Domain Reorganization

In April 2020, MHI Group established the "Energy Systems," which provides solutions from both energy and environmental perspectives for a decarbonized society. In accordance with the nature of our business lines, we also reconfigured our business portfolio into a framework capable of prompt response to growth strategies and issue of each line of business by establishing the "Plants & Infrastructure Systems" mainly for made-to-order products and "Logistics, Thermal & Drive Systems" mainly for mass and medium-lot manufactured products. Furthermore,

in our Nuclear Energy and Machinery Systems businesses, just like our Commercial Aviation Systems Segment and our Integrated Defense & Space Systems Segment, we have decided to improve their operation and to make them more flexible under the direct control of the CEO.

The Energy Systems Domain includes the Nuclear Energy systems, and the Plants & Infrastructure Domain includes the Machinery Systems in the reporting segments of the Group.

Summary of new reporting segmentation as a result of domain reorganization Breakdown of sales (fiscal 2019)



