

2025-11-7

Outline of FY2025 First 6 Months Financial Results Ended September 30, 2025 (Consolidated)

(Billions of yen)

	FY2025 First 6 Months 〔 From April 1 to September 30, 2025 〕	FY2024 First 6 Months 〔 From April 1 to September 30, 2024 〕	Changes (%)
Order intake	3,314.7	3,054.6	8.5%
Revenue	2,113.7	1,969.2	7.3%
Profit from business activities	171.5	168.0	2.1%
Profit before income taxes	173.7	150.6	15.3%
Profit	115.9	115.8	0.1%
Profit (loss) attributable to owners of the parent	114.9	107.1	7.3%
Cash flows from operating activities	207.9	(8.8)	
Cash flows from investing activities	(56.8)	(76.8)	
Cash flows from financing activities	(95.3)	199.1	
Earnings per share attributable to owners of the parent	34.21 yen	31.86 yen	7.4%

Note1: Figures in parentheses are negative.

Note2: “Order intake”, “revenue”, “profit from business activities”, and “profit before income taxes” are presented excluding discontinued operations, reflecting amounts for continuing operations only.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 7, 2025

Consolidated Financial Results for First Six Months of FY2025 Ended September 30, 2025 [IFRS]

Company name: Mitsubishi Heavy Industries, Ltd.
Listing: Tokyo Stock Exchange / Nagoya Stock Exchange / Fukuoka Stock Exchange / Sapporo Securities Exchange
Securities code: 7011
URL: <https://www.mhi.com>
Representative: Eisaku Ito, President and CEO
Inquiries: Kentaro Ikeda, Senior General Manager of Financial Planning Division
Scheduled date to commence dividend payments: December 5, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors, financial analysts, and media)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Revenue		Profit from business activities		Profit before income taxes		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
First Half of FY2025	2,113,717	7.3	171,572	2.1	173,720	15.3	115,986	0.1
First Half of FY2024	1,969,224	—	168,074	—	150,673	—	115,881	10.8

	Profit attributable to owners of the parent		Total comprehensive income		Basic earnings per share	Diluted earnings per share
	Millions of yen	%	Millions of yen	%	Yen	Yen
First Half of FY2025	114,912	7.3	179,253	219.4	34.21	34.20
First Half of FY2024	107,120	16.5	56,128	(74.0)	31.86	31.85

*1 “Profit from business activities” on the consolidated statement of profit or loss is presented as a measure that enables continuous comparison and assessment of the Group’s business performance. “Profit from business activities” is calculated by subtracting “cost of sales,” “selling, general and administrative expenses,” and “other expenses” from “revenue” and adding “share of profit (loss) of investments accounted for using the equity method” and “other income” to the resulting amount. “Other income” and “other expenses” consist of dividend income, gains or losses on sales of fixed assets, impairment losses on fixed assets, and others.

*2 From the current interim consolidated accounting period, the business operations related to Mitsubishi Logisnext Co., Ltd., a consolidated subsidiary of the Company, and its subsidiaries and affiliates, have been classified as discontinued operations. Accordingly, “revenue,” “profit from business activities,” and “profit before income taxes” are presented excluding discontinued operations, reflecting amounts for continuing operations only. Meanwhile, “profit,” “profit attributable to owners of the parent,” and “total comprehensive income” are presented as the total of continuing and discontinued operations. “Basic earnings per share” and “diluted earnings per share” are calculated based on “profit attributable to owners of the parent”. Furthermore, “revenue,” “profit from business activities,” and “profit before income taxes” for the previous interim consolidated accounting period have been restated in the same manner. Therefore, year-on-year percentage changes for these items are not presented.

(2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of the parent	Ratio of equity attributable to owners of the parent to total assets
As of	Millions of yen	Millions of yen	Millions of yen	%
September 30, 2025	7,002,546	2,611,937	2,490,932	35.6
March 31, 2025	6,658,924	2,469,823	2,346,702	35.2

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	11.00	—	12.00	23.00
Fiscal year ending March 31, 2026	—	12.00			
Fiscal year ending March 31, 2026 (Forecast)			—	12.00	24.00

* Revisions to the forecast of cash dividends most recently announced: None

3. Estimate of Consolidated Financial Results for FY 2025 ending March 31, 2026

(Percentages indicate year-on-year changes.)

	Revenue		Profit from business activities		Profit before income tax		Profit attributable to owners of the parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
From April 1, 2025 to March 31, 2026	4,800,000	10.1	390,000	9.9	370,000	5.1	230,000	(6.3)	68.49

* Revisions to the estimate of consolidated financial results most recently announced: Yes

MHI revised its guidance for the period ending March 31, 2026, increasing the forecasts for revenue over the announcement made on September 30, 2025, to reflect the progress in business performance during the first six months of FY2025. The year-on-year percentage changes are calculated using figures after retroactive adjustment for the classification of discontinued operations.

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(3) The number of shares issued (Common Stock)

(i) Total number of shares issued at the end of the period (including treasury shares)

As of September 30, 2025	3,373,647,810 shares
As of March 31, 2025	3,373,647,810 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	13,532,207 shares
As of March 31, 2025	15,980,024 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	3,359,031,976 shares
Six months ended September 30, 2024	3,362,116,886 shares

* The Japanese-language originals of the attached consolidated quarterly financial statements are not subject to certified public accountants' or an audit firm's review

* Proper use of earnings forecasts, and other special matters

Note regarding forward looking statements:

Forecasts regarding future performance outlined in these materials are based on judgments made in accordance with information available at the time they were prepared. As such, these projections include risk and uncertainty. Investors are recommended not to depend solely on these projections when making investment decisions. Actual results may vary significantly from these projections due to a number of factors, including, but not limited to, economic trends affecting the Company's operating environment, fluctuations in the value of the Japanese yen to the U.S. dollar and other foreign currencies, and trends in Japan's stock markets. The results projected here should not be construed in any way as a guarantee by the Company.

How to obtain supplementary materials regarding the financial results:

Supplementary materials regarding the financial results are available on the Company's website.

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1. Condensed Quarterly Consolidated Financial Statements

(1) Condensed Consolidated Statement of Financial Position

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
<u>Assets</u>		
Current assets		
Cash and cash equivalents	657,816	716,096
Trade and other receivables	984,684	772,203
Other financial assets	41,959	40,268
Contract assets	791,871	945,291
Inventories	1,062,532	1,070,268
Assets held for sale	3,718	544,890
Other current assets	369,048	394,116
Total current assets	3,911,632	4,483,135
Non-current assets		
Property, plant and equipment ("PPE")	935,096	765,814
Goodwill	172,947	113,296
Intangible assets	87,269	72,277
Right-of-use assets	86,996	60,684
Investments accounted for using the equity method	295,172	314,358
Other financial assets	470,907	508,466
Deferred tax assets	259,942	237,821
Other non-current assets	438,960	446,693
Total Non-current assets	2,747,292	2,519,411
Total assets	6,658,924	7,002,546

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
<u>Liabilities and Equity</u>		
Current liabilities		
Bonds, borrowings and other financial liabilities	280,528	294,434
Trade and other payables	930,281	794,035
Income taxes payable	25,282	49,929
Contract liabilities	1,443,983	1,704,006
Provisions	229,032	224,323
Liabilities directly associated with assets held for sale	-	268,957
Other current liabilities	237,191	196,413
Total Current liabilities	3,146,299	3,532,099
Non-current liabilities		
Bonds, borrowings and other financial liabilities	850,746	695,212
Deferred tax liabilities	9,594	10,697
Retirement benefit liabilities	72,042	59,118
Provisions	72,102	57,754
Other non-current liabilities	38,315	35,725
Total non-current liabilities	1,042,801	858,509
Total liabilities	4,189,101	4,390,608
<u>Equity</u>		
Share capital	265,608	265,608
Capital surplus	44,742	51,326
Treasury shares	(16,452)	(15,729)
Retained earnings	1,588,643	1,669,817
Other components of equity	464,159	519,909
Equity attributable to owners of the parent	2,346,702	2,490,932
Non-controlling interests	123,121	121,005
Total Equity	2,469,823	2,611,937
Total Liabilities and Equity	6,658,924	7,002,546

(2) Condensed Consolidated Statement of Profit or Loss

(Millions of yen)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Continuing operations		
Revenue	1,969,224	2,113,717
Cost of sales	1,557,447	1,668,288
Gross Profit	411,776	445,428
Selling, general and administrative expenses	281,548	298,349
Share of profit of investments accounted for using the equity method	11,529	14,989
Other income	35,116	20,477
Other expenses	8,799	10,973
Profit from business activities	168,074	171,572
Finance income	5,290	10,821
Finance costs	22,691	8,673
Profit before income taxes	150,673	173,720
Income taxes	48,153	47,666
Profit from continuing operations	102,520	126,054
Discontinued operations		
Profit (loss) from discontinued operations	13,361	(10,067)
Profit	115,881	115,986
Profit attributable to:		
Owners of the parent	107,120	114,912
Non-controlling interests	8,760	1,073

(yen)

Earnings per share attributable to owners of the parent		
Basic earnings (loss) per share	31.86	34.21
Continuing operations	29.32	37.58
Discontinued operations	2.54	(3.37)
Diluted earnings (loss) per share	31.85	34.20
Continuing operations	29.31	37.57
Discontinued operations	2.54	(3.37)

(3) Condensed Consolidated Statement of Comprehensive Income

(Millions of yen)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Profit	115,881	115,986
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Net gains from financial assets measured at FVTOCI	(20,902)	39,232
Remeasurement of defined benefit plans	(39)	66
Share of other comprehensive income of entities accounted for using the equity method	458	213
Total	(20,483)	39,511
Items that may be reclassified to profit or loss		
Cash flow hedges	3,965	(3,555)
Exchange differences on translating foreign operations	(40,588)	19,969
Share of other comprehensive income of entities accounted for using the equity method	(2,645)	7,341
Total	(39,269)	23,754
Total other comprehensive income	(59,753)	63,266
Comprehensive income	56,128	179,253
Comprehensive income attributable to		
Owners of the parent	49,521	177,175
Non-controlling interests	6,606	2,077

(4) Condensed Consolidated Statement of Changes in Equity

(Millions of yen)

	Equity attributable to owners of the parent						Non-controlling interests	Total Equity
	Share capital	Capital surplus	Treasury shares	Retained earnings	Other components of equity	Total		
Balance as of Apr. 1, 2024	265,608	41,187	(4,828)	1,433,267	509,385	2,244,620	116,034	2,360,654
Profit				107,120		107,120	8,760	115,881
Other comprehensive income					(57,598)	(57,598)	(2,154)	(59,753)
Comprehensive income	—	—	—	107,120	(57,598)	49,521	6,606	56,128
Transfer to retained earnings				4,287	(4,287)	—		—
Purchase of treasury shares			(2)			(2)		(2)
Disposal of treasury shares		9	17			26		26
Dividends				(40,331)		(40,331)	(4,437)	(44,768)
Others		3,418	498	1,134	8	5,059	(19)	5,040
Total transactions with owners	—	3,427	512	(39,196)	8	(35,247)	(4,456)	(39,704)
Balance as of Sep. 30, 2024	265,608	44,615	(4,315)	1,505,478	447,507	2,258,894	118,183	2,377,078

(Millions of yen)

	Equity attributable to owners of the parent						Non-controlling interests	Total Equity
	Share capital	Capital surplus	Treasury shares	Retained earnings	Other components of equity	Total		
Balance as of Apr. 1, 2025	265,608	44,742	(16,452)	1,588,643	464,159	2,346,702	123,121	2,469,823
Profit				114,912		114,912	1,073	115,986
Other comprehensive income					62,263	62,263	1,003	63,266
Comprehensive income	—	—	—	114,912	62,263	177,175	2,077	179,253
Transfer to retained earnings				6,509	(6,509)	—		—
Purchase of treasury shares			(2)			(2)		(2)
Disposal of treasury shares		(0)	6			6		6
Dividends				(40,292)		(40,292)	(4,362)	(44,654)
Others		6,584	718	43	(3)	7,343	168	7,512
Total transactions with owners	—	6,584	722	(40,249)	(3)	(32,945)	(4,193)	(37,139)
Balance as of Sep. 30, 2025	265,608	51,326	(15,729)	1,669,817	519,909	2,490,932	121,005	2,611,937

(5) Condensed Consolidated Statement of Cash Flows

(Millions of yen)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Cash flows from operating activities		
Profit before income taxes	150,673	173,720
Profit (loss) from discontinued operations	17,605	(9,193)
Depreciation, amortization and impairment loss	77,874	93,401
Finance income and costs	9,618	(21,427)
Share of profit of investments accounted for using the equity method	(11,473)	(14,972)
Loss (gain) on sale of PPE and intangible assets	(25,294)	(5,980)
Loss on disposal of PPE and intangible assets	2,157	3,058
Decrease (increase) in trade receivables	29,297	110,710
Decrease (increase) in contract assets	(49,010)	(150,756)
Decrease (increase) in inventories and advanced payments	(202,949)	(139,716)
Increase (decrease) in trade payables	(79,148)	(63,365)
Increase (decrease) in contract liabilities	180,880	252,366
Increase (decrease) in provisions	(28,005)	(10,358)
Increase (decrease) in retirement benefit liabilities	1,675	794
Others	(31,582)	(11,322)
Subtotal	42,318	206,957
Interest received	5,379	5,938
Dividends received	9,064	16,088
Interest paid	(6,876)	(5,974)
Income taxes paid	(58,754)	(15,107)
Net cash provided by operating activities	(8,867)	207,901

(Millions of yen)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Cash flows from investing activities		
Payments into fixed-term deposits	(17,387)	(11,265)
Proceeds from withdrawal of fixed-term deposits	14,233	13,382
Purchases of PPE, and intangible assets	(130,844)	(94,958)
Proceeds from sales of PPE, and intangible assets	27,615	9,090
Purchases of investments (including investments accounted for using the equity method)	(5,812)	(3,311)
Proceeds from sales and redemption of investments (including investments accounted for using the equity method)	42,611	11,654
Proceeds from sale of businesses (including subsidiaries)	—	4,603
Payments for sale of businesses (including subsidiaries)	(1,474)	—
Payments for acquisition of businesses (including subsidiaries)	(1,122)	—
Net decrease (increase) in short-term loans	457	(834)
Disbursement of long-term loans	(7)	(121)
Collection of long-term loans	61	300
Payments for derivative transactions	(48,582)	(18,721)
Proceeds from derivative transactions	44,450	35,733
Others	(1,075)	(2,372)
Net cash provided by (used in) investing activities	(76,875)	(56,820)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	226,290	(12,779)
Repayment of long-term borrowings	(5,567)	(2,998)
Proceeds from issuance of bonds	30,000	10,000
Payment for redemption of bonds	(30,000)	(10,000)
Dividends paid to owners of the parent	(40,244)	(40,209)
Dividends paid to non-controlling interests	(3,454)	(4,038)
Proceeds from factoring agreements	146,235	47,448
Repayment of liabilities under factoring agreements	(110,296)	(66,790)
Repayment of lease liabilities	(13,500)	(13,615)
Others	(285)	(2,395)
Net cash provided by (used in) financing activities	199,176	(95,379)
Effect of exchange rate changes on cash and cash equivalents	(8,881)	21,708
Net increase (decrease) in cash and cash equivalents	104,552	77,409
Cash and cash equivalents at the beginning of the year	431,287	657,816
Cash and cash equivalents included in assets held for sale	—	(19,130)
Cash and cash equivalents at the end of the period	535,839	716,096

(6) Notes to Condensed Quarterly Consolidated Financial Statements

➤ Notes to Going Concern Assumption: None

➤ Operating Segment

(i) Overview of reporting segments

The reporting segments of the Group are components for which discrete financial information is available and whose operating results are regularly reviewed by MHI's Board of Directors to make decisions about resource allocation and assess their performance.

The Group manages its businesses by business domains and segments. Each business domain and segment engages in its business activities by formulating comprehensive strategies on products and services which are provided in both domestic and overseas markets. Therefore, MHI aggregates its business domain segments into four reportable segments, "Energy Systems", "Plants & Infrastructure Systems", "Logistics, Thermal & Drive Systems", and "Aircraft, Defense & Space", by considering similarities of each business domain's and segment's customers and product characteristics.

Main products and services belonging to each reporting segment are as follows:

Energy Systems	Thermal power generation systems (Gas turbine combined cycle ["GTCC"] and Steam power), Nuclear power generation system (Light-water reactors, Nuclear fuel cycle & Advanced solutions), Wind power generators, Engines for aircrafts, Compressors, Marine machinery
Plants & Infrastructure Systems	Metals machinery, Commercial ships, Engineering, Environmental systems, Mechatronics systems
Logistics, Thermal & Drive Systems	Air-conditioning & refrigeration systems, Engines, Turbochargers, Automotive thermal systems
Aircraft, Defense & Space	Commercial aircraft, Defense aircraft, Missile systems, Naval ships, Maritime systems (torpedoes), Special vehicles, Space systems

From the current interim consolidated accounting period, the Group has classified the business related to Mitsubishi Logisnext Co., Ltd. and its subsidiaries and affiliates, previously included in Logistics, Thermal & Drive Systems, as discontinued operations. Consequently, related amounts have been excluded from both the previous and the current interim consolidated accounting period. Accordingly, the segment information for the previous interim consolidated accounting period has been restated.

(ii) Information about revenue, profit or loss and other items by reporting segment
For FY2024 First 6 Months (From April 1, 2024 to September 30, 2024)

(Millions of yen)

	Reporting segment					Others *1	Total	Corporate & Eliminations *2	Consolidated
	Energy Systems	Plants & Infrastructure Systems	Logistics, Thermal & Drive Systems	Aircraft, Defense & Space	Total				
Revenue									
Revenue from external customers	827,186	365,494	302,072	431,370	1,926,124	36,661	1,962,785	6,439	1,969,224
Inter-segment revenue and transfers	4,976	13,682	1,833	332	20,825	825	21,651	(21,651)	—
Total	832,163	379,177	303,906	431,702	1,946,950	37,486	1,984,436	(15,212)	1,969,224
Segment profit *3	103,234	28,114	6,213	44,002	181,564	16,958	198,522	(30,447)	168,074
Finance income									5,290
Finance costs									22,691
Profit before income taxes									150,673

For FY2025 First 6 Months (From April 1, 2025 to September 30, 2025)

(Millions of yen)

	Reporting segments					Others *1	Total	Corporate & Eliminations *2	Consolidated
	Energy Systems	Plants & Infrastructure Systems	Logistics, Thermal & Drive Systems	Aircraft, Defense & Space	Total				
Revenue									
Revenue from external customers	867,703	384,518	279,778	538,549	2,070,550	35,789	2,106,339	7,377	2,113,717
Inter-segment revenue and transfers	3,312	31,434	2,654	282	37,684	983	38,668	(38,668)	—
Total	871,016	415,953	282,432	538,832	2,108,234	36,772	2,145,007	(31,290)	2,113,717
Segment profit *3	80,793	44,601	7,600	60,382	193,377	14,127	207,505	(35,933)	171,572
Finance income									10,821
Finance costs									8,673
Profit before income taxes									173,720

*1 “Others” includes the businesses categorized in growth areas such as data center & energy management and asset businesses, which are not included in the reporting segments.

*2 “Corporate & Eliminations” includes revenues and expenses which are not included in any of the reporting segments. Specifically, corporate research and development expenses and dividends on shares concerning corporate overall businesses, neither of which are linked to any specific segment.

*3 Segment profit represents profit from business activities.

➤ Assets Held for Sale

Assets held for sale and liabilities directly associated with assets held for sale are comprised of the following.

(i) Assets held for sale

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Cash and cash equivalents	-	19,130
Trade and other receivables	-	107,021
Contract assets	-	1,966
Inventories	-	121,226
Property, plant and equipment ("PPE")	3,718	173,892
Goodwill	-	44,806
Intangible assets	-	12,287
Right-of-use assets	-	25,619
Investments accounted for using the equity method	-	1,390
Other financial assets	-	10,124
Deferred tax assets	-	12,551
Other assets	-	14,874
Total	3,718	544,890

(ii) Liabilities directly associated with assets held for sale

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Bonds, borrowings and other financial liabilities	-	124,342
Trade and other payables	-	67,609
Income taxes payable	-	1,310
Contract liabilities	-	9,673
Retirement benefit liabilities	-	14,308
Provisions	-	10,255
Deferred tax liabilities	-	567
Other current liabilities	-	40,889
Total	-	268,957

Assets held for sale in the previous fiscal year were mainly property, plant and equipment expected to be sold within one year. Assets held for sale and associated liabilities in the current interim consolidated accounting period were mainly related to the business of Mitsubishi Logisnext and its subsidiaries and affiliates.

The disposal group classified as held for sale in the current interim consolidated accounting period is measured at fair value less costs to sell because the fair value less costs to sell is lower than the carrying amount. Fair value is calculated based on the stock price after the announcement of the transaction for the transfer of Mitsubishi Logisnext shares.

➤ Discontinued Operations

The Company, at the meeting of its board of directors held on September 30, 2025, resolved to enter into the basic transaction agreement concerning the following matters with LVJ Holdings 2 LLC (the “Tender Offeror”), which is wholly owned by JIP Fund VI, for which all the issued shares are held by Japan Industrial Partners, Inc. and the agreement was executed on the same day:

- (a) A non-participation in a tender offer by the Tender Offeror for the Mitsubishi Logisnext shares and stock options.
- (b) A share consolidation to be conducted by Mitsubishi Logisnext in order to make the Tender Offeror and the Company the only shareholders of Mitsubishi Logisnext if the Tender Offeror is unable to acquire all the Mitsubishi Logisnext shares and stock options through the Tender Offer
- (c) Subject to the effectiveness of the share consolidation, a provision of funds to Mitsubishi Logisnext by the Tender Offeror and a reduction in Mitsubishi Logisnext’s capital stock, capital reserves and retained earnings reserves based on Article 447, Paragraph 1 and Article 448, Paragraph 1 of the Companies Act for the purpose of securing the funds and distributable amount for Mitsubishi Logisnext to acquire the Mitsubishi Logisnext shares held by the Company (the “Non-Tendered Shares”)
- (d) A share repurchase by Mitsubishi Logisnext of the Non-Tendered Shares, and a series of transactions for the purposes of taking Mitsubishi Logisnext private through (a) to (d)
- (e) The Company to underwrite Class B Preferred Shares and Class D Type Shares issued by the Tender Offeror following the effectiveness of the share repurchase

Through the transaction, Mitsubishi Logisnext shall cease to be a consolidated subsidiary of the Company. Therefore, the businesses related to Mitsubishi Logisnext Co., Ltd. and its subsidiaries and affiliates are classified as discontinued operations in the current interim consolidated accounting period.

(i) Profit or loss from discontinued operations

(Millions of yen)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Revenue	333,216	318,803
Expenses	315,610	327,996
Profit (loss) before income taxes from discontinued operations	17,605	(9,193)
Income taxes	4,244	873
Profit (loss) from discontinued operations	13,361	(10,067)

Expenses for the current interim consolidated accounting period include a write-down of ¥13,881 million resulting from measuring the disposal group constituting discontinued operations at fair value less costs to sell.

(ii) Cash flows from discontinued operations

(Millions of yen)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Cash flows from operating activities	24,334	30,638
Cash flows from investing activities	(21,162)	(19,655)
Cash flows from financing activities	(3,655)	(7,307)
Total	(484)	3,675

➤ Earnings per Share

The calculation of basic earnings per share and diluted earnings per share attributable to owners of the parent is as follows.

(millions of yen)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Profit (loss) attributable to owners of the parent	107,120	114,912
Continuing operations	98,570	126,237
Discontinued operations	8,550	(11,324)

(thousands of shares)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Weighted-average number of common shares outstanding during the period	3,362,116	3,359,031
Impact of the dilutive effect: share subscription rights	934	795
Weighted-average number of common shares outstanding during the period after impact of the dilutive effect	3,363,050	3,359,827

(yen)

	FY2024 First 6 Months (From Apr. 1, 2024 to Sep. 30, 2024)	FY2025 First 6 Months (From Apr. 1, 2025 to Sep. 30, 2025)
Earnings per share attributable to owners of the parent		
Basic earnings (loss) per share	31.86	34.21
Continuing operations	29.32	37.58
Discontinued operations	2.54	(3.37)
Diluted earnings (loss) per share	31.85	34.20
Continuing operations	29.31	37.57
Discontinued operations	2.54	(3.37)

➤ Others

Major Lawsuits

There was a temporary dispute between a consortium composed of MHI and Daewoo Engineering & Construction Co., Ltd. ("MHI and Daewoo") and El Sharika El-Djazairia El-Omania Lil Asmida SPA ("AOA") regarding a chemical fertilizer plant construction contract in Algeria whose orders had been received by MHI and Daewoo, but a settlement was reached in 2017 (the "Settlement Agreement"), and the consortium delivered the plant to AOA. However, AOA subsequently refused to make some of the outstanding payment under the Settlement Agreement. Therefore, MHI and Daewoo filed for arbitration against AOA and one of its shareholders, Societe Nationale pour la Recherche, la Production, le Transport, la Transformation et la Commercialisation des Hydrocarbures SPA ("SONATRACH"). In March 2021, MHI and Daewoo received a counterclaim from AOA which mainly consists of the cancellation of the Settlement Agreement and the refund of the payment already made under the Settlement Agreement. In October 2022, the arbitral tribunal decided to exclude SONATRACH from participants of arbitration. MHI and Daewoo will assert that there are no reasonable grounds for AOA's refusal to make the outstanding payment and that the counterclaim should be dismissed.

2. Outline of Financial Results

An outline of the financial results for the first 6 Months of FY2025 (from April 1, 2025 to September 30, 2025) is included in the "1H FY2025 Financial Results Presentation Materials" released today, November 7, 2025. These materials are available on TDnet and the Company's website.