BOARD OF DIRECTORS AND STATUTORY AUDITORS

(As of July 1, 2012)

Directors

Chairman of the Board



Kazuo Tsukuda

- Apr. 1968 Joined Mitsubishi Heavy Industries, Ltd. Jun. 1999 Member of the Board, Head of Nagoya Machinery Works
- Apr. 2000 Member of the Board, Senior General Manager, Industrial Machinery Division
- Apr. 2002 Member of the Board (Managing Director), Head of Global Strategic Planning & Operations Headquarters. Senior General Manager, Industrial Machinery Division
- Oct. 2002 Member of the Board (Managing Director), Head of Global Strategic Planning & Operations Headquarters Jun. 2003 Member of the Board, President
- and CEO Apr. 2008 Chairman of the Board

Executive Vice Presidents



Hisashi Hara

- Head of Shipbuilding & Ocean Development
- Apr. 1973 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2006 Senior Vice President, Head of Shimonoseki Shipyard & Machinery
- Works
- Apr. 2009 Senior Vice President, Deputy Head of Shipbuilding & Ocean Development Headquarters Apr. 2010 Executive Vice President, Head of
- Shipbuilding & Ocean Development Headquarters
- Jun. 2010 Member of the Board, Executive Vice President, Head of Shipbuilding & Ocean Development Headquarters



President and CEO

Hideaki Omiva

- Jun. 1969 Joined Mitsubishi Heavy Industries, Ltd. Jun. 2002 Member of the Board, Deputy Head of Air-Conditioning & Refrigeration
- Air-Conditioning a Heingeration Systems Headquarters Apr. 2003 Member of the Board, Head of Air-Conditioning & Refrigeration Systems Headquarters Jun. 2005 Member of the Board, Executive Vice
 - President, Head of Air-Conditioning & Refrigeration Systems Headquarters
- Apr. 2007 Member of the Board, Senior Executive Vice President Apr. 2008 Member of the Board, President
- and CEO

Senior Executive Vice Presidents

Shunichi Miyanaga Assistant to President, Head of the Presidential Administration Office

- Apr. 1972 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2006 Senior Vice President, Deputy Head of Machinery Headquarters May 2006 Senior Vice President, Deputy Head of
- Machinery & Steel Structures Headquarters
- Apr. 2008 Executive Vice President, Head of Machinery & Steel Structures
- Headquarters Jun. 2008 Member of the Board, Executive Vice President, Head of Machinery & Steel Structures Headquarters
- Apr. 2011 Member of the Board, Senior Executive Vice President, Head of the Presidential Administration Office



Assistant to President, Head of Technology & Innovation Headquarters

- Apr. 1974 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2007 Senior Vice President, Deputy Head of Power Systems Headquarters Apr. 2008 Executive Vice President, Head of
- Power Systems Headquarters Jun. 2008 Member of the Board, Executive Vice
 - President, Head of Power Systems Headquarters
- Apr. 2011 Member of the Board, Senior Executive Vice President, Head of Technology & Innovation Headquarters



In charge of General Affairs, Legal and Personnel

- Apr. 1973 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2008 Senior Vice President, Senior General Manager, Corporate Planning
- Department of the Presidentia Administration Office Apr. 2009 Senior Vice President, Deputy Head of
- the Presidential Administration Office Jun. 2009 Member of the Board, Senior Vice President, Deputy Head of the Presidential Administration Office
- Apr. 2010 Member of the Board, Senior Vice President, Deputy Head of Machinery
- & Steel Structures Headquarters Apr. 2011 Member of the Board, Executive Vice President



- Apr. 1976 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2009 Senior Vice President, Head of General Machinery & Special Vehicle
- Jun. 2009 Member of the Board, Senior Vice President, Head of General Machinery
- & Special Vehicle Headquarters Apr. 2011 Member of the Board, Executive Vice

 - Infrastructure Systems



Takato Nishizawa

- Head of Engineering Headquarters Apr. 1973 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2007 Senior Vice President, Head of Plant and Transportation Systems Engineering & Construction Center, Machinery
- & Steel Structures Headquarters Oct. 2009 Senior Vice President, Senior General Manager, Environment & Chemical Plant Division, Machinery & Steel
- Structures Headquarters Apr. 2010 Senior Vice President, Deputy Head of Apr. 2010 Serial West resident, beputy head of Machinery & Steel Structures Headquarters Apr. 2011 Executive Vice President Jun. 2011 Member of the Board, Executive Vice
- President
- Jan. 2012 Member of the Board, Executive Vice President, Head of Engineering Headquarters



Takashi Kobayashi Head of Aerospace Systems

- Apr. 1976 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2008 Senior Vice President, Head of Nagoya Guidance & Propulsion Systems Works Apr. 2010 Senior Vice President, Deputy Head of Aerospace Headquarters Apr. 2011 Executive Vice President, Head of
- Aerospace Systems Jun. 2011 Member of the Board, Executive Vice
- President, Head of Aerospace Systems



Masafumi Wani lead of Power Systems

- Apr. 1975 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2007 Senior Vice President, Head of Nagasaki Shipyard & Machinery
- Works Dec. 2008 Senior Vice President, Deputy Head of
- Power Systems Headquarters Apr. 2011 Executive Vice President, Head of
- Power Systems Jun. 2011 Member of the Board, Executive Vice
- President, Head of Power Systems



President, Head of General Machinery & Special Vehicles, Head of Sagamihara Machinery Works

Shigero Masamori Head of Nuclear Energy Systems

Head of General Machinery & Special Vehicles, Head of Sagamihara Machinery Works Apr. 1974 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2008 Senior Vice President, Head of Kobe Shipyard & Machinery Works

Apr. 1976 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2007 Senior Vice President, Head of

Atsushi Maekawa

- Takasago Machinery Works Dec. 2008 Senior Vice President, Deputy Head of Power Systems Headquarters, Head of Takasago Machinery Works
- Apr. 2010 Senior Vice President, Deputy Head of Power Systems Headquarters

Head of Machinery & Steel Infrastructure Systems

- Headquarters
- President, Head of Global Strategic Planning & Operations Headquarters
- Jul. 2012 Member of the Board, Executive Vice President, Head of Machinery & Steel

Apr. 2011 Executive Vice President, Head of Nuclear Energy Systems

Systems

Jun. 2011 Member of the Board, Executive Vice President, Head of Nuclear Energy



Executive Vice Presidents



Yoichi Kujirai

In charge of continencial Airpianes		
Apr. 1978	Joined Mitsubishi Heavy Industries, Ltd.	
Apr. 2010	Senior Vice President, Senior General	
	Manager, Industrial & Machinery	
	Business, Technology & Solutions	
	Division of Machinery & Steel	
	Structures Headquarters	
Apr. 2011	Senior Vice President, Head of	

- Machinery & Steel Infrastructure Systems Jun. 2011 Member of the Board. Senior Vice
- President, Head of Machinery & Steel Infrastructure Systems Apr. 2012 Member of the Board, Executive Vice
- President, Head of Machinery & Steel Infrastructure Systems Jul. 2012 Member of the Board, Executive Vice
- President

Outside Directors



Yoshihiro Sakamoto Former Vice-Minister for International Affairs of the Ministry of International Trade and Industry Apr. 1962 Joined the Ministry of International Trade and Industry Jun. 1991 Director-General, Basic Industries Bureau of the Ministry of International Trade and Industry Jun. 1992 Director-General, Machinery and Information Industries Bureau of the above Jun. 1993 Director-General, International Trade Policy Bureau of the above Dec. 1994 Vice-Minister for International Affairs of the above Aug. 1996 Retired as Vice-Minister for International Affairs of the above Oct. 1998 Chairman & CEO of The Institute of Energy Economics, Japan Jun. 2003 Representing Director and President of Arabian Oil Company, Ltd. Or Arabian Oil Company, Luc.
Jun. 2004 Representing Director and President of AOC Holdings, Inc.
Apr. 2006 Retired as Representing Director and President of AOC Holdings, Inc.

- Retired as Representing Director and President of Arabian Oil Company, Ltd. Apr. 2007 Advisor of Mitsubishi Heavy
- Industries, Ltd. Jun. 2007 Member of the Board

Tatsuhiko Noiima In charge of Accounting, Finance, Procurement Planning & Administration and Procurement & Sourcing

- Apr. 1976 Joined Mitsubishi Heavy Industries, Ltd.
- Apr. 1976 Joined Mitsubishi Heavy Industries, Lid May 2007 Deputy Head of Shimonoseki Shipyard & Machinery Works Apr. 2011 Senior Vice President, Senior General Manager, Accounting Department
- Apr. 2012 Executive Vice President Jun. 2012 Member of the Board, Executive Vice President

Senior Vice Presidents



Masahiko Arihara Head of Air-Conditioning & Refrigeration Systems, Head of Nagoya Air-Conditioning & Refrigeration Machinery Works Apr. 1975 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2009 Senior Vice President, Head of Air-Conditioning & Refrigeration Apr. 2011 Senior Vice President, Head of Air-Conditioning & Refrigeration Systems, Head of Nagoya Air-Conditioning & Refrigeration Machinery Works Jun. 2011 Member of the Board, Senior Vice President, Head of Air-Conditioning & Refrigeration Systems, Head of Nagoya Air-Conditioning & Refrigeration Machinery Works



Hisakazu Mizutani Senior General Manager, Management Audit Department

- Apr. 1975 Joined Mitsubishi Heavy Industries, Ltd. Apr. 2010 Senior Vice President, Deputy Head of
- Aerospace Headquarters Apr. 2011 Senior Vice President, Senior General Manager, Management Audit Department
- Jun. 2011 Member of the Board, Senior Vice President, Senior General Manager, Management Audit Department



Chairman of the Board of Mitsubishi Corporation May 1965 Joined Mitsubishi Corporation Jun. 1995 Director Apr. 1995 Director Apr. 1997 Managing Director Apr. 2001 Executive Vice President, Director Jun. 2001 Member of the Board, Senior Executive Vice President Apr. 2004 Member of the Board, President Jun. 2010 Chairman of the Board Held also the post of Member of the Board, Mitsubishi Heavy Industries, Ltd.



Christina Ahmadijan

Professor of Hitotsubashi University Graduate School of Commerce and Management		
Jan. 1995	Assistant Professor, Columbia	
	University, Graduate School of	
	Business	
Oct. 2001	Associate Professor, Hitotsubashi	
	University, Graduate School of	
	International Corporate Strategy	
Jan. 2004	Professor, Hitotsubashi University,	
	Graduate School of International	
	Corporate Strategy	
Apr. 2010	Dean, Hitotsubashi University,	
	Graduate School of International	
	Corporate Strategy	
Apr. 2012	Professor, Hitotsubashi University,	
	Graduate School of Commerce and	
	Management	
Jun. 2012	Held also the post of Member of the	
	Board, Mitsubishi Heavy Industries, Lto	



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Statutory Auditors

Toshiro Yagami

Kichisaburo Nomura Corporate Advisor of All Nippon Airways Co., Ltd. Nobuo Kuroyanagi Senior Advisor of The Bank of Tokyo-Mitsubishi UFJ, Ltd.

Eiji Isu

Haruya Uehara Senior Advisor of Mitsubishi UFJ Trust and Banking Corporation