Business Results and Topics during FY2012

Management Topics

- April 12, 2012
  MHI to restructure forklift truck production in Europe production at MCFE in Netherlands to be transferred to Rocla in quest to optimize production capacity

- April 26, 2012
  MHI to acquire Federal Broach Holdings to boost presence in global cutting tool market

- April 27, 2012
  FY2011 financial results and 2012 Medium-Term Business Plan announced

- May 30, 2012
  MHI to launch new company dedicated to car air-conditioner business, aiming to further accelerate global business development

- May 30, 2012
  MHI to establish financial subsidiary in US – aims to create global financial management system –

- June 21, 2012
  MHI releases 2012 “CSR Report” – Coinciding with formulation of “MHI Environmental Vision 2030” –

- July 31, 2012
  Notice regarding issue of stock options for stock-linked compensation

- July 31, 2012
  Financial results for first 3 months of FY2012 announced

- August 7, 2012
  MHI installs chief regional officers in Latin America and Asia-Pacific – target on enhancing regional strategies for all company operations –

- September 12, 2012
  MHI to integrate two engine businesses currently handled by its Power Systems and General Machinery & Special Vehicles business sectors – targets set on enhancing operations in gas-fired distributed power generation and boosting integrated solutions business –

- September 24, 2012
  Mitsubishi Heavy Industries Compressor Corporation (MCO), Japan begins operation of global marketing & service company in the U.S.

- September 28, 2012
  MHI to launch new MIES in Singapore integrating businesses of 3 local affiliated companies – to assume functions as global business center –

- April 26, 2012
  MHI receives order for two M501GAC gas turbines for new GTCC power generation plant of TransAlta of Canada

- May 18, 2012
  Nine Japanese companies launch Japan–U.S. Collaborative smart grid demonstration project in business district of Albuquerque, New Mexico

- June 5, 2012
  Indonesia’s largest and most efficient coal-fired power plant inauguration – supercritical pressure plant for Paiton Thermal Power Station –

- June 26, 2012
  MHI develops “MEGANINJA,” a 1,500 kW gas engine generation system in container

- June 29, 2012
  MHI receives order for new-generation LNG carrier “Sayaendo” from Mitsui O.S.K. Lines

- August 2, 2012
  MHI “Hollow-Head” engine valves adopted in Nissan GT-R sports car – high cooling efficiency contributes to enhanced fuel efficiency –

- August 9, 2012
  MHI to participate in project to develop P&W’s PW1200G jet engine for the MFS – responsible for development/manufacture of combustors, final engine assembly and operational testing –

- August 16, 2012
  MHI receives order for 2 gas turbine combined-cycle (GTCC) power plants fired by blast furnace gas for Baotou Iron & Steel of China

- September 14, 2012
  World’s first integrated CCS of coal-fired power plant emissions begins – 500 tons/day joint demonstration project with Southern Company –

- September 27, 2012
  MHI to begin launch service business using H-IIB rockets, capable of accommodating large-size satellites – aggressive exploration of global market in sights –
October 31, 2012
Financial results for first 6 months of FY2012 announced

November 22, 2012
MHI convenes “5th MHI Business Partners Conference” attended by 300 suppliers aiming towards strengthening partnerships as a method of enhancing “manufacturing power” throughout the value chain

November 29, 2012
Mitsubishi Heavy Industries and Hitachi reach a basic agreement on business integration in the thermal power generation systems field

December 10, 2012
MHI to produce turbochargers in Indiana to meet increasing U.S. demand – commercial operation to begin in Autumn 2014 –

December 13, 2012

December 19, 2012
MHI to establish “Integrated Defense & Space Systems Planning Department,” targeting unified defense and space business operations, directly under President’s command

January 25, 2013
MHI to establish subsidiary to oversee air-conditioning business in Europe – latest move in initiative to forge dynamic sales and service structure to boost proposal-type marketing activities –

February 6, 2013
Financial results for the first 9 months of FY2012 announced

February 27, 2013
MHI to implement companywide reorganization of its corporate sector – targets set on enhanced business sophistication and efficiency, stronger support of globalization drive –

March 11, 2013
Shanghai MHI Engine, JV with Shanghai Diesel Engine, begins operation – target on share expansion in rapidly growing Chinese market –

March 25, 2013
MHI and Imabari Shipbuilding Co., Ltd. to establish a JV for designing and marketing LNG carriers – responding to large-scale projects as way of winning solid position in expanding international market

March 29, 2013
Operations to launch at Mitsubishi Nichiyu Forklift Co., Ltd., entity integrating the forklift truck businesses of MHI and Nippon Yusiki

October 31, 2012
MHI receives order for Klang Valley Mass Rapid Transit (KVMRT) – Construction of new MRT for Kuala Lumpur –

November 14, 2012
MHI develops “Voxcel” modular air-cooled heat pump chiller – achieving industry’s highest COP levels during cooling and heating –

December 13, 2012
MHI to construct “MIHARA Test Center,” Japan’s first comprehensive railway transportation system test facility – use by outside entities to be promoted, to drive exports –

December 18, 2012
MHI and Sojitz receive order for new acrylic acid plant construction from Gazprom Group Company of Russian Republic of Bashkortostan, jointly with Renaissance Construction

December 20, 2012
MHI receives full-turnkey order for 1,600 MW GTCC power plant from Gulf JP UT in Thailand, a subsidiary of J-Power

January 24, 2013
MHI begins test operation of large-scale wind power generation system adopting a hydraulic drive train – a world’s first, at Yokohama Dockyard & Machinery Works –

February 12, 2013
MHI receives order for 4 sets of steam turbine/generator for heavy oil-fired supercritical pressure power plant in Saudi Arabia

February 20, 2013
MHI develops “MHI-Super Giraffe (MARS-C)”: the remote-controlled robot is capable of working at heights up to 8 meters and the robot arm mounted at the telescopic ladder can accommodate various types of work

March 11, 2013
MHI’s “Vero4DRT,” Japan’s first radiation therapy equipment with dynamic tracking system, begins treatment of liver cancer at Kyoto University Hospital

March 18, 2013
MHI and Hakata Shipbuilding agree on collaboration in joint development of 1,000 TEU container carrier – 2 vessels already ordered by KMTC, South Korea –