Maintaining our value to society by adapting to changing times and embracing the challenges facing humankind today, tomorrow and well into the future—on land and at sea, in the sky and in space, we move the world forward.

**OUR PRINCIPLES**

- We deliver reliable and innovative solutions that make a lasting difference to customers and communities worldwide.
- We act with integrity and fairness, always respecting others.
- We constantly strive for excellence in our operations and technology, building on a wide global outlook and deep local insights.

**CSR ACTION GUIDELINES**

Mitsubishi Heavy Industries (MHI) Group strives to move the world toward a more secure future. Through our technology, our business practices and our people, we:

**CARE FOR THE PLANET**

- We are eco-conscious and engineer environmentally friendly technologies that improve sustainability and protect the Earth.

**CREATE A MORE HARMONIOUS SOCIETY**

- We embrace integrity and proactive participation to solve societal challenges.

**INSPIRE THE FUTURE**

- We cultivate global talent who share a vision and desire to move the world forward for generations to come.

**TAGLINE**

Move the world forward

The tagline advocates that we “Move the world forward” together with our global customers and local communities toward a more sustainable future.
With a perspective gained from 130 years of history and tradition on land, at sea, in the sky, and in space, we address social issues and take on challenges for the future.

1880 – 1945
Building a Transportation Infrastructure from Roots in Shipbuilding

MHI’s monozukuri began with the lease of Nagasaki Shipyard from the Ministry of Industry. Even as the company built Japan’s first steel steamship and battleships, it applied the technologies and knowledge cultivated in these endeavors to begin production of automobiles and aircraft, thereby expanding its range of business as a comprehensive manufacturer of transportation equipment. As global tensions rose, the company entered into an age in which its technologies—more advanced than those of most countries at that time—would be diverted to military use.

1887
Launched Japan’s first passenger steamer

1891
Finished construction of Japan’s first passenger steamer, the ASAMA MARU

1899
Completed the first mass-produced Type 10 tank

1908
Completed the Tatara Bridge, Japan’s longest cable-stayed bridge

1929
Completed the first domestically produced tank, the Type 89 medium tank

1946 – 1963
Supporting Post-war Recovery with Consumer Products

After the war, in accordance with national policy, MHI shifted its emphasis from military hardware to the development and manufacture of scooters, air conditioners, and many other types of consumer products. In 1950, in line with the GHQ’s policy of dissolving large industrial groups (zaibatsu), MHI was divided into three independent companies. As a result, the scale of products grew more diverse, and the three companies fell into competition. However, this technology race would provide the foundation for the leading company in heavy industry.

1951
Developed the world’s first high-precision four-dimensional radiation therapy system

1958
Developed the world’s first single-rod, single-column, dry-cut gear cutting system, which uses no cutting oil

1964 – 1990
Merging Three Heavy Industry Companies Leads to Large-scale Development

In 1964, the same year Tokyo hosted the Summer Olympics, the three principal heavy industry companies reunited, creating today’s form of MHI Group. Its products expanded to encompass the fields of land, sea, and air, and included oil-drilling rigs, power plants, tanks, and bridges. In addition, the successful lift-off of the H-I launch vehicle occurred during this period, and the Group’s participation in full-fl edged space development began.

1964
Completed the first mass-produced Type 16 mobile combat vehicle

1968
Completed the world’s first large passenger and freight rail vehicle with Coal Fired Boiler and Turbine (CFBT) system

1969
Completed the first domestically produced PWR nuclear power plant, Chubu Electric Power Kariwa Station Unit 1

1971
Completed the world’s first high-speed Baker Line turboprop utility aircraft

1972
Completed the world’s first high-speed Baker Line turboprop utility aircraft

1975
Completed the world’s first dry-air cryogenic storage system, which uses no cooling water

1978
Successfully launched the H-IIA Launch Vehicle

1980
Completed the world’s first mass-produced Type 90 tank

1983
Developed the world’s fastest (90,000 copies/hr) newspaper offset press

1985
Developed the world’s first high-precision four-dimensional radiation therapy system

1986
Successfully launched the first IAB Launch Vehicle

1989
Successfully launched the world’s first commercial satellite with a tandem-hybrid contra-rotating propeller system

1991 – Supporting a Sustainable Society as a Comprehensive Infrastructure Company

MHI Group has always sought high efficiency, and as the trend toward global environmental conservation gains momentum and the concept of ecology becomes commonplace, the company’s gas turbine, sea-ship and other technologies and product fields are expanding on a global scale. The Group is working to develop technologies and products that help make societies more sustainable while raising its profile worldwide as a comprehensive infrastructure company.

SPACE:

1991
Successfully launched the first IAB Launch Vehicle

1999
Successfully launched the first international space station module (HTV) Transfer Vehicle (HTV)

2000
Completed the world’s first high-precision four-dimensional radiation therapy system

2007
Begun launch services of IAB Launch Vehicle, in addition to IAB, with capability to handle larger satelites

2013
Completed the world’s highest-harvesting temperature (3,000˚F) Center for Fusion Heat with the world’s highest efficiency 2-MW turbine basin

2015
Completed one of the world’s largest open gas CFB power plants in the world

SKY:

1964
First flight of the world’s first mass-produced F-2 Fighter

2000
Completed the world’s first large passenger and freight rail vehicle with Coal Fired Boiler and Turbine (CFBT) system

2007
Begun launch services of IAB Launch Vehicle, in addition to IAB, with capability to handle larger satelites

2013
Completed the world’s first large passenger and freight rail vehicle with Coal Fired Boiler and Turbine (CFBT) system

2015
Completed one of the world’s largest open gas CFB power plants in the world

LAND:

1965
Completed the first mass-produced Type 10 tank

1970
Completed the first mass-produced Type 90 tank

1975
Completed the world’s first all-terrain vehicle

1979
Completed the world’s first all-terrain vehicle

1980
Completed the world’s first all-terrain vehicle

1985
Successfully launched the H-IIA Launch Vehicle

1989
Successfully launched the world’s first commercial satellite with a tandem-hybrid contra-rotating propeller system

1991
Successfully launched the world’s first commercial satellite with a tandem-hybrid contra-rotating propeller system

1995
Completed the first mass-produced Type 16 mobile combat vehicle

2000
Completed the world’s first mass-produced Type 90 tank

2007
Begun launch services of IAB Launch Vehicle, in addition to IAB, with capability to handle larger satelites

2013
Completed the world’s first large passenger and freight rail vehicle with Coal Fired Boiler and Turbine (CFBT) system

2015
Completed one of the world’s largest open gas CFB power plants in the world

SEA:

2013
Completed development of the “NAVAX” new-generation 140-ton crane

2014
Completed development of the “NAVAX” new-generation 140-ton crane

2016
Completed TWINTECH HOUSE, the first large passenger mini-ship equipped with a sandwich structure to create a floating propeller system
ENERGY SYSTEMS

2. Steam Power Plant/JERA Co., Inc. Hitachinaka Thermal Power Station No. 1, No. 2 (Japan)
5. M501J Gas Turbine
6. Aero-derivative Gas Turbine FT8® MOBILEPAC®
7. LP Steam Turbine Rotor with 54-Inch Blades for Nuclear Power Plant
8. 1,120 MVA Turbine Generator
9. Flue Gas Desulfurization Plant/Kozienice Power Plant (Poland)
10. Solid Oxide Fuel Cell (SOFC)/Micro Gas Turbine (MGT) Hybrid System
12. MET Turbocharger
13. Ultra Steam Turbine (UST) Plant
14. Auxiliary Boiler
15. Fin Stabilizers
16. Steering Gear
17. V2500 Series (Turbofan)
18. Trent Series (Turbofan)
19. PW1000G Series (Turbofan)
20. MRO: Maintenance, Repair and Overhaul
21. Cracked Gas Compressors and Steam Turbines for Ethylene Plant
22. Cracked Gas Compressors and Steam Turbines for PDH Plant
23. Small Reactors (Multi-purpose Power Source)
25. Next-Generation PWR
26. Small Reactors (Multi-purpose Power Source)
27. Reactor Vessel
28. Reactor Internals
29. Reactor Coolant Pump
30. Rokkassyo Reprocessing Plant
31. Cask
32. Nuclear Fuel
33. Power Reactor
34. High Temperature Gas-Cooled Reactors (for Hydrogen Production)
35. International Thermonuclear Experimental Reactor (Nuclear Fusion Reactor)
PLANTS & INFRASTRUCTURE SYSTEMS

1. Ferry, SETTSU
2. Cargo-passenger Ship, OGASAWARA MARU
3. RO/RO Ship, HIMAWARII
4. Marine Resources Survey Ship, HAKUREI
5. Patrol/Vessel, SHUNKO
6. LPG Carrier, FUTURE ENERGY
7. 3D Engineering System of Ships Mates
8. SOx Scrubber Systems for Small to Medium Output Engines
9. LNG Fuel Gas Supply System (FGSS)
10. Shipbuilding Engineering
11. KAMI-GOTO National Oil Stockpiling Site
12. CO2 Capture Plant for EOR (U.S.)
13. CO2 Capture Plant (Qatar)
14. CO2 Capture Mobile Unit
15. Ammonia and Methanol Co-production Plant (Tatarstan/Russia)
16. Ammonia/Urea Plant (Malaysia)
17. Methanol Plant (Trinidad and Tobago)
18. Polyethylene Plant (Mexico)
19. Acrylic Acid Plant (Bashkortostan/Russia)
20. LNG Receiving Terminal (Nagoya, Japan)
21. AGT for Tokyo Yurikamome
22. Macau LRT
23. Tampa International Airport APM (U.S.)
24. Super AGT
25. Urban Transportation System (Doha Metro)
26. High-speed Rail (Osaka)
27. LRV (Light Rail Vehicle) for Hiroshima Electric Railway Co., Ltd.
28. Suspended-type Monorail (Kobe Urban Monorail)
29. Caliber/High-speed train Vehicle for Shinkansen
30. Brake Control Unit/Pneumatic Brake Caliper
31. Variable Opening Type Platform Door (Japan)
32. Passenger Boarding Bridge
33. Waste-to-Energy Plant (Nagasaki, Japan)
34. Waste-to-Energy Plant (Tuas South, Singapore)
35. Sewage Sludge Carbonization Plant (Tokyo, Japan)
36. Industrial Waste-to-Energy Plant (Mie Chuo Kaihatsu Energy Plaza)
37. Sinter Plant Equipped with Waste Gas Recirculation
38. Directed Reduction Iron-making Plant
39. Converter
40. Continuous Billet Caster
41. Electric Arc Furnace
42. Hot Strip Mill
43. (Box Pickling Tank)
44. (Tandem Cold Mill)
45. HYPER UCM (Universal Control Mill)
46. Continuous Galvanizing Line
47. Arvedi ESP (Endless Strip Production) Plant

PLANTS & INFRASTRUCTURE SYSTEMS

MITSUBISHI HEAVY INDUSTRIES TRANSPORTATION AND CONSTRUCTION ENGINEERING, LTD.
Transportation Systems/Transportation Equipment

MITSUBISHI SHIPBUILDING CO., LTD.
Commercial Ships

PRIMETALS TECHNOLOGIES, LIMITED
Metals Machinery

MITSUBISHI HEAVY INDUSTRIES ENVIRONMENTAL & CHEMICAL ENGINEERING CO., LTD.
Environmental Systems

MITSUBISHI HEAVY INDUSTRIES ENGINEERING, LTD.
Chemical Plants

Chemical Plants

Transportation Systems

Transportation Systems

PLANTS & INFRASTRUCTURE SYSTEMS

PLANTS & INFRASTRUCTURE SYSTEMS
LOGISTICS, THERMAL & DRIVE SYSTEMS

- **MITSUBISHI LOGISNEST CO., LTD.**
  Material Handling Equipment
  1. Reach-type Forklift
  2. Small-sized Engine-powered Forklift
  3. Large-sized Engine-powered Forklift
  4. Storage System
  5. Laser-guided AGF

- **MITSUBISHI HEAVY INDUSTRIES ENGINE & TURBOCHARGER, LTD.**
  Engine & Energy
  6. Diesel Engine Generator Set, MGS
  7. Gas Engine Cogeneration System
  8. Gas Engine
  9. Marine Diesel Engine
  10. Small Diesel Engine
  11. Gas Engine
  12. Triple Hybrid Stand-alone Power Supply System, EBLOX
  13. Turbocharger for Gasoline Engine Integrated with Sheet-metal Exhaust Manifold
  14. Variable Geometry (VG) Turbocharger for Diesel Engine
  15. Turbocharger for Truck
  16. Residential Air-conditioner
  17. Inverter Packaged Air-conditioner
  18. Multi-split Type Air-conditioner
  19. Air-sourced Heat Pump Chiller, MSV
  20. Commercial Use CO₂ for Air-to-Water Heat Pump
  21. Variable Speed Drive Centrifugal Chiller, ETI-Z
  22. Plug-in Hybrid Transport Refrigeration Unit, TE30
  23. Electric Scroll Compressor
  24. Belt-type Scroll Compressor
  25. HVAC Module (Heating, Ventilation and Air-conditioning)

- **MITSUBISHI HEAVY INDUSTRIES THERMAL SYSTEMS, LTD.**
  Air-Conditioning & Refrigeration
  26. Automotive Air Conditioners

- **MITSUBISHI HEAVY INDUSTRIES MACHINERY SYSTEMS, LTD.**
  Machinery Systems
  27. Tractor GA551
  28. Combine Harvester V218
  29. Rice Planter LE850D
  30. Newspaper Offset Press, DIAMONDSTAR
  31. Curing Press for Passenger Car Tires

MACHINERY SYSTEMS

LOGISTICS, THERMAL & DRIVE SYSTEMS/MACHINERY SYSTEMS

- **MITSUBISHI HEAVY INDUSTRIES AGRICULTURAL MACHINERY CO., LTD.**
  Agricultural Machinery
  32. Full-scale Aero-acoustic Wind Tunnel
  33. Mechanical Parking System
  34. Penstock
  35. Car Crash Simulator
  36. Aseptic Filler
  37. Intelligent Transport System
  38. Box Making Machine, EVOL
  39. Box Making Machine, EVS
  40. Newspaper Offset Press, DIAMONDSTAR
  41. Curing Press for Passenger Car Tires
INTEGRATED DEFENSE & SPACE SYSTEMS

1. F-2 Fighter
2. F-15J Jet Fighter
3. SH-60K Maritime Patrol Helicopter (JMSDF)
4. Air-to-Air Missile (AAM-5B)
5. Surface-to-Air Missile System (PATRIOT PAC-3 (MSE))
6. SM-3 Block 2A Flight Test
7. Type 12 Surface-to-Ship Missile System (12SSM)
8. Launch of H-IIA Launch Vehicle
9. Launch Complex for Japan Aerospace Exploration Agency (JAXA)
10. HTV-X (Under Development)
11. LE-7A LOx/LH2 Engine, Thrust: 112 Tons (Vacuum) for H-IIA and H-IIB Launch Vehicle First Stage
12. Cell Biology Experiment Facility-Left (CBEF-L) for "KIBO" Module on International Space Station (ISS)
13. Space Propulsion Systems/Monopropellant Thrusters
14. Type 10 Main Battle Tank
15. Type 16 Mobile Combat Vehicle
16. Heavy Wheeled Recovery Vehicle
17. Forklift with Radiation Shielded Cabin
18. 6NMU Engine
19. Destroyer, ASHIGARA
20. Submarine, ORYU
21. Submarine Rescue Ship, CHIYODA
22. Patrol Vessel, MIYAKO
23. Torpedo/Unmanned Underwater Vehicle
24. Vertical Launching System (VLS MK41)
25. Deep Sea Cruising AUV, URASHIMA
27. Networked Coastal Security System, CoasTitan®

COMMERCIAL AVIATION SYSTEMS

1. Boeing 787 (MHI: Composite Main Wings)
2. Boeing 787 Composite Main Wings before Shipping
3. Boeing 777X (MHI: Aft Fuselage Panels, Tail Fuselage, Passenger Entry Doors & Bulk Cargo Doors)
4. Boeing 737 (MHI: Inboard Flaps)
5. Boeing 767 (MHI: Aft Fuselage Panels & Cargo Doors)
6. Boeing 747 (MHI: Center Wing)
7. Bombardier Global 5000/6000 (MHI: Wings, Center Fuselage & Center Wing)
8. Mitsubishi SpaceJet
9. CRJ
10. Passenger Steps with Elevator

MITSUBISHI HEAVY INDUSTRIES, LTD.
Aircraft & Missile Systems

Space Systems

Special Vehicles

Naval Ship & Maritime Systems

INTEGRATED DEFENSE & SPACE SYSTEMS/COMMERCIAL AVIATION SYSTEMS

MITSUBISHI HEAVY INDUSTRIES, LTD.
Aero Structures

MITSUBISHI AIRCRAFT CORPORATION
Commercial Aircraft

MHI RJ AVIATION ULC
Airport Ground Support

MHI AEROSPACE PRODUCTION CO., LTD.
Advanced System Programs

INTEGRATED DEFENSE & SPACE SYSTEMS

INTEGRATED DEFENSE & SPACE SYSTEMS

Space Systems

Special Vehicles

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INTEGRATED DEFENSE & SPACE SYSTEMS
Accelerating the expansion of our global network to reach new levels of growth and development

**DOMESTIC OFFICES**
- Head Office
- Domestic Offices
- Workshops & Plants

**OVERSEAS OFFICES**
- Overseas Offices
- Regional Headquarters & Companies
- Group Companies

**REGIONAL HEADQUARTERS**
- Mitsubishi Heavy Industries America, Inc.
- Mitsubishi Heavy Industries Mexico, S.A. de C.V.
- Mitsubishi Heavy Industries France S.A.S.
- Mitsubishi Heavy Industries (UK) Ltd.
- Mitsubishi Heavy Industries India Private Ltd.
- Mitsubishi Heavy Industries Asia Pacific Pte Ltd.

**REGIONAL COMPANIES**
- Mitsubishi Heavy Industries Services America, Inc.
- Mitsubishi Heavy Industries (Mexico), S.A. de C.V.
- Mitsubishi Heavy Industries (EMEA) Ltd.
- Mitsubishi Heavy Industries (EMEA) Ltd.
- Mitsubishi Heavy Industries (India) Private Ltd.
- Mitsubishi Heavy Industries Asia Pacific Pte Ltd.

**DOMESTIC WORKS & PLANTS**
- NAGASAKI SHIPYARD & MACHINERY WORKS
- HIROSHIMA MACHINERY WORKS
- MIHARA MACHINERY WORKS
- KOBE SHIPYARD & MACHINERY WORKS

**GLOBAL & DOMESTIC NETWORK**
- Energy Systems
- Integrated Defense & Space Systems
- Commercial Solution Systems
- Energy Systems
- Integrated Defense & Space Systems
- Commercial Solution Systems