ELEVEN-YEAR FINANCIAL AND NON-FINANCIAL DATA

Mitsubishi Heavy Industries, Ltd. and its subsidiaries Years ended March 31



	2007/3	2008/3	2009/3	2010/3	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	
Years ended March 31 or as of March 31 Billions of yen	2006 Medium-Term Business Plan		2008 Medium	ım-Term Business Plan	2010 Medium-Term	Business Plan	2012 Medium-Term Business Plan			2015 Medium-Term Business Plan		Millions of U.S. dollars*1
Orders received	¥3,274.7	¥3,715.2	¥3,268.7	¥2,476.2	¥2,995.4	¥3,188.8	¥3,032.2	¥3,420.0	¥4,699.1	¥4,485.5	¥4,275.6	\$38,110
Net sales	3,068.5	3,203.0	3,375.6	2,940.8	2,903.7	2,820.9	2,817.8	3,349.5	3,992.1	4,046.8	3,914.0	34,887
Operating income	108.9	136.0	105.8	65.6	101.2	111.9	163.5	206.1	296.1	309.5	150.5	1,341
Income before income taxes and minority interests	83.7	101.3	64.9	28.1	39.4	69.8	155.4	214.4	232.6	132.6	169.7	1,512
Profit attributable to owners of parent	48.8	61.3	24.2	14.1	30.1	24.5	97.3	160.4	110.4	63.8	87.7	781
Research and development expenses	¥ 106.3	¥ 107.9	¥ 101.3	¥ 129.2	¥ 123.2	¥ 121.4	¥ 120.0	¥ 138.5	¥ 145.5	¥ 150.6	¥ 160.7	\$ 1,432
Capital investment	175.9	191.4	196.6	177.1	126.6	120.7	118.8	148.6	156.1	175.5	204.4	1,821
Depreciation	106.7	129.2	153.8	140.4	134.4	126.2	119.4	134.9	157.0	158.7	172.7	1,539
Fotal assets	¥4,391.8	¥4,517.1	¥4,526.2	¥4,262.8	¥3,989.0	¥3,963.9	¥3,935.1	¥4,886.0	¥5,520.3	¥5,491.7	¥5,481.9	\$48,862
Net assets*2	1,446.4	1,440.4	1,283.2	1,328.7	1,312.6	1,306.3	1,430.2	1,774.2	2,120.0	1,998.0	2,107.2	18,782
Interest-bearing debt	1.273.5	1,365.3	1.612.8	1,495,3	1,325.6	1,157.1	1,031.2	957.4	975.5	1,052.1	925.5	8,249
Cash flows from operating activities	¥ 158.7	¥ 161.8	¥ 79.5	¥ 117.9	¥ 337.8	¥ 200.3	¥ 288.3	¥ 296.2	¥ 212.8	¥ 270.0	¥ 95.9	\$ 854
Cash flows from investing activities	(158.6)	(193.0)	(156.5)		(137.2)	(47.0)	(76.7)	(151.5)	(174.1)	(262.4)	8.7	77
Free cash flows	0.0	(31.2)	(77.0)		200.5	153.3	211.6	144.6	38.6	7.5	104.6	932
Cash flows from financing activities	48.7	71.2	262.0	(105.2)	(169.7)	(183.6)	(154.2)	(136.6)	(45.8)	(23.1)	(162.0)	(1,443)
Net income-basic Net assets Cash dividends	¥ 14.56 425.54 6.00	¥ 18.28 423.17 6.00	¥ 7.22 369.94 6.00	¥ 4.22 380.80 4.00	¥ 8.97 376.17 4.00	¥ 7.31 374.08 6.00	¥ 29.01 410.90 8.00	¥ 47.81 459.99 8.00	¥ 32.90 530.65 11.00	¥ 19.02 500.30 12.00	¥ 26.12 530.86 12.00	\$ 0.232 4.731 0.106
Cash dividends	6.00	6.00	6.00	4.00	4.00	6.00	8.00	8.00	11.00	12.00	12.00	0.106
Ratios												
Overseas sales ratio	47.7%	48.7%	48.9%	50.3%	49.0%	41.9%	44.8%	49.3%	53.4%	55.4%	53.5%	
Operating income ratio	3.5%	4.2%	3.1%	2.2%	3.5%	4.0%	5.8%	6.2%	7.4%	7.6%	3.8%	
Return on equity*³	3.5%	4.3%	1.8%	1.1%	2.4%	1.9%	7.4%	11.0%	6.5%	3.7%	5.1%	
Return on assets*4	1.2%	1.4%	0.5%	0.3%	0.7%	0.6%	2.5%	3.6%	2.1%	1.2%	1.6%	
Current ratio	154.2%	160.9%	158.7%	181.7%	167.9%	153.9%	155.0%	139.2%	146.2%	135.7%	139.4%	
D/E ratio*5	88%	95%	126%	113%	101%	89%	72%	54%	46%	53%	44%	
Equity ratio*	32.5%	31.4%	27.4%	30.0%	31.6%	31.7%	35.0%	31.6%	32.3%	30.6%	32.5%	
Dividend payout ratio*7	41.2%	32.8%	83.2%	94.8%	44.6%	82.0%	27.6%	16.7%	33.4%	63.1%	45.9%	
 U.S. dollar amounts in this report are translated from yen, for convenience only, at the rate of ¥112.19 = U.S. \$1, the exchange rate prevailing at March 31, 2017. 				Non-financial indexes	;							
*2. In calculating the net assets, MHI and its consolidated subsidiaries have applied the "Accounting Standard for				Number of employees	5	68,887	68,213	80,583	81,845	83,932	82,728	
Presentation of Net Assets in the Balance Sheet" (Accounting Standards Board of Japan (ASBJ) Statement No. 5) and the "Guidance on Accounting Standard for Presentation of Net Assets in the Balance Sheet" (ASBJ Guidance				Number of overseas employees		13,036	14,129	19,909	27,489	28,941	28,751	
No. 8) since the year ended March 31, 2007.				Number of female ma	nagers*8	67	82	74	85	102	126	Consolidated
*3. Return on equity = profit attributable to owners of parent income / (net assets -share subscription rights - non-			n rights – non-	Industrial accident frequency rate*9 (%)		0.27	0.11	0.23	0.15	0.20	0.37	0.35 ^{*10}
controlling interests) *4. Return on assets = profit attributable to owners of parent income / total assets				Energy input*11 (TJ)		10,346	10,303	9,796	9,885	7,398	5,995	15,344 *12
 Return on assets = promattinutable to owners of parent income / total assets D/E ratio = interest-bearing debt / net assets 				Greenhouse gas (CO ₂)	emissions*13 (kilotons)	474	533	538	548	406	318	824 *12
*6. Equity ratio = (net assets – share subscription rights – non-controlling interests) / total assets				Water usage ^{*13} (millio		7.22	7.02	6.82	6.23	5.08	4.00	8.65 ^{*12}
 Dividend payout ratio = dividends / profit attributable to owners of parent Number of section managers or above, excluding medical staff, as of April 1. Figures through fiscal 2013 are for 				5	penses (billions of yen)	2.0	1.4	1.4	1.9	2.1	2.5	

*8. Number of section managers or above, excluding medical staff, as of April 1. Figures through fiscal 2013 are for MHI on a non-consolidated basis. Figures from fiscal 2014 include Mitsubishi Hitachi Power Systems, Ltd.

*9. In principle, MHI and Mitsubishi Hitachi Power Systems, Ltd on a non-consolidated basis.

*10. Includes MHI on a non-consolidated basis and 20 Group companies.

*11. MHI on a non-consolidated basis (production plants and offices). However, the figure for the fiscal year 2014,

includes the Nagasaki, Takasago, and Yokohama plants of Mitsubishi Hitachi Power Systems, Ltd. *12. Includes MHI on a non-consolidated basis and 133 Group companies.

*13. Data is for production sites of MHI on a non-consolidated basis. However, figures for the fiscal year 2014, include the Nagasaki, Takasago, and Yokohama plants of Mitsubishi Hitachi Power Systems, Ltd.

Number of employees	68,887	68,213	80,583	81,84
Number of overseas employees	13,036	14,129	19,909	27,48
Number of female managers ^{*8}	67	82	74	8
Industrial accident frequency rate* ⁹ (%)	0.27	0.11	0.23	0.1
Energy input*11 (TJ)	10,346	10,303	9,796	9,88
Greenhouse gas (CO2) emissions*13 (kilotons)	474	533	538	548
Water usage*13 (million cubic meters)	7.22	7.02	6.82	6.23
Social contribution expenses (billions of yen)	2.0	1.4	1.4	1.9

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