

Group Profile



Financial capital

Shareholders' equity*

¥1,576.6 billion

* Equity attributable to owners of the parent

Interest-bearing debt

¥734.9 billion



Human capital

Number of employees

77,991 people

Training hours per employee

13.6 hours



Intellectual capital

R&D expenses

¥113.6 billion

Number of patents held

25,654



Manufactured capital

Property, plant and equipment

¥790.2 billion

Capital expenditures

¥122.8 billion



Social and relationship capital

Social contribution expenses

¥1.1 billion

People undergoing human rights awareness training

1,570 people



Natural capital

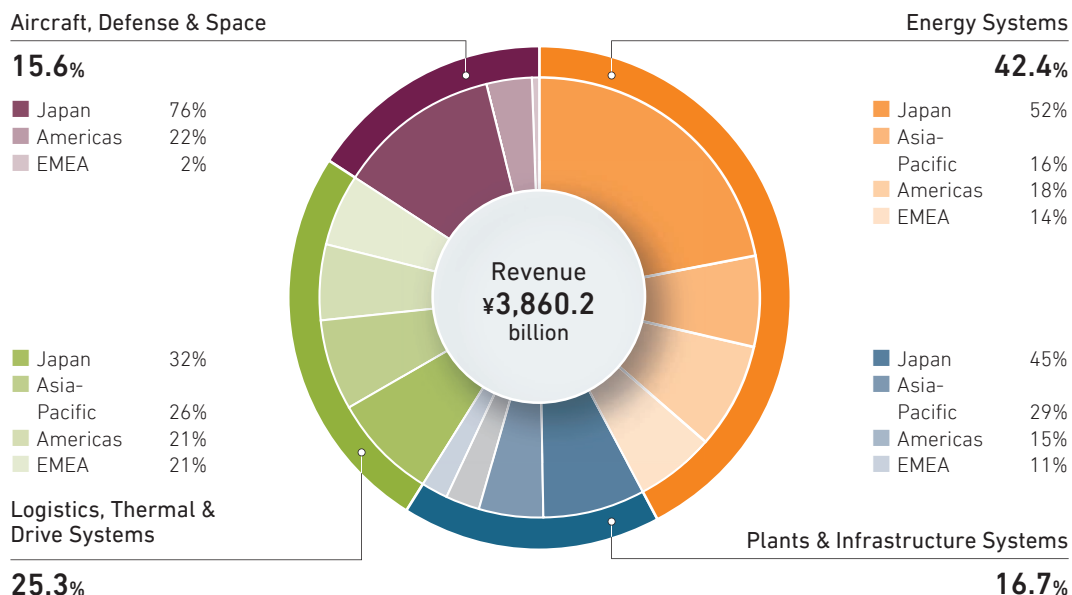
Renewable energy consumption

119 GWh

Water usage

6,820 thousand m³

► Composition of Revenue by Segment (FY2021)



Energy Systems



Main Businesses

- Gas & steam power systems*
- Nuclear power systems
- Compressors
- Aero engines
- Marine machinery

* Includes GTCC, steam power and air quality control system

Plants & Infrastructure Systems



Main Businesses

- Commercial ships
- Engineering
- Environmental systems
- Metals machinery
- Machinery systems

Logistics, Thermal & Drive Systems



Main Businesses

- Material handling systems
- Engines
- Turbochargers
- HVAC systems
- Automotive air conditioners

Aircraft, Defense & Space



Main Businesses

- Commercial aircraft
- Defense aircraft
- Missile systems
- Naval ships
- Special vehicles (tanks)
- Maritime systems (torpedoes)
- Space systems