Board of Directors and Statutory Auditors (As of July 1, 2013)

Directors

Chairman of the Board



Hideaki Omiya

- Jun. 1969 Joined Mitsubishi Heavy Industries, Ltd. Jun. 2002 Member of the Board, Deputy Head of Air-Conditioning & Refrigeration Systems
- Headquarters Apr. 2003 Member of the Board. Head of Air-Conditioning
- Apr. 2003 Member of the board, Head of Air-Condition & Refrigeration Systems Headquarters Jun. 2005 Member of the Board, Executive Vice President, Head of Air-Conditioning & Refrigeration Systems Headquarters Apr. 2007 Member of the Board, Senior Executive Vice Deviced
- President Apr. 2008 Member of the Board, President and CEO
- Apr. 2013 Chairman of the Board

President and CEO



Shunichi Miyanaga

Apr. 1972 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2006 Senior Vice President, Deputy Head of Machinery Headquarters May 2006 Senior Vice President, Deputy Head of

- May 2006 Senior vice President, Deputy Head or Machinery & Steel Structures Headquarters Apr. 2008 Executive Vice President, Head of Machinery & Steel Structures Headquarters Jun. 2008 Member of the Board, Executive Vice President, Head of Machinery & Steel Structures Headquarters Apr. 2011 Member of the Board, Sarier Svacritiev Vice
- Apr. 2011 Member of the Board, Senior Executive Vice President, Head of the Presidential Administration Office
- Apr. 2013 Member of the Board, President and CEO

Senior Executive Vice President



Atsushi Maekawa Assistant to President, Head of General Machinery & Special Vehicles

- Apr. 1976 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2007 Senior Vice President, Head of Takasago
- Machinery Works Dec. 2008 Senior Vice President, Deputy Head of Power

- Dec. 2008 Senior Vice President, Deputy Head of Power Systems Headquarters, Head of Takasago Machinery Works
 Apr. 2010 Senior Vice President, Deputy Head of Power Systems Headquarters
 Apr. 2011 Executive Vice President, Head of General Machinery & Special Vehicles, Head of Sagamihara Machinery Works
 Jun. 2011 Member of the Board, Executive Vice President, Head of General Machinery & Special Vehicles, Head of Sagamihara Machinery Works
 Apr. 2013 Member of the Board, Senior Executive Vice President, Head of General Machinery &
- President, Head of General Machinery & Special Vehicles

Executive Vice Presidents



Hisashi Hara

Head of Shipbuilding & Ocean Development in charge of promoting integration of Defense and Aerospace businesses

- Apr. 1973 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2006 Senior Vice President, Head of Shimonoseki Shipyard & Machinery Works
- Apr. 2009 Senior Vice President, Deputy Head of
- Apr. 2009 Senior vice President, Deputy Head of Shipbuilding & Ocean Development Headquarters
 Apr. 2010 Executive Vice President, Head of Shipbuilding & Ocean Development Headquarters
 Jun. 2010 Member of the Board, Executive Vice President, Head of Shipbuilding & Ocean Development Headquarters
- Development Headquarters Apr 2011 Member of the Board Executive Vice
- President, Head of Shipbuilding & Ocean Development



Takashi Abe

- In charge of the Transition to Domain System Project
- Apr. 1973 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2008 Senior Vice President, Senior General Manager, Corporate Planning Department of The Presidential Administration Office Apr. 2009 Senior Vice President, Deputy Head of the
- Apr. 2009 Senior vice President, Deputy Head of the Presidential Administration Office
 Jun. 2009 Member of the Board, Senior Vice President, Deputy Head of The Presidential Administration Office
 Apr. 2010 Member of the Board, Senior Vice President, Deputy Head of Machinery & Steel Structures Head underset
- Headquarters
- Apr. 2011 Member of the Board, Executive Vice President



Akira Hishikawa

- Head of Machinery & Steel Infrastructure Systems
- Apr. 1976 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2009 Senior Vice President, Head of General Machinery & Special Vehicle Headquarters Jun. 2009 Member of the Board, Senior Vice President,
 - Head of General Machinery & Special Vehicle Headquarters
- Headquarters Apr. 2011 Member of the Board, Executive Vice President, Head of Global Strategic Planning & Operations Headquarters Jul. 2012 Member of the Board, Executive Vice President, Head of Machinery & Steel
 - Infrastructure Systems



Head of Engineering Headquarters

- Head of Engineering Headquarters

 Apr. 1973 Joined Mitsubishi Heavy Industries, Ltd.

 Apr. 2007 Senior Vice President, Head of Plant and Transportation Center, Machinery & Steel Structures Headquarters

 Oct. 2009 Senior Vice President, Senior General Manager, Environmental & Chemical Plant Division, Machinery & Steel Structures Headquarters

 Apr. 2010 Senior Vice President, Deputy Head of Machinery & Steel Structures Headquarters

 Apr. 2011 Executive Vice President Jun. 2011 Member of the Board, Executive Vice President Jan. 2012 Member of the Board, Executive Vice President, Head of Engineering Headquarters



Masafumi Wani Head of Power Systems

- Apr. 1975 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2007 Senior Vice President, Head of Nagasaki Shipyard & Machinery Works Dec. 2008 Senior Vice President, Deputy Head of Power
- Systems Headquarters Apr. 2011 Executive Vice President, Head of Power
- Jun. 2011 Executive vice resident, near of row Systems Jun. 2011 Member of the Board, Executive Vice President, Head of Power Systems



Shigero Masamori

- Head of Nuclear Energy Systems 1974 Joined Mitsubishi Heavy Industries, Ltd.
- Apr. 2008 Senior Vice President, Head of Kobe Shipyard & Machinery Works
- Apr. 2011 Executive Vice President, Head of Nuclear Energy Systems Jun. 2011 Member of the Board, Executive Vice President, Head of Nuclear Energy Systems

MITSUBISHI HEAVY INDUSTRIES, LTD.

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Yoichi Kujirai Head of Ae e Systems

- Apr. 1978 Joined Mitsubishi Heavy Industries, Ltd.
 Apr. 2010 Senior Vice President, Senior General Manager, Industrial & Machinery Business, Technology & Solutions Division of Machinery & Steel Structures Headquarters
 Apr. 2011 Senior Vice President, Head of Machinery & Steel Infrastructure Systems
 Jun. 2011 Member of the Board, Senior Vice President, Head of Machinery & Steel Infrastructure Systeme
- Systems
- Apr. 2012 Member of the Board, Executive Vice
- Apr. 2012 Member of the Board, Executive Vice President, Head of Machinery & Steel Infrastructure Systems Jul. 2012 Member of the Board, Executive Vice President Jan. 2013 Member of the Board, Executive Vice President, Head of Aerospace Systems



Tatsuhiko Nojima

- In charge of Accounting, Finance, and Procurement 1976 Joined Mitsubishi Heavy Industries, Ltd.
- Apr. 2011 Senior Vice President, Senior General Manager, Accounting Department Apr. 2012 Executive Vice President
- Jun. 2012 Member of the Board, Executive Vice President



Masahiko Arihara

Head of the Presidential Administration Office, Head of Air-Conditioning & Refrigeration Systems

- Apr. 1975 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2009 Senior Vice President, Head of Air-Conditioning
- Apr. 2009 Senior Vice President, Head of Air-Conditioning & Refrigeration Systems Headquarters
 Apr. 2011 Senior Vice President, Head of Air-Conditioning & Refrigeration Systems, Head of Nagoya Air-Conditioning & Refrigeration Machinery Works
 Jun. 2011 Member of the Board, Senior Vice President, Head of Air-Conditioning & Refrigeration Systems, Head of Nagoya Air-Conditioning & Refrigeration Machinery Works
 Apr. 2013 Member of the Board, Executive Vice President, Head of Air-Conditioning Administration Office, Head of Air-Conditioning & Refrigeration Mostems

ESG Information

MHI's WorldWide Network

Executive Vice Presidents



Hisakazu Mizutani In charge of Management Audit, General Affairs, Legal and Human Resources

Apr.	1975	Joined Mitsubishi Heavy Industries, Ltd.
Apr.	2010	Senior Vice President, Deputy Head of
		Aeroenace Headquartere

- Arr. 2011 Senior Vice President, Senior General Manager, Management Audit Department Jun. 2011 Member of the Board, Senior Vice President, Senior General Manager, Management Audit
- Department Apr. 2013 Member of the Board, Executive Vice President



Toshio Kodama Head of Technology & Innovation Headquarters

- 1976 Joined Mitsubishi Heavy Industries, 1td Apr.

- Apr. 1976 Joined Mitsubishi Heavy Industries, Ltd.
 Apr. 2009 Senior Vice President, Deputy Head of
 Technical Headquarters
 Apr. 2011 Senior Vice President, Deputy Head of
 Technology & Innovation Headquarters
 Apr. 2013 Executive Vice President, Head of Technology
 & Innovation Headquarters
 Jun. 2013 Member of the Board, Executive Vice
 President, Head of Technology & Innovation
 Headquarters Headquarters



Takashi Funato Head of Global Strategic Planning & Operations Headquarters

	Joined Mitsubishi Heavy Industries, Ltd. Senior Vice President, Senior General Manager, Corporate Planning Department of
	the Presidential Administration Office

- the Presidential Administration Office Apr. 2012 Senior Vice President, Senior General Manager, Corporate Planning Department of the Presidential Administration Office, Senior General Manager, Corporate Social Responsibility Department Jul. 2012 Senior Vice President, Head of Global Strategic Disense & Omersing & Iongeniting, Iongenit, Ionge

- Jul. 2012 Senior vice President, Head of Global Strategic Planning & Operations Headquarters
 Apr. 2013 Executive Vice President, Head of Global Strategic Planning & Operations Headquarters
 Jun. 2013 Member of the Board, Executive Vice President, Head of Global Strategic Planning & Operations Headquarters

Senior Vice President



Yukio Kodama Head of Machine Tool, Deputy Head of Machinery & Steel Infrastructure Systems

- Apr. 1979 Joined Mitsubishi Heavy Industries, Ltd.
- Apr. 2011 Senior Vice President, Head of Machine Tool.
- Apr. 2011 Senior Vice President, Head of Machine 100, Head of Ritto Machinery Works Jul. 2012 Senior Vice President, Head of Machine Tool, Deputy Head of Machinery & Steel Infrastructure Systems, Head of Ritto Machinery Works Apr. 2013 Senior Vice President, Head of Machine Tool, Deputy Head of Machinery & Steel Infrastructure Systems.
- Jun. 2013 Member of the Board, Senior Vice President, Head of Machine Tool, Deputy Head of Machinery & Steel Infrastructure Systems

Outside Directors



Yorihiko Kojima

- Chairman of the Board of M tsubishi Corporation

- May 1965 Joined Mitsubishi Corporation Jun. 1995 Director Apr. 1997 Managing Director Apr. 2001 Executive Vice President, Director Jun. 2001 Member of the Board, Senior Executive Vice
- Jun. 2001 Memoer of the Board, President President Apr. 2004 Member of the Board, President and CEO Jun. 2010 Chairman of the Board Held also the post of Member of the Board, Mitsubishi Heavy Industries, Ltd.



Professor of Hitotsubashi University Graduate School of Commerce and Management

- Jan. 1995 Assistant Professor, Columbia University. Graduate School of Business Oct. 2001 Associate Professor, Hitotsubashi University, Graduate School of International Corporate
- Strategy Jan. 2004 Professor, Hitotsubashi University, Graduate School of International Corporate Strategy
- Apr. 2010 Dean, Hitotsubashi University, Graduate School
- Apr. 2010 Dean, Hitotsubashi University, Graduate Sco of International Corporate Strategy Apr. 2012 Professor, Hitotsubashi University, Graduate School of Commerce and Management Jun. 2012 Held also the post of Member of the Board, Mitsubishi Heavy Industries, Ltd.



Hiroki Tsuda

Professor, Waseda University, The Graduate School of Public Management

- Apr. 1972 Joined Ministry of Finance Jul. 2004 Deputy Vice Minister, Ministry of Finance Jul. 2006 Director-General of the Budget Bureau, Ministry of Finance Jul. 2007 Administrative Vice Minister, Ministry of Finance
- Finance
- Jul. 2008 Special Advisor to the Minister of Finance
- Sep. 2008 Optical Automotion of the minimized of manace School of Public Management Jun. 2013 Held also the post of Member of the Board, Mitsubishi Heavy Industries, Ltd.

Statutory Auditors



Toshiro Yagami

- Apr. 1975 Joined Mitsubishi Heavy Industries, Ltd.

- Apr. 1975 Solited inisousial nearly industries, Lu. May 2002 Senior General Manager, Labor Department Jan. 2003 Senior Manager, Personnel Department Jul. 2005 Senior General Manager, Personnel Department Jul. 2008 Senior General Manager, General Affairs Department Senior General Manager, General Affairs Department Senior General Manager, General Affairs
- Department Apr. 2009 Senior Vice President, Senior General
- Manager, General Affairs Department Jun. 2011 Statutory Auditor



Eiji Isu

- Apr. 1975 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2003 Senior General Manager, Legal Department Apr. 2009 Senior Chief Coordinator, Legal Department Apr. 2011 Senior Vice President, Senior Chief
- Coordinator, Legal Department Jun. 2012 Statutory Audito

Outside Statutory Auditors



Nobuo Kuroyanagi Senior Advisor, The Bank of Tokyo-Mitsubishi UFJ, Ltd

- Apr. 1965 Joined The Mitsubishi Bank, Ltd. Jun. 2004 President & CEO, Mitsubishi Tokyo Financial
 - Group, Inc. President, The Bank of Tokyo-Mitsubishi, Ltd.
- Oct. 2005 President & CEO, Mitsubishi UFJ Financial Group, Inc. Group, Inc. Jan. 2006 President, The Bank of Tokyo-Mitsubishi UFJ, Ltd. Apr. 2008 Chairman, The Bank of Tokyo-Mitsubishi
- UFJ. Ltd.
- Jun. 2009 Held also the post of Statutory Auditor,
- Mitsubishi Heavy Industries, Ltd. Apr. 2012 Senior Advisor, The Bank of Tokyo-Mitsubishi UFJ, Ltd.



Haruya Uehara

Senior Advisor of Mitsubishi UFJ Trust and Banking Corporation

- Apr. 1969 Joined Mitsubishi Trust and Banking Corporation Apr. 2004 President of Mitsubishi Trust and Banking
- Corporation
- Corporation Jun. 2004 Chairman of Mitsubishi Tokyo Financial Group, Inc. Oct. 2005 President of Mitsubishi UFJ Trust and Banking Corporation Deputy Chairman of Mitsubishi UFJ Financial
- Group, Inc. Jun. 2008 Chairman of Mitsubishi UFJ Trust and Banking
- Corporation Jun. 2011 Held also the post of Statutory Auditor, Mitsubishi Heavy Industries, Ltd. Apr. 2012 Senior Advisor of Mitsubishi UFJ Trust and Banking Corporation



Shinichiro Ito

- dent & Chief Executive Officer, ANA Holdings Inc Apr. 1974 Joined All Nippon Airways Co., Ltd. Apr. 2009 President & Chief Executive Officer, All Nippon
- Airways Co., Ltd. Apr. 2013 President & Chief Executive Officer, ANA

Apr. 2013 President & Chief Executive Officer, ANA
 Holdings Inc.
 Chairman of the Board, All Nippon Airways
 Co., Ltd.
 Jun. 2013 Held also the post of Statutory Auditor,
 Mitsubishi Heavy Industries, Ltd.

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