PRODUCT PROFILE

MITSUBISHI HEAVY INDUSTRIES, LTD.

Head Offices

Marunouchi

(Note) Registered Office of our company

2-3, Marunouchi 3-chome, Chiyoda-ku, Tokyo, 100-8332, Japan $^{(\text{Note})}$ Phone: 81-3-6275-6200

■ Tamach

33-11, Shiba 5-chome, Minato-ku, Tokyo, 108-8015, Japan

www.mhi.com

Our online media

SPECTR≯

spectra.mhi.com



Mitsubishi Heavy Industries (MHI) Group is one of the world's leading industrial groups, spanning energy, smart infrastructure, industrial machinery, aerospace, and defense.

MHI Group combines cutting-edge technology with deep experience to deliver innovative,

integrated solutions that help to realize a carbon neutral world,

improve the quality of life and ensure a safer world.

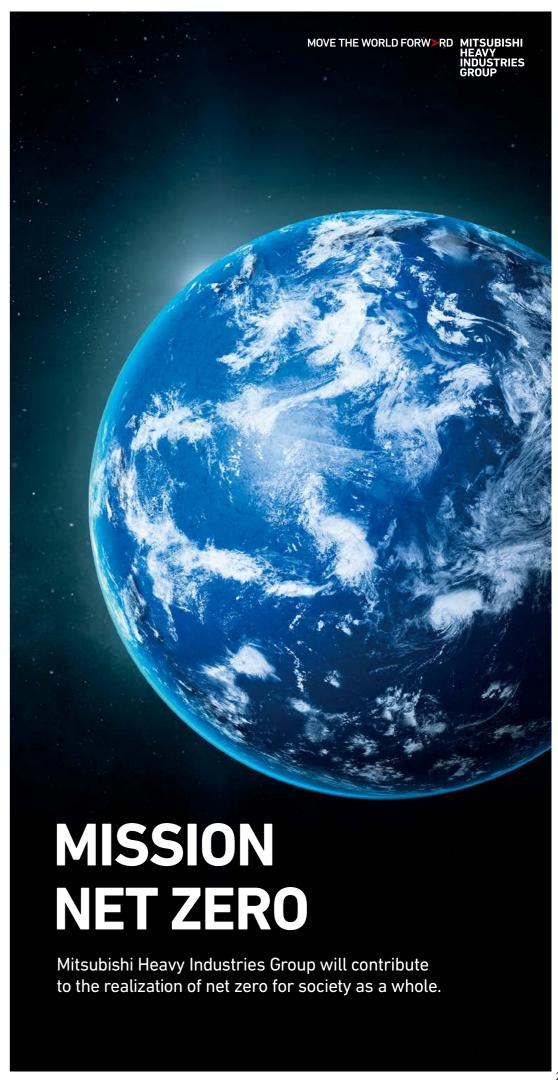
OUR PRINCIPLES

- We deliver reliable and innovative solutions that make a lasting difference to customers and communities worldwide.
- We act with integrity and fairness, always respecting others.
- We constantly strive for excellence in our operations and technology, building on a wide global outlook and deep local insights.

TAGLINE

MOVE THE WORLD FORW➤RD

Our tagline embodies our commitment to move the world forward together with customers, partners, and society.



With a perspective gained from 140 years of history and tradition on land, at sea, in the sky and in space, we address social issues and take on challenges for the future.

1880 - 1945

Building a Transportation Infrastructure from Roots in Shipbuilding

MHI's monozukuri began with the lease of Nagasaki Shipyard from the Ministry of Industry. Even as the company built Japan's first steel steamship and battleships. it applied the technologies and knowledge cultivated in those endeavors to begin production of automobiles and aircraft, thereby expanding its range of business as a comprehensive manufacturer of transportation equipment. As global tensions rose, the company entered into an age in which its technologies—more advanced than those of most countries at that time—would be diverted to military use.

Merging of Three Heavy Industry Companies

In 1964, the same year Tokyo hosted the Summer Olympics, the three principal

products expanded to encompass the fields of land, sea and air, and included oil-

drilling rigs, power plants, tankers and bridges. In addition, the successful lift-off

of the H-I launch vehicle occurred during this period, and the Group's participation

heavy industry companies reunited, creating today's form of MHI Group. Its

Leads to Large-scale Development



Founding. Leased the government-owned Nagasaki Shipyard and started a shipbuilding



Built the Mitsubishi Model A



Manufactured Japan's first domestically produced tank, the





Launched Japan's first YUGAO MARU



Built the TENYO MARU, Japan's first large passenger liner, with a shipbuilding industry record gross tonnage over 10,000 tons



Launched the ASAMA MARU



Produced the Zero Carrier Fighter

1964 - 1990

1946 - 1963

Supporting Post-war Recovery with **Consumer Products**

After the war, in accordance with national policy, MHI shifted its emphasis from military hardware to the development and manufacture of scooters, air conditioners, and many other types of consumer products. In 1950, in line with the GHQ's policy of dissolving large industrial groups (zaibatsu), MHI was divided into three independent companies. As a result, the scale of products grew more diverse, and the three companies fell into competition. However, this technology race would provide the foundation for the leading company in heavy industry.



after the war and built the iconic



First flight of the MU-2



produced 500 MW supercritical ressure boiler. Chubu Electric





Monorail, Japan's

at Kansai Electric Power





launched the first

N-I Launch Vehicle

in full-fledged space development began.

1983 Delivered the first Moss spherical tank

type LNG carrier



Successfully launched the first



Delivered the world's largest Higashi Niigata Plant Unit 3, No. 2 Series (545 MW)



vehicle, the SHINKAI 6500

Completed Japan's largest

1991 -

Supporting a Sustainable Society as a Comprehensive Infrastructure Company

MHI Group has always sought high efficiency, and as the trend toward global environmental conservation gains momentum and the concept of ecology becomes commonplace, the company's gas turbine, eco-ship and other technologies and

product fields are expanding on a global scale. The Group is working to develop technologies and products that help make societies more sustainable while raising its profile worldwide as a comprehensive infrastructure company.

SPACE:



Started launch services of H-IIA Launch first H-IIA after privatization



Successfully launched the first H-IIB



Successfully launched the first international space station H-II Transfer Vehicle (HTV), "KOUNOTORI"



Started launch services of H-IIB Launch with capacity to handle larger satellites



Successfully launched the H3 Launch

SKY:



First flight of the "Global Express" business jet, jointly developed with





for the Boeing 787



MRJ flight test aircraft

LAND:



Completed the Tatara



Delivered a refuse incineral





Started commercial operations of the Hokkaido Electric Power Company Tomari Nuclear Power Plant



Completed one of the oil recovery in the United



World's most efficient power plant is synced to the grid and operating at full load, ahead of schedule -- T-Point 2 validation facility features the enhanced JAC powe



Delivered Japan's first dry casks



Commenced operations of Dubai Metro, at the time the world's longest automated unmanned rail system, in Dubai, UAE



Completed the first mass



Developed the MEGANINJA a container-configured 1.5 MW gas engine power generation system that can begin generating power within 24 hours of delivery



Completed the MIHARA Test Center, Japan's first comprehensive railway transportation system test facility equipped with a



Completed the first Commenced operations of mass-produced Type 16 mobile combat Doha Metro, one of the world's largest fully automated unmanned rail systems, in Qatar





Launched FB-80 series an electric forklift with formidable operability by a feeling of unity with



Completed the world's first



Developed the world's fastest (90 000 cor





Developed the world's first highthe world's first mass radiation therapy system bonding wafers at room



Launched a high-efficiency (GWP: Global Warming Potential)



loped Japan's first Short Type Disc Ha

SEA:



vessel, CHIKYU, capable of drilling up to 7.000 m below the seabed



"SAYAENDO" new-generation LNG



first cargo-passenger ship equipped with a tandem-hybrid contra-rotating







ENERGY SYSTEMS / NUCLEAR ENERGY SYSTEMS

■ MITSUBISHI HEAVY INDUSTRIES, LTD.

Power Systems























■ MITSUBISHI HEAVY INDUSTRIES MARINE MACHINERY & EQUIPMENT CO., LTD. Marine Machinery









■ MITSUBISHI HEAVY INDUSTRIES AERO ENGINES, LTD. Aero Engines









ENERGY SYSTEMS

- 1. Gas Turbine Combined Cycle (GTCC) Power Plant/Tohoku Electric Power Co., Inc. Joetsu Thermal Power Station Unit 1 (Japan)
- 2. Steam Power Plant/JERA Co., Inc. Hitachinaka Thermal Power Station No. 1, No. 2 (Japan)
- 3. Geothermal Power Plant/Reykjavik Energy Hellisheidi Geothermal Power Plant (Iceland) 4. Plate-type Catalyst 5. M501JAC Gas Turbine 6. H-25 Gas Turbine
- 7. Aero-derivative Gas Turbine FT8® MOBILEPAC® 8. LP Steam Turbine Rotor with 54-Inch Blades for Nuclear Power Plant 9. Hydrogen Gas Turbine 10. Control Systems and Upgrades 11. 1,028 MVA Turbine Generator
- 12. MET Turbocharger 13. Auxiliary Boiler 14. Fin Stabilizers 15. Steering Gear
- 16. V2500 Series (Turbofan) 17. Trent Series (Turbofan) 18. PW1000G Series (Turbofan) 19. MRO: Maintenance, Repair and Overhaul

MITSUBISHI HEAVY INDUSTRIES COMPRESSOR CORPORATION

Compressors



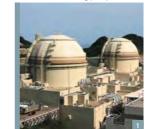






NUCLEAR ENERGY SYSTEMS

■ MITSUBISHI HEAVY INDUSTRIES, LTD. Nuclear Energy Systems





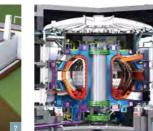


























- 20. Cracked Gas Compressors and Steam Turbines for Ethylene Plant 21. Main Gas Compressor Trains for FPSO
- 22. Product Gas Compressors and Steam Turbines for PDH Plant 23. Rotor of Steam Turbines

NUCLEAR ENERGY SYSTEMS

- 1. Pressurized Water Reactor (PWR)/Kansai Electric Power Co., Inc. Ohi Nuclear Power Station Units 3 and 4 (Japan) 2. Rokkasyo Reprocessing Plant
- 3. Advanced Light Water Reactor "SRZ-1200" 4. Small Reactors (Multi-purpose Power Source) 5. Micro Reactor
- 6. Fast Reactor (Power Generation Reactor) 7. High Temperature Gas-Cooled Reactor (for Hydrogen Production)
- 8. International Thermonuclear Experimental Reactor (Nuclear Fusion Reactor)* 9. Reactor Vessel 10. Steam Generator
- 11. Reactor Internals 12. Reactor Coolant Pump 13. Cask 14. Nuclear Fuel 15. EX ROVR, The Autonomous, Explosion-proof, Plant Inspection Robot

*©ITER Organization, http://www.iter.org/

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■ PLANTS & INFRASTRUCTURE SYSTEMS

■ MITSUBISHI SHIPBUILDING CO., LTD.

Commercial Ships









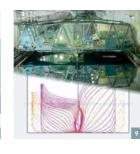




Environmental Systems

































PLANTS & INFRASTRUCTURE SYSTEMS

- 1. Ferry (LNG-fueled Vessel), SUNFLOWER KURENAI 2. Cargo-passenger Ship, SALVIA MARU 3. RO/RO Ship, FUGAKU MARU
- 4. RO/RO Ship (LNG-fueled Vessel) , TRANS HARMONY GREEN 5. Marine Resources Survey Ship, HAKUREI 6. Patrol Vessel, ASAZUKI
- 7. LNG Fuel Gas Supply System (LNG-FGSS) 8. Mitsubishi Ammonia Supply and Safety System (MAmmoSS*) 9. Power Prediction and Lines Selection System MiPoLin* 10. 3D Engineering System of Ships Mates
- 11. Waste-to-Energy Plant (Nagasaki, Japan) 12. Waste-to-Energy Plant (TuasOne, Singapore) 13. Sewage Sludge Carbonization Plant (Tokyo, Japan)
- 14. Industrial Waste-to-Energy Plant (Mie Chuo Kaihatsu Energy Plaza)
- 15. MEROS-Off-gas Cleaning System for Sinter Plants 16. CPT-Circular Pelletizing Plant 17. MIDREX Iron-ore Direct-reduction Plant 18. LD Converter to produce steel
- 19. Slab Caster 20. Electric Arc Furnace 21. Arvedi ESP (Endless strip production) 22. Hot Strip Mill 23. HYPER UC-Mill 24. Continuous Annealing Line 25. Wire Rod Mill

■ GX (Green Transformation) SOLUTIONS

■ MITSUBISHI HEAVY INDUSTRIES, LTD.

CO₂ Capture Plants









Plants











Mobility



















■ TURBODEN S.P.A. **Power Systems**









- 1. CO₂ Capture Plant for EOR (U.S.) 2. Compact CO₂ Capture System, CO₂ MPACT™ Full-Module 3. Compact CO₂ Capture System, CO₂ MPACT™ Mobile (Hiroshima, Japan)
- 4. Ammonia/Urea Plant and CO₂ Capture Plant (Bangladesh) 5. Ammonia/Urea Plant (Malaysia) 6. Methanol Plant (Trinidad and Tobago) 7. Polyethylene Plant (Mexico) 8. LNG Receiving Terminal (Niigata, Japan)
- 9. Next Generation Automated Guideway Transit, Prismo 10. Automated Guideway Transit (Yurikamome, Japan) 11. Automated Guideway Transit (Macau LRT)
- 12. Airport Automated People Mover (Tampa International Airport, U.S.) 13. Metro (Dubai) 14. High-speed Rail (Taiwan)
- 15. Light Rail Vehicle (Hiroshima Electric Railway, Japan) 16. Suspended-type Monorail (Chiba Urban Monorail, Japan)
- 17. Air Brake Systems (Oil-Free Air Compressor/Brake Control Unit/Pneumatic Brake Caliper/Tread Brake Unit)
- 18. Organic Rankine Cycle (ORC) Power System
- 19. Platform Door 20. Passenger Boarding Bridge 21. Refrigerated Warehouse (Kyoto, Japan)

MITSUBISHI LOGISNEXT CO., LTD.

Material Handling Equipment







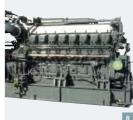




■ MITSUBISHI HEAVY INDUSTRIES ENGINE & TURBOCHARGER, LTD. Engine & Energy



















■ MITSUBISHI HEAVY INDUSTRIES THERMAL SYSTEMS, LTD. Air-Conditioning & Refrigeration











Automotive Air Conditioners











LOGISTICS, THERMAL & DRIVE SYSTEMS

- 1. Electric Counter-balanced Forklift 2. Small-sized Engine-powered Forklift 3. Large-sized Engine-powered Forklift 4. Storage System 5. Laser-guided AGF
- 6. Diesel Engine Generator Set, MGS 7. Gas Engine Cogeneration System 8. Gas Engine 9. Marine Diesel Engine 10. Small Diesel Engine 11. Gas Engine
- 12. Triple Hybrid Stand-alone Power Supply System, EBLOX
- 13. Turbocharger for Gasoline Engine Integrated with Sheet-metal Exhaust Manifold 14. Variable Geometry (VG) Turbocharger for Diesel Engine
- 15. Variable Geometry (VG) Turbocharger for Gasoline Engine
- 16. Residential Air-conditioner 17. Commercial Air-conditioner 18. Multi-split Type Air-conditioner 19. Air-sourced Heat Pump Chiller, MSV
- 20. Commercial Use CO₂ for Air-to-Water Heat Pump, Q-ton and Tank 21. Variable Speed Drive Centrifugal Chiller, ETI-Z
- 22. Plug-in Hybrid Transport Refrigeration Unit, TE30
- 23. Electric Scroll Compressor 24. Belt-type Scroll Compressor 25. HVAC Module (Heating, Ventilation and Air-conditioning)

■ MITSUBISHI MAHINDRA AGRICULTURAL MACHINERY CO., LTD. Agricultural Machinery









■ MACHINERY SYSTEMS

■ MITSUBISHI HEAVY INDUSTRIES MACHINERY SYSTEMS, LTD.

Machinery Systems



























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- 26. Tractor GA552 27. Combine Harvester V6120A 28. Rice Planter XPS8 29. Short Type Disc Harrows, KUSANAGI
- 1. 2. Cultural/Sports Facility (Saitama Super Arena) 3. Full-scale Aero-acoustic Wind Tunnel 4. Mechanical Parking System 5. Industrial Chimney 6. Deck Crane 7. Car Crash Simulator 8. Aseptic Filler 9. Intelligent Transport System 10. Accelerator 11. Box Making Machine, EVOL
- 12. Corrugating Machine 13. Tire Inspection Machine

■ MITSUBISHI HEAVY INDUSTRIES, LTD.

Aircraft & Missile Systems





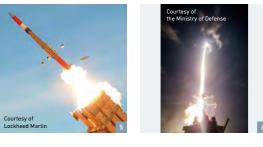




























Land Systems













■ MITSUBISHI HEAVY INDUSTRIES, LTD. ■ MITSUBISHI HEAVY INDUSTRIES MARITIME SYSTEMS CO., LTD. Naval Ship & Maritime Systems











INTEGRATED DEFENSE & SPACE SYSTEMS

- 1. F-2 Fighter 2. F-15J Jet Fighter 3. SH-60L Maritime Patrol Helicopter (JMSDF)
- 4. Air-to-Air Missile (AAM-5B) 5. Surface-to-Air Missile System (PATRIOT PAC-3 (MSE)) 6. SM-3 Block 2A Flight Test 7. Type 12 Surface-to-Ship Missile System (12SSM)
- 8. Launch of H-IIA Launch Vehicle 9. Launch Complex for Japan Aerospace Exploration Agency (JAXA)
- 10. HTV-X (Under Development) 11. LE-9 LOX/LH2 Engine, Thrust: 1471kN (Vacuum) for H3 Launch Vehicle First Stage 12. Cell Biology Experiment Facility-Left (CBEF-L) for "KIBO" Module on International Space Station (ISS) 13. Space Propulsion Systems/Monopropellant Thrusters
- 14. Type 10 Main Battle Tank 15. Type 16 Mobile Combat Vehicle [Prototype] / Type 24 120mm Maneuver Mortar Combat Vehicle [Prototype]
- 17. Heavy Wheeled Recovery Vehicle type B 18. 6NMU Engine
- 19. Frigate, MOGAMI 20. Submarine, TAIGEI 21. Ocean Surveillance Ship, AKI 22. Patrol Vessel, MIYAKO

■ MITSUBISHI HEAVY INDUSTRIES, LTD.

Advanced System Programs









■ COMMERCIAL AVIATION SYSTEMS

■ MITSUBISHI HEAVY INDUSTRIES, LTD.

















MHI RJ AVIATION ULC

MHI AEROSPACE PRODUCTION CO., LTD.

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- 23. Torpedo/Unmanned Underwater Vehicle (Fr-Jp Joint Research Project)
- 24. Vertical Launching System (VLS MK41) 25. Excavator (JOGNEC)
- 26. Cyber Security Solution for Critical Infrastructure Control Systems (InteRSePT®: Integrated Resilient Security and Proactive Technology) 27. Networked Coastal Security System, CoasTitan™ 28. Satellite Image Data Real-time Analyzing System (BRAINS™: Big data Real-time AnalyziNg System)

COMMERCIAL AVIATION SYSTEMS

- 1. Boeing 787 (MHI: Composite Main Wings) 2. Boeing 787 Composite Main Wings before Shipping
- 3. Boeing 777X (MHI: Aft Fuselage Panels, Tail Fuselage, Passenger Entry Doors & Bulk Cargo Doors) 4. Boeing 737 (MHI: Inboard Flaps)
- 5. Boeing 767 (MHI: Aft Fuselage Panels & Cargo Doors) 6. Airbus A321 (MHI: Over Wing Emergency Exit Door)
- 7. Bombardier Challenger 300/350 (MHI: Wings) 8. Bombardier Global 5000/6000 (MHI: Wings, Center Fuselage & Center Wing)
- **9.** CRJ

10. Passenger Steps with Elevator

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Regional Headquarters

Group Companies

Overseas Offices Regional Headquarters & Companies -



DOMESTIC WORKS & PLANTS

MIHARA MACHINERY WORKS -

SHIMONOSEKI SHIPYARD 8 MACHINERY WORKS

NAGASAKI SHIPYARD & MACHINERY WORKS

NAGOYA GUIDANCE &

MACHINERY WORKS KOBE SHIPYARD &

Regional Headquarters &

Group Companies



NAGASAKI SHIPYARD & MACHINERY WORKS ■ Energy Systems
■ Plants & Infrastructure Systems
■ Integrated Defense & Space Systems



SHIMONOSEKI SHIPYARD & MACHINERY WORKS ■ Plants & Infrastructure Systems Machinery Systems
 Integrated Defense & Space Systems
 Commercial Aviation Systems







MIHARA MACHINERY WORKS

GX Solutions
Machinery Systems



KOBE SHIPYARD & MACHINERY WORKS

- KOBE SHIPYARD & MACHINERY WOR!
 Nuclear Energy Systems
 Logistics, Thermal & Drive Systems
 Machinery Systems
 Integrated Defense & Space Systems
 Commercial Aviation Systems



TAKASAGO MACHINERY WORKS



NAGOYA AEROSPACE SYSTEMS WORKS



NAGOYA GUIDANCE & PROPULSION SYSTEMS WORKS

■ Energy Systems ■ Integrated Defense & Space Systems

■ Energy Systems
■ Integrated Defense & Space Systems



Logistics, Thermal & Drive Systems
Integrated Defense & Space Systems



HITACHI WORKS

HEAD OFFICE

NAGOYA AEROSPACE

SAGAMIHARA MACHINERY WORKS



KURE WORKS

DOMESTIC OFFICES

Hokkaido Office Tohoku Office Hokuriku Office Chubu Office Kansai Office Chugoku Office Shikoku Office

Kyushu Office

OVERSEAS OFFICES

Taipei Office Kuala Lumpur Office

REGIONAL HEADQUARTERS

Mitsubishi Heavy Industries America, Inc. Mitsubishi Heavy Industries EMEA, Ltd. Mitsubishi Heavy Industries (China) Co., Ltd. Mitsubishi Heavy Industries India Private Ltd. Mitsubishi Heavy Industries Asia Pacific Pte. Ltd.

REGIONAL COMPANIES

Mitsubishi Heavy Industries France S.A.S. MHI Russia LLC Mitsubishi Heavy Industries (Shanghai) Co., Ltd. Mitsubishi Heavy Industries, (Hong Kong) Ltd. Mitsubishi Heavy Industries Vietnam Co., Ltd. Mitsubishi Heavy Industries (Thailand) Ltd. PT Mitsubishi Heavy Industries Indonesia Mitsubishi Heavy Industries Australia, Pty. Ltd.

MHI Group location totals include consolidated, non-consolidated and affiliated companies (as of March 31, 2025). The domestic offices, overseas offices, and domestic works and plants listed are facilities of Mitsubishi Heavy Industries, Ltd.