

Board of Directors (As of October 1, 2015)

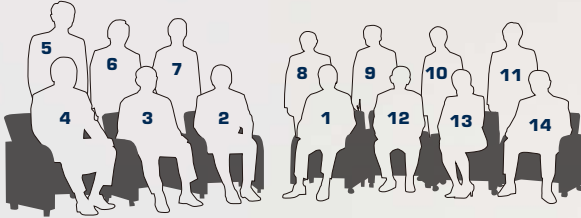
1
Chairman of the Board
Hideaki Omiya

2
President and CEO*
Shunichi Miyanaga

3
Director,
Senior Executive Vice President
Assistant to President and CEO
Atsushi Maekawa

4
Director,
Senior Executive Vice President
(President and CEO, Commercial
Aviation & Transportation Systems)
Yoichi Kujirai

5
Director,
Executive Vice President
(President and CEO, Integrated
Defense & Space Systems)
Hisakazu Mizutani



8
Director
Yorihiko Kojima
(Chairman of the Board,
Mitsubishi Corporation)

9
Director
Naoyuki Shinohara
(Professor, The University of Tokyo,
Policy Alternatives Research Institute)

*1. Chief Executive Officer
*2. Chief Financial Officer



6

Director,
Executive Vice President
(President and CEO, Machinery,
Equipment & Infrastructure)

Kazuaki Kimura

7

Director,
Executive Vice President
(CFO[※], Head of Business
Strategy Office)

Masanori Koguchi

10

Director,
Full-time Audit and Supervisory
Committee Member

Eiji Isu

11

Director,
Full-time Audit and Supervisory
Committee Member

Tatsuhiko Nojima

12

Director,
Audit and Supervisory
Committee Member

Nobuo Kuroyanagi

(Senior Advisor, The Bank of
Tokyo-Mitsubishi UFJ, Ltd.)

13

Director,
Audit and Supervisory
Committee Member

Christina Ahmadjian

(Professor, Hitotsubashi
University Graduate School of
Commerce and Management)

14

Director,
Audit and Supervisory
Committee Member

Shinichiro Ito

(Chairman of the Board,
ANA Holdings Inc.)

