Vehicles
Air con: Air-conditioning and Refrigeration Systems

Industrial: Industrial Machinery