MITSUBISHI HEAVY INDUSTRIES, LTD. ORGANIZATION CHART (As of April 1, 2022)

- Board of Directors
  - President and CEO
    - Executive Committee
    - Audit and Supervisory Committee
      - Audit and Supervisory Committee's Office

CSO

- Business Strategy Office
  - Sustainability Relations Department
  - Corporate Planning Department
  - Corporate Communication Department
  - Global Operations & Strategic Relations Department
- Growth Strategy Office
  - Business Development Department
  - Global Marketing Department
  - Marketing Synergy Promotion Department
  - Digital Experience Design Depertment

GC

- Management Audit Department
- General Affairs Department
- Legal Department
- Business Risk Management Division

HR

- HR Transformation Promotion Department
- HR Strategy Department
- HR Management Department

CFO

- Investor Relations & Shareholders Relations Department
- Financial Planning Division
- Global Finance & Accounting Department

CTO

- Technology Strategy Office
- Research & Innovation Center
- ICT Solution Headquarters
- Value Chain Headquarters

Chief Regional Officers

- Europe, Middle East & Africa
- China
- India
- Asia Pacific

- Nagasaki Shipyard & Machinery Works
- Shimonoseki Shipyard & Machinery Works
- Hiroshima Machinery Works
- Mihara Machinery Works
- Kobe Shipyard & Machinery Works
- Takasago Machinery Works
- Nagoya Aerospace Systems Works
- Nagoya Guidance & Propulsion Systems Works
- Yokohama Dockyard & Machinery Works
- Sagamihara Machinery Works
- Hitachi Works
- Kure Works

- Hokkaido Office
- Tohoku Office
- Hokuriku Office
- Chubu Office
- Kansai Office
- Chugoku Office
- Shikoku Office
- Kyushu Office

Energy Systems

- Energy Transition & Power Headquarters
  - Energy Transition Division
  - GTCC Business Division
  - Steam Power Maintenance Innovation Business Division
  - AQCS Business Division
- Mitsubishi Heavy Industries Marine Machinery & Equipment Co., Ltd.
- Mitsubishi Heavy Industries Aero Engines, Ltd.
- Mitsubishi Heavy Industries Compressor Corporation

Plants & Infrastructure Systems

- Mitsubishi Shipbuilding Co., Ltd.
- Mitsubishi Heavy Industries Engineering, Ltd.
  - Mitsubishi Heavy Industries Environmental & Chemical Engineering Co., Ltd.
- Primetals Technologies, Limited

Logistics, Thermal & Drive Systems

- Mitsubishi Logisnext Co., Ltd.
- Mitsubishi Heavy Industries Engine & Turbocharger, Ltd.
- Mitsubishi Heavy Industries Thermal Systems, Ltd.

Nuclear Energy Systems

Machinery Systems

- Mitsubishi Heavy Industries Machinery Systems, Ltd.

Integrated Defense & Space Systems

- Aircraft & Missile Systems Division
- Space Systems Division
- Land Systems Division
- Naval Ship & Maritime Systems Division

Commercial Aviation Systems

- Mitsubishi Aircraft Corporation
- MHI RJ Aviation ULC