# Financial Foundation Supporting Energy Transition

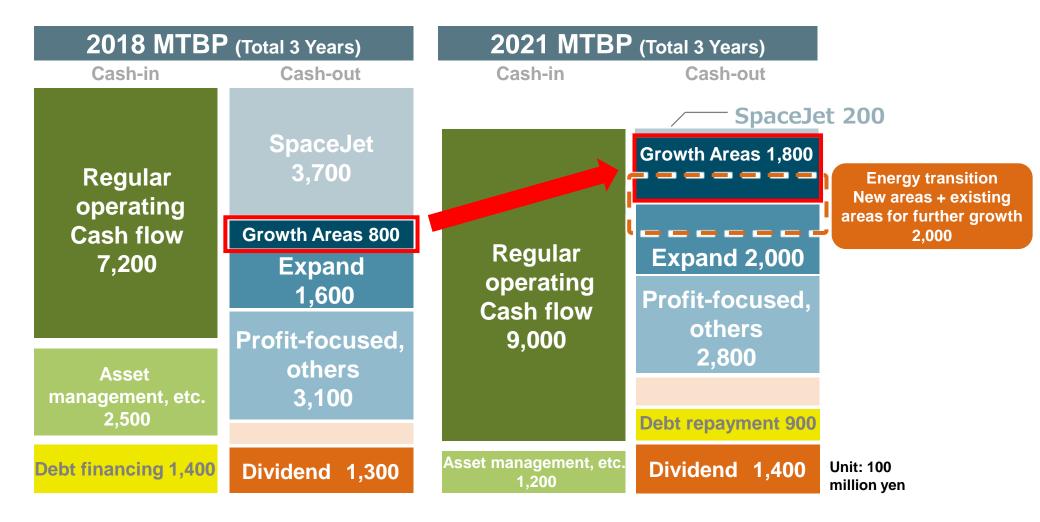
Hisato Kozawa

Director, Senior Vice President Chief Financial Officer

#### Significant Change in Capital Allocation – Financial Foundation 🙏 MUTSUB



Significant increase in capital allocation into growth areas including energy transition



### **Objectives of Green Bond Issuance**



- MHI is a unique company possessing a combination of wide ranging business opportunities and investment capabilities in the Energy Transition field.
- Issued our first Green Bond in an effort to match the strong investment needs of the market in this field with the experience and unique position of the MHI Group.



[Wind power generation facility and business]

MHI's solutions and products contributing to energy transition

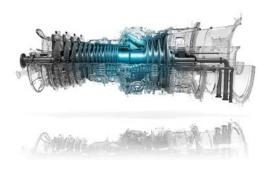
MHI's
Business
Opportunities
[Business]

Investment Needs for Decarbonization [Investment Demand]

Initiatives Uniting
Investors and MHI
[Green Bond Issuance]

[Use of proceeds]
Wind • Hydrogen • Geothermal
power generation facilities and businesses

(Issuance amount, Maturity)
25 bn yen, 5 years



[Hydrogen power generation facility and business]

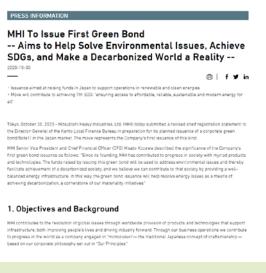
Investment of 180 bn yen into growth areas in 2021 MTBP

MHI's Investment Capabilities [Finance]

#### Communication with All Stakeholders – Energy Transition Financing



- Green finance and transition finance are not just means of raising funds, but also a valuable opportunity for communication with investors and broader society.
- We will continue dialogue with all stakeholders and consider expanding our Energy Transition-related portfolio as well as suitable funding for these businesses.



Green Bond Issuance (First Launch)

Continuous Dialogue /
Communication with
Investors and Society



Expansion of Energy
Transition businesses and
appropriate Financing



Present

In the 21 MTBP Period

## **Closing Remarks**



- Economically feasible energy transition is essential to achieve a carbon neutral world
- We will accelerate growth by continuously providing proven solutions while leveraging external resources in addition to our own technology and experience
- Measures including reduction of selling, general and administrative expenses (SG&A) are being implemented to return to and strengthen profitability
- Drive forward Energy Transition while balancing short, medium and longterm profitability and financial stability to improve corporate value and contribute to achieving a carbon neutral 2050

# MOVE THE WORLD FORW>RD