(Note) This is a translation of the official Japanese original for reference purposes only. In the event of any discrepancy between this translation and the official Japanese original, the Japanese original shall prevail. Please note that differences between this translation and those in the previous years may not necessarily mean that there have been changes in the official Japanese original, since the translation differences may stem only from a more accurate translation.

#### **THE 96TH**

# ANNUAL GENERAL MEETING OF SHAREHOLDERS THE INFORMATION DISCLOSED ON THE WEBSITE

2020 FISCAL YEAR (from April 1, 2020 to March 31, 2021)

- BUSINESS REPORT
  - ① STOCK ACQUISITION RIGHTS OF MHI
  - ② ESTABLISHING A FRAMEWORK FOR ENSURING APPROPRIATE BUSINESS CONDUCT
- CONSOLIDATED FINANCIAL STATEMENT
  - **③ CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**
  - **4** (REFERENCE) CONSOLIDATED STATEMENT OF CASH FLOWS
  - **⑤ NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**
- NON-CONSOLIDATED FINANCIAL STATEMENT
  - **(6)** NON-CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS
  - **⑦ NOTES TO THE NON-CONSOLIDATED FINANCIAL STATEMENTS**

Pursuant to the laws of Japan and the Article 16 of MHI's Articles of Incorporation, this information is disclosed to the Shareholders on MHI's website.

(https://www.mhi.com/finance/stock/meeting/)

### STOCK ACQUISITION RIGHTS OF MHI

Stock Acquisition Rights Held by MHI's Officers at the End of FY2020 That Have Been Delivered as Consideration for Their Execution of Duties

Name (Approval Date of Stock Acquisition Rights Offering)	Type and Number of Shares Received When Exercising Acquisition Rights	Issue Price of Stock Acquisition Rights	Exercise Price of the Stock Acquisition Rights	Period to Exercise Each Stock Acquisition Right	Stock Acquisition Rights Held by Directors (excluding Directors who are not serving as Audit and Supervisory Committee Members)
#4 Stock Acquisition Rights (July 31, 2006)	100 shares of common stock	¥412,000	¥1,000	August 18, 2006 to June 28, 2036	18 (1 Director)
#5 Stock Acquisition Rights (July 31, 2007)	100 shares of common stock	¥793,000	¥1,000	August 17, 2007 to August 16, 2037	10 (1 Director)
#6 Stock Acquisition Rights (July 31, 2008)	100 shares of common stock	¥410,000	¥1,000	August 19, 2008 to August 18, 2038	29 (1 Director)
#8 Stock Acquisition Rights (July 31, 2009)	100 shares of common stock	¥295,000	¥1,000	August 18, 2009 to August 17, 2039	40 (1 Director)
#9 Stock Acquisition Rights (July 30, 2010)	100 shares of common stock	¥268,000	¥1,000	August 18, 2010 to August 17, 2040	44 (1 Director)
#10 Stock Acquisition Rights (November 30, 2011)	shares of common stock	¥270,000	¥1,000	December 16, 2011 to December 15, 2041	66 (1 Director)
#11 Stock Acquisition Rights (July 31, 2012)	100 shares of common stock	¥225,000	¥1,000	August 17, 2012 to August 16, 2042	79 (1 Director)

Name (Approval Date of Stock Acquisition Rights Offering)	Type and Number of Shares Received When Exercising Acquisition Rights	Issue Price of Stock Acquisition Rights	Exercise Price of the Stock Acquisition Rights	Period to Exercise Each Stock Acquisition Right	Stock Acquisition Rights Held by Directors (excluding Directors who are not serving as Audit and Supervisory Committee Members)
#12 Stock Acquisition Rights (July 31, 2013)	100 shares of common stock	¥435,000	¥1,000	August 20, 2013 to August 19, 2043	61 (1 Director)
#15 Stock Acquisition Rights (July 31, 2014)	100 shares of common stock	¥564,000	¥1,000	August 19, 2014 to August 18, 2044	83 (1 Director)

#### (Notes)

- 1. MHI does not grant stock acquisition rights to outside directors or Directors who are serving as Audit and Supervisory Committee Members.
- 2. The issue prices of stock acquisition rights are the fair values of the rights offering (determined according to the Black-Scholes Options Pricing Model) as of the approval date of these rights offering.

### ESTABLISHING A FRAMEWORK FOR ENSURING APPROPRIATE BUSINESS CONDUCT

### RESOLUTIONS OF THE BOARD OF DIRECTORS FOR THE ESTABLISHMENT OF A FRAMEWORK FOR ENSURING APPROPRIATE BUSINESS CONDUCT

In accordance with the applicable laws and ordinances, MHI has prepared a system to ensure appropriate operations by resolution of the Board of Directors. We promote fair and solid management. The content of the resolution is as follows:

- 1. Matters regarding Directors and employees who are assigned to support duties of the Audit and Supervisory Committee
  For the purpose of supporting the duties of the Audit and Supervisory Committee, MHI shall establish the Audit and Supervisory Committee's Office with dedicated employees to assist the smooth performance of its duties. MHI will not appoint any Director who is assigned to support duties of the Audit and Supervisory Committee.
- 2. Matters regarding independence of employees in 1. above from Directors (excluding Directors who are serving as Audit and Supervisory Committee Members) and to ensure the effectiveness of instructions by the Audit and Supervisory Committee to employees The staff of the Audit and Supervisory Committee's Office shall be assigned to said office on an exclusive basis. They shall not receive any instructions or orders from Directors (excluding Directors who are serving as Audit and Supervisory Committee Members) and shall obey the instructions and orders of the Audit and Supervisory Committee. Any personnel transfers and evaluation of said staff shall be subject to the consent of the Audit and Supervisory Committee to ensure the independence of them from the departments engaging in business execution and the effectiveness of instructions by the Audit and Supervisory Committee to them.
- 3. System for reporting to the Audit and Supervisory Committee by Directors and employees and other systems for reporting to the Audit and Supervisory Committee
  - (1) Directors, etc. of MHI shall implement arrangements concerning reporting to and communication with the Audit and Supervisory Committee (or the Audit and Supervisory Committee; the same shall apply hereinafter) including reporting matters concerning MHI Group companies. In addition, Directors, etc. of MHI shall ensure adequate mutual understanding through regular exchange of opinions and make reports upon request of the Audit and Supervisory Committee.
  - (2) Directors, etc. of MHI Group companies shall carry out reporting to and communication with the Audit and Supervisory Committee in accordance with the operational procedures prescribed in Item 12 and make reports upon request of the Audit and Supervisory Committee.
  - (3) The department in charge of the whistleblower system shall report the matters reported to it through the whistleblower system and other compliance-related matters reported to it to the Audit and Supervisory Committee.
- 4. System to ensure that the person who made a report in 3. above shall not be subject to any unfavorable treatment for reason of having made such report. It shall be prescribed in company regulations that a person who made a report through the whistleblower system shall not be treated disadvantageously in any way on the grounds of such report and this rule shall be internally informed and appropriately operated.

- 5. Matters concerning the policy on the treatment of expenses or debts arising in the course of the execution of duties of Audit and Supervisory Committee Members including the procedure for advance payment and reimbursement of expenses arising in the course of the execution of said duties

  A certain amount of annual budget shall be secured for the payment of expenses arising in the course of the execution of duties of Audit and Supervisory Committee Members based on the request of the Audit and Supervisory Committee. If the payment of other expenses is requested by an Audit and Supervisory Committee Member, it shall be handled
- 6. Other systems to ensure effectiveness of audits by the Audit and Supervisory Committee Consideration to ensure the effectiveness of audits shall be given to any exchange of opinions with internal departments concerned, financial auditor, etc., information gathering and research that are conducted by the Audit and Supervisory Committee.

appropriately pursuant to Article 399-2, paragraph (4) of the Companies Act.

- 7. System to ensure that the Directors' execution of their duties is in compliance with laws and ordinances and MHI's Articles of Incorporation
  - (1) Directors shall lead by example in realizing MHI's fundamental principle of fair and honest business activities that comply with all laws and ordinances and emphasize social norms and business ethics.
  - (2) The Board of Directors shall fully discuss all matters raised and reported by Directors and oversight MHI's operations from the perspectives of sound and efficient management. The views of outside officers shall be employed to introduce greater objectivity and enhance the effectiveness of oversight.
- 8. System to store and manage information related to the Directors' execution of their duties
  - (1) Principle matters related to the management of documents shall be specified in company regulations, and information related to the Directors' execution of their duties shall be appropriately recorded, stored and managed.
  - (2) Directors (including Audit and Supervisory Committee Members) shall be given access to such information at any time where it is deemed necessary to supervise and audit actions by Directors.
- 9. Regulations and other systems to manage risk of loss
  - (1) Systems designed to manage each type of risk shall be implemented and responsibilities shall be clearly defined to ensure the appropriate management of risk.
  - (2) Risk shall be regularly evaluated and analyzed and necessary avoidance or mitigating measures taken; internal audits shall monitor the effectiveness and appropriateness of these measures and reports shall be regularly submitted to the Board of Directors and Audit and Supervisory Committee.
  - (3) To prepare for cases where significant risk may materialize, MHI shall ensure the means to immediately communicate information to senior management to respond promptly and accurately to emergency situations; individuals responsible for crisis management shall also be appointed in each business division.
- 10. System to ensure that Directors execute their duties efficiently
  - (1) The Board of Directors shall formulate business plans and establish companywide management policy and objectives; business execution, led by the President, shall be conducted with the aim of achieving these objectives.
  - (2) MHI's organizational structure, division of duties, and lines of authority shall be specified in company regulations to ensure steps to achieve management objectives are conducted efficiently.

- 11. System to ensure that the duties and actions of employees comply with laws and ordinances and MHI's Articles of Incorporation
  - (1) MHI shall create a framework comprising the Compliance Committee and other bodies to raise awareness of compliance among employees by formulating a code of conduct, implementing various training programs and taking other steps.
  - (2) MHI shall establish a whistleblower system and other mechanisms to enhance the effectiveness of compliance, conduct internal audits of the compliance framework, and report the results to the Board of Directors and Audit and Supervisory Committee.
- 12. System to ensure appropriate business activities of MHI Group
  - (1) Each MHI Group company shall operate autonomously as an independent enterprise and its president shall be responsible for the management of the company. At the same time, in order to ensure that the MHI Group as a whole is operated soundly and efficiently and in a manner to contribute to the improvement of its consolidated financial performance, MHI shall support and provide guidance to MHI Group companies by establishing the division of management responsibilities between MHI and Group companies and operational procedures stipulating, among others, matters that should be requested or reported by Group companies to MHI.
  - (2) In order to ensure that the MHI Group as a whole is operated appropriately and various risks existing within the MHI Group as a whole are managed appropriately, various measures concerning compliance and risk management shall be promoted on a group-wide basis and each company shall put in place an internal control system that is appropriate for its size and characteristics. The operating status of these internal control systems shall be audited by the department of MHI responsible for their management.
  - (3) MHI and MHI group companies shall ensure the accuracy of their respective financial information, and arrange the organization, company regulations and other matters required for the preparation and disclosure of reliable financial reports.

### SUMMARY OF THE OPERATION STATUS OF A FRAMEWORK FOR ENSURING APPROPRIATE BUSINESS CONDUCT

The operation status of a framework for ensuring appropriate business conduct for FY2020 is as summarized below.

- 1. Initiatives to ensure the effectiveness of audits by the Audit and Supervisory Committee
  - Based on company regulations, MHI has established the Audit and Supervisory Committee's Office with the staff assigned on an exclusive basis to support the audit activities of the Audit and Supervisory Committee. It is also prescribed in the same company regulations that the independence of the exclusively assigned staff from the departments engaging in business execution shall be secured.
  - A budget necessary for audit activities is appropriately secured based on the request of the Audit and Supervisory Committee and expenses, etc. are paid from the budget.
  - MHI responds appropriately to any requests of Full-time Audit and Supervisory Committee Members received in advance for the attendance at an important meeting and the provision of documents. In addition, any projects that are important from the audit perspective, etc. are reported to Full-time Audit and Supervisory Committee Members or the Audit and Supervisory Committee on an individual basis.
  - On a regular basis, information is shared among Full-time Audit and Supervisory Committee Members, officers of execution of business department and the internal auditing department. In addition, the Audit and Supervisory Committee regularly and whenever necessary exchanges opinions with financial auditor.

- All matters that have been reported through the whistleblower system are reported to Full-time Audit and Supervisory Committee Members. It is prescribed in company regulations that a person who made a report through the whistleblower system shall not be treated disadvantageously in any way on the grounds of such report and this rule is internally informed and strictly enforced.
- 2. Initiatives to ensure legal compliance in the execution of duties by Directors and employees and the appropriateness of decision-making processes
  - Regarding compliance, MHI established the "MHI Group Global Code of Conduct," which applies to all officers and employees of the MHI Group both in Japan and overseas. MHI also strives to conduct several activities including regular Compliance Committee meetings, the establishment of various company regulations, the provision of messages from management about thorough legal compliance, the provision of education to promote legal compliance, and internal audits that take into consideration the issues of each department subject to audit.
  - In FY2020, 15 meetings of the Board of Directors were held to thoroughly deliberate on each agenda, including compliance measures. In addition, the Nomination and Remuneration Meetings consisting of outside directors, the Chairman of the Board and the President and CEO and the meetings consisting only of outside directors were held to hear broadly the opinions of outside directors particularly on matters related to corporate governance as the initiatives to increase the soundness and transparency of the management of MHI.
- 3. Initiatives concerning the preservation and management of information about the execution of duties by Directors
  - The minutes of the Board of Directors and other information about the execution of duties by Directors are appropriately recorded in accordance with company regulations and managed in a manner to make them available for inspection any time upon request of a Director. In addition, appropriate measures have been taken to prevent information leakage, loss, etc. and checks on these measures are regularly conducted.
- 4. Initiatives concerning the management of risk of loss
  - MHI practices portfolio management based on the strategic business assessment system to allocate management resources as appropriate to the business.
  - In addition to conducting initial screening and monitoring of project negotiations, the dedicated organization for risk management concerning the businesses addresses major risks that are identified, and works with related departments to take appropriate action towards problem resolution.
  - For investments, the related departments control and manage the evaluation and execution processes and conduct initial screening and monitoring.
  - For business risk management, MHI holds business risk management committee meetings based on the rules governing business risk management systems and processes, and checks and discusses the framework of the business risk management, progress of measures to strengthen the business risk management, and so on.
  - To respond to the spread of novel coronavirus, MHI has established a response headquarters headed by the President and CEO in accordance with internal regulations, and is carrying out various measures.

#### 5. Initiatives to ensure the efficiency of the execution of duties by Directors

- Business plans, which set forth group-wide management policies and targets, are developed by the Board of Directors. Under the business execution framework headed by President and CEO, MHI strives to achieve the targets set forth in the plans and the progress status is regularly reported at the meetings of the Board of Directors. In FY2020, MHI formulated the 2021 Medium-Term Business Plan six months ahead of schedule based on a series of discussions and publicly announced the plan.
- Part of decisions on important business execution has been delegated to President and CEO pursuant to the provisions of the Articles of Incorporation. In addition, criteria for matters that should be deliberated by the Board of Directors have been prescribed in the Bylaws of the Board of Directors to improve the efficiency and agility of the execution of duties by Directors.

#### 6. Initiatives to ensure appropriate business conduct of an enterprise group

- Company regulations on the system to define the management responsibilities for MHI Group companies and other relevant matters have been established and important management matters within Group companies are reported to MHI.
- Each MHI Group company is implementing initiatives that are largely similar to those described in "2. Initiatives to ensure legal compliance in the execution of duties by Directors and employees and the appropriateness of decision-making processes" and "4. Initiatives concerning the management of risk of loss" above. In addition, internal audits are conducted by each Group company and the status of these audits is also monitored by the internal auditing department of MHI.

(End)

### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (From April 1, 2020 to March 31, 2021)

(Millions of Yen)

		Equity	y attributable	to owners of p	parent		Non-	
	Share capital	Capital surplus	Treasury shares	Retained earnings	Other components of equity	Total	controlling	Total equity
Balance as of Apr. 1,2020	265,608	49,667	(5,374)	886,307	22,133	1,218,343	71,732	1,290,076
Profit				40,639		40,639	2,562	43,202
Other comprehensive income (loss)					132,995	132,995	5,418	138,413
Comprehensive income (loss)	-	-	-	40,639	132,995	173,635	7,980	181,616
Transfer to retained earnings				49,668	(49,668)	-		-
Purchase of treasury shares			<b>(</b> 5)			<b>(</b> 5)		<b>(</b> 5)
Disposal of treasury shares		83	364			447		447
Dividends				<b>(</b> 25,188)		<b>(</b> 25,188)	<b>(</b> 5,073)	<b>(</b> 30,261)
Transactions with non-controlling Interests		(1,611)			(67)	(1,678)	(1,380)	(3,058)
Other		(874)	563	1,100		789	(212)	576
Total transactions with owners	-	(2,402)	921	(24,087)	(67)	(25,636)	(6,665)	(32,302)
Balance as of Mar. 31,2021	265,608	47,265	(4,452)	952,528	105,393	1,366,342	73,047	1,439,390

## (REFERENCE) CONSOLIDATED STATEMENT OF CASH FLOWS

	FY2020	FY2019
	(From Apr. 1, 2020	(From Apr. 1, 2019
One by the contract of the con	to Mar. 31, 2021)	to Mar. 31, 2020)
Cash flows from operating activities:	40.255	(22.660)
Profit(loss) before income taxes Depreciation, amortization and impairment loss	49,355 238,258	(32,660) 323,967
Depreciation, amortization and impairment loss Finance income and costs	(5,369)	323,967 2,324
Share of profit of investments accounted for using the equity method	(15,158)	(12,898)
Loss (gain) on sale of shares of subsidiaries and affiliates	(83,041)	(12,000)
Loss (gain) on sale of property, plant and equipment, and intangible assets	(45,570)	(978)
Loss on disposal of property, plant and equipment, and intangible assets	6,912	7,842
Decrease (increase) in trade receivables	(27,739)	65,082
Decrease (increase) in contract assets	4,308	46,447
Decrease (increase) in inventories and advanced payments	57,222	39,162
Increase (decrease) in trade payables	(68,731)	(27,859)
Increase (decrease) in contract liabilities	(124,703)	(34,185)
Increase (decrease) in provisions	(11,011)	(12,559)
Increase (decrease) in retirement benefit liabilities	3,496	(126)
Decrease (increase) in indemnification asset for South African projects	-	131,777
Others	5,094	8,715
Subtotal	(16,677)	504,051
Interest received	5,407	7,218
Dividends received	14,968	14,903
Interest paid	(9,543)	(10,444)
Income taxes paid	(89,102)	(63,164)
Net cash provided by (used in) operating activities	(94,948)	452,564
Cook flows from investing activities		
Cash flows from investing activities:	(4.40.040)	(0.40, 00.4)
Purchases of property, plant and equipment and intangible assets	(146,212) 43,956	(246,291)
Proceeds from sales of property, plant and equipment and intangible assets  Purchases of investments (including investments accounted for using the equity method)	45,956 (15,796)	31,133 (13,924)
Proceeds from sales and redemption of investments (including investments accounted	, ,	, ,
for using the equity method)	12,521	23,981
Payments for acquisition of subsidiaries	_	(28,733)
Proceeds from sale of subsidiaries	775	1,652
Payments for acquisition of businesses	(71,082)	-
Net decrease (increase) in short-term loans	` 708	201
Disbursement of long-term loans	(8,482)	(807)
Collection of long-term loans	222	237
Others	1,138	(7,015)
Net cash provided by (used in) investing activities	(182,249)	(239,566)
Cash flows from financing activities:		
Net increase (decrease) in short-term borrowings	96,778	(19,800)
Proceeds from long-term borrowings	212,500	65,341
Repayment of long-term borrowings	(58,146)	(45,506)
Proceeds from issuance of bonds	65,000	(05.000)
Payment for redemption of bonds	(10,000)	(65,000)
Proceeds from issuance of stock to non-controlling interests  Payments for acquisition of interests in subsidiaries from non-controlling interests	(22,549)	19 (13,908)
Dividends paid to owners of the parent	(25,667)	(46,933)
Dividends paid to owners or the parent  Dividends paid to non-controlling interests	(5,144)	(5,837)
Proceeds from factoring agreements	139,315	145,264
Repayment of liabilities under factoring agreements	(145,045)	(192,502)
Repayment of lease liabilities	(22,667)	(23,256)
Others	(2,633)	(2,332)
Net cash provided by (used in) financing activities	221,737	(204,452)
Effect of exchange rate changes on cash and cash equivalents	19,255	(10,153)
Net increase (decrease) in cash and cash equivalents	(36,205)	(1,608)
Cash and cash equivalents at beginning of the year	281,626	283,235
Cash and cash equivalents at end of the year	245,421	281,626
and of the state of the four	<u> </u>	201,020

#### **Notes to the Consolidated Financial Statements**

#### **Basis of Preparation of Consolidated Financial Statements**

1. Accounting standard applied to consolidated financial statements

The accompanying consolidated financial statements of the Mitsubishi Heavy Industries Group (the "Group"), which consists of Mitsubishi Heavy Industries, Ltd. ("MHI") and its consolidated subsidiaries ("Subsidiaries"), have been prepared in accordance with Rules of Corporate Accounting Article 120 (1), based on International Financial Reporting Standards ("IFRS"). Some disclosures articles required under IFRS have been omitted as stipulated in the latter part of Article 120 (1).

#### 2. Scope of consolidation

Number of consolidated subsidiaries: 263

Principal consolidated subsidiaries are described in "OVERVIEW OF MHI GROUP 9. OUTLINES OF MAIN SUBSIDIARIES" of the business report.

#### 3. Application of the equity method

Number of affiliated companies accounted for using the equity method: 30 Principal affiliated companies accounted for using the equity method:

FRAMATOME S.A.S.,

Note1: The Group classified MITSUBISHI MAHINDRA AGRICULTURAL MACHINERY CO., LTD as an affiliated company accounted for using the equity method even though MHI owns the majority of voting rights, when considering the percentage of holdings (including preferred stocks) and the contents of shareholders' agreement.

Note2: The Group classified FRAMATOME S.A.S as an affiliated company accounted for using the equity method even though MHI owns less than 20% of the voting rights as significant influence over the company is held when considering the member of officers of FRAMATOME S.A.S.

Note3: MHI Vestas Offshore Wind A/S was not accounted for as an equity-method affiliated company as the Group transferred all of its shares in MHI Vestas Offshore Wind A/S to Vestas Wind Systems A/S.

#### 4. Accounting Policies

(1) Financial instruments

Financial instruments are recognized on the date when the Group becomes a contracting party to the financial instruments. Financial assets purchased in the common ways are recognized on the transaction date.

① Non-derivative financial assets

Non-derivative financial assets which are classified as debt instruments are measured at amortized cost since all these instruments satisfy both of the following conditions:

- The financial assets are held within a business model whose objective is to hold financial assets in order to collect contractual cash flows.
- The contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, financial assets measured at amortized cost are measured at amortized cost using the effective interest method.

Equity instruments are measured at fair value.

Non-derivative financial assets are measured at fair value plus transaction costs at initial recognition, unless the assets are measured at fair value through profit or loss. However, trade receivables that do not contain a significant financing component are initially measured at the transaction price.

For financial assets measured at fair value, except for equity instruments held for trading that must be measured at fair value through profit or loss, the Group determines, for each

equity instrument, whether the instrument is measured at fair value through profit or loss or it irrevocably designates the instrument as measured at fair value through other comprehensive income.

For assets designated as financial assets at FVTOCI (Fair Value Through Other Comprehensive Income) at initial recognition, any changes in fair value after initial recognition are recognized as other comprehensive income. If a financial asset at FVTOCI is derecognized, or the fair value decreases significantly, the amount accumulated in other components of equity is transferred to retained earnings. Dividends from financial assets at FVTOCI are recognized as profit or loss in principle.

When the contractual right to cash flows from a financial asset expires or the Group transfers a financial asset and substantially all the risks and rewards of ownership of the financial asset, the financial asset is derecognized.

#### ② Non-derivative financial liabilities

Non-derivative financial liabilities are classified as financial liabilities measured at amortized cost. Financial liabilities measured at amortized cost are measured at fair value less transaction costs at initial recognition.

After initial recognition, such liabilities are measured at amortized cost using the effective interest method.

When the obligation specified in the contract for a non-derivative financial liability is discharged, cancelled or expires, the non-derivative financial liability is derecognized.

#### ③ Derivative transactions and hedge accounting

The Group uses derivative instruments including forward exchange contracts, currency swap contracts, interest rate swap contracts and forward contracts to hedge foreign currency risks, interest rate risks and commodity price risks.

Derivative transactions are initially recognized at fair value on the date when the Group becomes party to the contract, and related transaction costs are expensed as incurred. After the initial recognition, they are measured at fair value with changes in the fair value recognized in profit or loss, unless they are designated as the hedging instrument in a cash flow hedge.

When applying hedge accounting, the Group formally designates and documents the hedging relationship and the risk management objective and strategy at the inception of a hedge. The documentation includes identification of the hedging instrument, the hedged item, the nature of the risk being hedged, and the methods of assessing hedge effectiveness. The Group assesses whether the hedging relationship is effective prospectively on an ongoing basis.

The Group applies the following accounting treatment for derivative transactions that meet the requirements for hedge accounting.

#### (i) Fair value hedge

Changes in the fair value of derivative transactions that are designated as fair value hedges are recognized in profit or loss together with changes in the fair value of the hedged assets or liabilities that corresponds to the hedged risk.

When derivative transactions are designated as the hedging instrument for equity instruments that are designated as financial assets measured at FVTOCI, changes in the fair value of the hedging instrument and hedged assets are recognized in other comprehensive income.

#### (ii) Cash flow hedge

When a derivative transaction is designated as the hedging instrument in a cash flow hedge, the effective portion of changes in the fair value of the derivative is recognized as other comprehensive income and the ineffectiveness is recognized immediately as profit or loss. When applying a cash flow hedge to a currency swap contract, the Group designates the portion other than the currency basis spread as the hedging instrument and treats the currency basis spread as costs of hedging, and recognized changes in its fair value in other components of equity through other comprehensive income.

The cash flow hedge accumulated in other components of equity is transferred to profit or loss in the same period during which cash flows of the hedged item affect profit or loss. However, when the hedged item is associated with acquisition of a non-financial asset, such an amount is accounted for as an adjustment to the initial acquisition cost of the non-financial asset.

When the Group recognizes the costs of hedging for a derivative transaction entered into in order to hedge a time-period related hedged item, it transfers the cumulative costs of hedging accumulated in other components of equity to profit or loss on a systematic and rational basis over the period during which the hedge adjustment from the hedging instrument could affect profit or loss.

When a forecast transaction is no longer highly probable to occur, hedge accounting is discontinued. When the forecast transaction is no longer expected to occur, the amount accumulated in other components of equity is transferred to profit or loss.

#### 4 Impairment of financial assets

For financial assets measured at amortized cost, the Group determines, at the end of each reporting period, whether credit risk on the asset has increased significantly since initial recognition. If the credit risk has increased significantly, a loss allowance at an amount equal to lifetime expected credit losses is recognized. If no significant increase in the credit risk is identified, a loss allowance at an amount equal to 12-month expected credit losses is recognized.

However, for trade receivables and contract assets, loss allowance for doubtful accounts is recognized at an amount equal to the lifetime expected credit losses, regardless of whether or not the credit risk has increased significantly since the initial recognition.

Evidence indicating a significant increase in credit risk includes default or delinquency by a debtor, extension of the due date provided by the Group for a debtor on terms that the Group would not implement under other circumstances, and indications that a debtor or issuer will enter bankruptcy. Provision of loss allowance is recognized in profit or loss.

#### (2) Inventories

Inventories are measured at the lower of cost and net realizable value. Cost is the amount including costs of purchase, costs of conversion and all costs incurred in bringing the inventories to their present location and condition. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and estimated costs necessary to sell.

The inventory valuation method is as follows:

Merchandise and finished goods: principally weighted average method

Work in process: principally specific identification method

Raw materials and supplies: principally weighted average method

#### (3) Property, plant and equipment

Property, plant and equipment are presented at cost less accumulated depreciation and impairment losses, using the cost model. Cost includes any costs directly attributable to acquisition of assets, dismantling costs, removal costs, and restoration costs for the site where the property, plant equipment have been located.

Except for assets that are not depreciated, such as land, property, plant and equipment are depreciated using the straight-line method over the estimated useful lives.

The estimated useful lives of major property, plant and equipment are as follows:

Buildings and structures: 2 to 60 years Machinery and vehicles: 2 to 20 years Tools, furniture and fixtures: 2 to 20 years

The depreciation method, estimated useful lives and residual value are reviewed at the end of the fiscal year and revised where necessary.

#### (4) Intangible assets

Intangible assets are presented at cost less accumulated amortization and impairment losses, using the cost model. Intangible assets are amortized over the estimated useful lives using the straight-line method. The estimated useful lives of major intangible assets are as follows:

Software: 3 to 10 years

Technologies recognized through business combination: 7 to 25 years

Customer relationship recognized through business combination: 2 to 25 years

Other: 3 to 15 years

Intangible assets with indefinite useful lives are presented at cost less accumulated impairment losses.

Expenses incurred with respect to development activities of the Group are capitalized only when it can be proved that the expenses satisfy all the following conditions:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale.
- · Its intention to complete the intangible asset and use or sell it.
- Its ability to use or sell the intangible asset.
- · How the intangible asset will generate probable future economic benefits.
- The availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset.
- Its ability to measure reliably the expenditure attributable to the intangible asset during its development.

Development expenses that do not satisfy the above requirements for capitalization and expenditures on research activities are expensed as incurred. The amortization method, estimated useful lives and residual value are reviewed at the end of the fiscal year and revised where necessary.

#### (5) Leases

#### (1) Leases as lessor

Leases in which substantially all the risks and rewards of ownership of the asset are transferred to the lessee under the contract are classified as finance leases. Leases other than finance leases are classified as operating leases.

With regard to the amount received from lessees under finance leases, the net investment in leases is recorded as "trade and other receivables," and unearned finance income is allocated to the net investment at a constant rate over the lease term and recognized in the fiscal year to which the profit is attributed. Lease revenues under operating leases are recognized on a straight-line basis over the lease term.

#### ② Leases as lessee

For leases as lessee, the Group recognizes assets and liabilities under an on-balance sheet accounting model. Under this model, leases are recognized as a right-of-use asset representing the Group's right to use the underlying leased asset and as a lease liability representing the Group's obligation to make lease payments for all leases at the lease commencement date. The Group measures right-of-use assets and lease liabilities as follows.

For short-term leases with a lease term of 12 months or less and leases of low value, however, the Group has elected to apply the recognition exemption.

#### • Right-of-use assets

Right-of-use assets are measured at cost, which mainly comprises the amount of the initial measurement of the lease liability adjusted for any initial direct costs incurred and any prepaid lease payments made at or before the commencement date. After initial recognition, right-of-use assets are measured, at cost less any accumulated depreciation and any accumulated impairment losses, using the cost model.

Right-of-use assets are depreciated on a straight-line basis over the period until the earlier of the end of the useful life or the end of the lease term.

#### Lease liabilities

Lease liabilities are initially recognized at the lease commencement date and are measured at the present value of the lease payments that are not paid at that date. To calculate the present value, the interest rate implicit in the lease is used as the discount rate. If that rate cannot be readily determined, the Group's incremental borrowing rate is used. Lease liabilities are remeasured, if each lease contract contains an option to purchase the underlying asset or an option to extend or terminate the lease and there is a change in possibilities to exercise such options.

The Group presents "right-of-use assets" separately from other assets and "lease liabilities" in "bonds, borrowings and other financial liabilities" in the consolidated statement of financial position.

#### (6) Impairment of non-financial assets

With regard to property, plant and equipment and intangible assets, the Group determines, at the end of the reporting period, whether or not there is any indication of impairment. If any such indication exists, the Group performs an impairment test by estimating the recoverable amount of the asset. With regard to goodwill and intangible assets with indefinite useful lives, the Group periodically conducts an impairment test once a year or whenever there is any indication of impairment.

The recoverable amount is the higher of the fair value less costs of disposal of the asset or cash-generating unit, or its value in use. Value in use is determined as the present value of future cash flows that are expected to arise from the asset or cash-generating unit. A cash-generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of cash inflows from other assets or groups of assets. When the recoverable amount of an individual asset cannot be estimated, the recoverable amount of the cash-generating unit to which the asset belongs is determined. If the recoverable amount of an asset or cash-generating unit is lower than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to the recoverable amount.

For non-financial assets for which an impairment loss was recognized, except for goodwill, the Group reassesses the possibility that the impairment loss will be reversed at the end of the reporting period.

#### (7) Provisions

The Group recognizes a provision when there is a present legal or constructive obligation arising from past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and the amount of the obligation can be measured reliably. In doing so, if the period up to the settlement of the obligation is expected to be a long term and the time value of money is material, a provision is measured based on the present value of expenditure expected at the time of settlement.

If some or all of expenditure required for the Group to settle the provisions is expected to be reimbursed, the reimbursement is recognized as a separate asset only when it is virtually certain that the Group will receive the reimbursement.

If provisions and external reimbursements are recognized in the same reporting period, these amounts are presented on a net basis in the consolidated statement of profit or loss.

#### (8) Post-employment benefits

The Group has adopted lump-sum payment on retirement and pension plans as postemployment benefit plans for employees. These plans are roughly classified as defined benefit plans or defined contribution plans. Accounting policies for respective plans are as follows.

#### ① Defined benefit plans

In defined benefit plans, the present value of defined benefit obligations is calculated separately for each plan by estimating the amount of future benefits that employees have earned in exchange for their service rendered in the prior fiscal years and the current fiscal year. The amount used to settle the obligations less fair value of plan assets is recognized as defined benefit liability (asset). The asset ceiling in this calculation is the present value of future economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan. The present value of defined benefit obligations is calculated using the projected unit credit method, and the discount rate is determined by reference to the market yield on high quality corporate bonds at the end of the fiscal year corresponding to the estimated timing for future benefit payments.

Service cost and net interest cost on net defined benefit liability (asset) are recognized as profit or loss, and remeasurement of defined benefit liability (asset) is recognized as other comprehensive income and immediately transferred to retained earnings.

#### (2) Defined contribution plans

Contributions for retirement benefits under defined contribution plans are recognized as expenses in profit or loss as the related service is provided.

#### (9) Business combinations

Business combinations are accounted for by applying the acquisition method. Transaction costs directly attributable to acquisition are accounted for as expenses when they are incurred. Identifiable assets and liabilities of the acquired entity are recognized at their fair value on the acquisition date.

Goodwill is measured at the fair value of consideration for acquisition of the acquired entity measured on the acquisition date less the net recognized amount of identifiable assets acquired and liabilities assumed on the acquisition date (usually, fair value). If the fair value of consideration for acquisition is lower than the net recognized amount of assets acquired and liabilities assumed, the difference is recognized as profit. In the business combination, when consideration for the business combination transferred from the Group includes assets or liabilities arising from a contingent consideration arrangement, the contingent consideration is measured at fair value on the acquisition date and included as part of the above consideration for acquisition.

For the measurement of non-controlling interests, the method based on the proportionate share of non-controlling interests in the acquired entity's identifiable net assets (purchased goodwill approach) is employed principally.

#### (10) Foreign currency translation

Foreign currency transactions are translated into the functional currencies of MHI Group companies at the exchange rates at the dates of the transactions or an approximation of the rate.

Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are translated at the exchange rates at the end of the reporting period.

Exchange differences arising from translation or settlement are recognized as profit or loss. On the other hand, exchange differences arising from financial assets at FVTOCI are recognized as other comprehensive income.

Assets and liabilities of foreign operations are translated into Japanese yen using the exchange rates at the end of the reporting period, whereas revenue and expenses are translated using the average exchange rate during the period unless there is significant fluctuation in the exchange rates.

Exchange differences arising from translation of financial statements of foreign operations are recognized in other comprehensive income. At the time of disposal of a foreign operation, cumulative exchange differences recognized in other comprehensive income are transferred to profit or loss.

#### (11) Revenue

The Group recognizes revenue at an amount that reflects consideration to which the Group expects to be entitled in exchange for transfer of goods or services to customers based on the following five-step approach, except for interest and dividend income, etc. which are accounted for under IFRS 9.

- Step 1: Identify the contract with the customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the separate performance obligations in the
- Step 5: Recognize revenue when (or as) the entity satisfies a performance obligation

Revenue is recognized to the extent that an inflow of economic benefits to the Group is probable and its amount can be measured reliably, regardless of the timing of receiving the payment, and measured at fair value of consideration received or receivable after taxes in light of contractual payment terms.

Of incremental costs of obtaining contracts with customers and fulfillment costs directly related to contracts, the portion that is expected to be recoverable is recognized as assets and are regularly amortized over the transfer of related goods or services to customers.

Incremental costs of obtaining contracts with customers are costs that would not be incurred if the contract is not obtained.

Requirements for revenue recognition of the Group are as follows.

#### ① Sale of products

With regard to revenue from sale of goods, performance obligations are principally considered to be fulfilled at the time of delivery of the goods over which customers obtain control, and usually recognized at the time of delivery of goods. Revenue from sale of goods is measured at an amount of consideration promised in the contract with the customer less sales returns, discounts, rebates, and taxes collected on behalf of third parties and others.

#### ② Rendering of services and construction contracts

With regard to contracts for rendering of services or construction contracts under which the control of goods or services promised in the contracts is transferred to customers over the contract term, revenue is recognized by measuring progress toward the complete satisfaction of the performance obligation. Progress is measured using a method that depicts satisfaction of the performance obligation, and is principally estimated based on the proportion of costs incurred to fulfill the performance obligation against the total expected costs of fulfilling the performance obligation.

#### (12) Profit from business activities

"Profit from business activities" on the consolidated statement of profit or loss is presented as a measure that enables continuous comparison and assessment of the Group's business performance. "Profit from business activities" is calculated by subtracting "cost of sales", "selling, general and administrative expenses" and "other expenses" from "revenue" and adding "share of profit of investments accounted for using the equity method" and "other income" to the resulting amount. "Other income" and "other expenses" consist of dividend income, gains or losses on the sales of fixed assets, impairment losses on fixed assets, and others. Dividend income from shares and investments in capital held by the Group, where the investment is held by the Group over the long term due to business operation requirements, such as collaborating with other companies, is included in profit from business activities as the results of the business. Dividend income is recognized when the Group's right to receive the dividend income is established.

#### (13) Finance income and costs

"Finance income" and "finance costs" consist of interest income, interest expenses, foreign exchange gains or losses, gains or losses on derivatives (except for gains or losses recognized in other comprehensive income) and others. Interest income and expenses are recognized using the effective interest method when they arise.

#### (14) Accounting treatment of consumption tax

Transactions subject to national and local consumption taxes are recorded at amounts exclusive of such taxes.

#### (15) Income taxes

Income taxes consist of current taxes and deferred taxes. Except for income taxes related to the initial recognition of business combinations and those which are recognized directly in equity or other comprehensive income, income taxes are recognized as profit or loss.

Current taxes are measured as the amount that is expected to be paid to or refunded from tax authorities. The amount of these taxes is calculated based on tax rates and tax laws that are enacted or substantively enacted at the end of the reporting period.

Deferred taxes are recognized in relation to temporary differences arising from differences between the carrying amounts of assets and liabilities for accounting purposes and the related carrying amounts for tax purposes, unused tax losses and unused tax credits. Deferred tax assets are recognized to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences can be utilized.

Deferred tax liabilities are recognized for all taxable temporary differences in principle. However, taxable temporary differences relating to investments in subsidiaries, affiliates and interests in joint ventures are not recognized if the timing of the reversal of the temporary

differences can be controlled by the Group and it is probable that the temporary differences will not be reversed in the foreseeable future. With regard to taxable temporary differences arising from the initial recognition of goodwill, deferred tax liabilities are also not recognized. Deferred tax assets are reviewed at the end of each reporting period, and a reduction is made for the portion for which it is probable that taxable profits sufficient to utilize all or part of the deferred tax assets will not be available. On the other hand, unrecognized deferred tax assets are also reassessed at the end of each reporting period, and such deferred tax assets are recognized to the extent that the assets are recoverable if it becomes probable that the assets will be recovered due to future taxable profits.

#### **Notes on Accounting Estimates**

Items whose amounts were recorded in the consolidated financial statements for the fiscal year ended March 31, 2021 based on accounting estimates, and that could have a material impact on the consolidated financial statements for the fiscal year ending March 31, 2022, are as follows.

- (7) Recoverable amount of non-financial assets
  - ① Amount recorded in the consolidated financial statements for the fiscal year ended March 31, 2021:
    - Non-financial assets: ¥1,082,134 million
  - ② Other information that contributes users of the consolidated financial statements to understand the content of accounting estimates:
    - For details, refer to Basis of Preparation of Consolidated Financial Statements, 4. Accounting Policies, (6) Impairment of non-financial assets.
- Provisions
  - ① Amount recorded in the consolidated financial statements for the fiscal year ended March 31, 2021:
    - Provisions: ¥258,361 million
  - ② Other information that contributes users of the consolidated financial statements to understand the content of accounting estimates:
    - For details, refer to Basis of Preparation of Consolidated Financial Statements, 4. Accounting Policies, (7) Provisions.
- (ウ) Measurement of defined benefit obligations
  - ① Amount recorded in the consolidated financial statements for the fiscal year ended March 31, 2021:
    - Retirement benefit liabilities: ¥124,432 million
  - ② Other information that contributes users of the consolidated financial statements to understand the content of accounting estimates:
    - For details, refer to Basis of Preparation of Consolidated Financial Statements, 4. Accounting Policies, (8) Post-employment benefits.
- Recognition and measurement of revenue
  - ① Amount recorded in the consolidated financial statements for the fiscal year ended March 31, 2021:
    - For details, refer to Notes on Revenue Recognition.
  - ② Other information that contributes users of the consolidated financial statements to understand the content of accounting estimates:
    - For details, refer to Basis of Preparation of Consolidated Financial Statements, 4. Accounting Policies, (11) Revenue.

- Recoverability of deferred tax assets
  - ① Amount recorded in the consolidated financial statements for the fiscal year ended March 31, 2021:

Deferred tax assets: ¥378,338 million

② Other information that contributes users of the consolidated financial statements to understand the content of accounting estimates:

For details, refer to Basis of Preparation of Consolidated Financial Statements, 4. Accounting Policies, (15) Income taxes.

#### Notes to the Consolidated Statement of Financial Position

1. Pledged assets and related liabilities

The amounts of borrowings for which collateral was pledged when the loan agreements were entered into as of the date of March 31, 2021, was ¥195 million. The breakdown of assets pledged as collateral is as follows.

Collateral right is executed in case of breach of financial covenants or default on loan agreements.

Property, plant and equipment	¥	1,926 million
Trade and other receivables	¥	432 million
Inventories	¥	256 million
Total	¥	2,616 million

The Group converts trade receivables and other receivables into cash pursuant to receivable transfer contracts as a measure of financing. The amounts of trade receivables and contract assets transferred without qualifying for derecognition as of March 31, 2021, were \(\frac{\pmathbf{1}}{3}\),084 million, and \(\frac{\pmathbf{7}}{7}\),726 million, respectively. Liabilities under factoring agreements (Bonds, borrowings and other financial liabilities) recognized for current and non-current liabilities were \(\frac{\pmathbf{3}}{3}\),561 million and \(\frac{\pmathbf{4}}{4}\),745 million, respectively.

2. Provision for losses which were directly deducted from the assets.

Trade and other receivables	¥	9,663 million
Other financial assets (current)	¥	465 million
Contract assets	¥	513 million
Other financial assets (non-current)	¥	11,771 million

3. Accumulated depreciation of property, plant and equipment \(\frac{1}{2}\) 2,120,690 million

The above accumulated depreciation of property, plant and equipment amounts include accumulated impairment loss.

4. Guarantee obligations

The Group mainly guarantees employees' loan from the financial institutions. The totals of guarantees were \(\frac{\pmax}{2}\)8,634 million at the end of fiscal year ended March 31, 2021.

Total of the guarantees stated above does not include the guarantees stated in "Other notes,

3. Business combinations, (4) Guarantees related to the CRJ program."

#### 5. Contingent Liabilities

Contingent liabilities relating to changes to the delivery schedule of SpaceJet

Given the destabilization of the civil aviation market, which has been impacted by the global outbreak of COVID-19 pandemic, MHI announced in October 2020 the slowdown of SpaceJet development activities.

Therefore, it is difficult to predict the timing for the delivery of the first SpaceJet, and it is possible that additional burdens will arise depending on the results of discussions with customers and other parties concerned, and this could impact the future financial position and operating results.

#### 6. Indemnification Asset for South African Projects

On February 1, 2014 ("Effective Date of Company Split"), MHI and Hitachi, Ltd. ("Hitachi") integrated their businesses centered on thermal power generation systems into Mitsubishi Hitachi Power Systems, Ltd. ("MHPS")\*1, a consolidated subsidiary of MHI, through a spin-off in the form of an absorption-type company split.

As part of this business integration, the assets and liabilities, contracts with customers and others, and rights and obligations thereunder, regarding the boiler construction projects for Medupi and Kusile Power Stations (the "South African Projects"), for which Hitachi Power Africa Proprietary Limited ("HPA"), a consolidated subsidiary of Hitachi in the Republic of South Africa, and other companies received orders in 2007, were transferred (the "South African Asset Transfer") from HPA to Mitsubishi Hitachi Power Systems Africa Proprietary Limited ("MHPS-Africa")\*2, a consolidated subsidiary of MHI.

At the time the contract for the South African Asset Transfer was concluded, both parties agreed that Hitachi and HPA would be responsible for contingent liabilities arising from events that occurred prior to the Effective Date of Company Split as well as any claims that had already accrued as of said date, while MHPS and MHPS-Africa would be responsible for the execution of the projects on and after the Effective Date of Company Split. On that basis, it was also agreed in the contract to first retrospectively refine the project schedule and the cash flow estimates, as of the Effective Date of Company Split, then to determine the definitive price of the South African Asset Transfer based on them, and then to adjust the difference between the tentative price and the definitive price. Regarding the payment of the difference between the tentative price and the definite price (price adjustment and other payments) according to the agreement, MHI and Hitachi have finally reached an out-of-court settlement on December 18, 2019 after MHI's request for arbitration to the Japan Commercial Arbitration Association ("JCAA") as of July 31, 2017. Details of the settlement are as follows.

#### (1) Hitachi's Obligations

- Hitachi will transfer to MHI its total shareholdings (35%) in MHPS, the company jointly established by MHI and Hitachi to conduct business mainly with respect to thermal power systems.
- Hitachi pays MHI the sum of 200.0 billion yen in March 2020.

#### (2) MHI's Obligations

- MHI purchases the 70.0 billion yen of receivables against MHPS Africa from Hitachi for the same amount in March 2020.
- MHI shall, following completion of the payment and the share transfer described in (1) above, swiftly withdraw its pending request for arbitration previously submitted to JCAA.

• Upon completion of the abovementioned payment and share transfer, MHI shall waive any other claims held by MHI Group toward Hitachi concerning succession of the South African projects.

#### (3) Other Matters

Because the transfer of shares described in (1) above requires acquisition of approval from the authorities in multiple countries overseeing anti-monopoly laws, Hitachi and MHI shall jointly request to the JCAA that the aforementioned arbitration procedures be suspended swiftly after conclusion of the settlement agreement.

In accordance with the aforementioned settlement agreement, all MHPS shares held by Hitachi were transferred to MHI on September 1, 2020. As a result, "indemnification assets for South African projects" of 407.8 billion yen recorded as of the end of the previous fiscal year was fully collected, and "bonds, borrowings and other financial liabilities" also decreased by the same amount. After conclusion of the settlement agreement, the fluctuation of earnings of the South African Projects is recognized as profit or loss of the Group instead of a change in the balance of "indemnification asset for South African Projects".

- \*1 MHPS changed its company name to Mitsubishi Power, Ltd. on September 1, 2020.
- \*2 MHPS-Africa changed its company name to MHI Power ZAF(Pty) Ltd. on September 1, 2020.

#### Notes to the Consolidated Statement of Profit or Loss

(Items which affected profit from business activities in the fiscal year ended March 31, 2021)

1. Loss related to the SpaceJet project

Given the destabilization of the civil aviation market, which has been impacted by the global outbreak of COVID-19 pandemic, MHI announced in October 2020 the slowdown of SpaceJet development activities. Therefore, it is difficult to predict the timing for the delivery of the first SpaceJet.

As a result, other expenses and income include loss related to the SpaceJet project of 99,770 million yen, which mainly includes impairment of related non-financial assets such as goodwill recognized in connection with the acquisition of the CRJ program, various losses expected in conjunction with the slowdown in development, and a reversal of certain liabilities.

#### 2. Other income

- · Gain on sale of fixed assets
  - With respect to owned property, such as land, the difference between the carrying amount and the consideration is recorded as income upon reaching an agreement on sale and consideration for sale of fixed assets to a third party.
- · Income related to shares exchange
  - The Group established joint venture with Vestas Wind Systems A/S ("Vestas"), however agreed to exchange its shares in the joint venture for shares of Vestas during the fiscal year ended March 31, 2021. Based on the aforementioned agreement, the difference between the carrying amount of the shares of the joint venture and the fair value of the shares of Vestas at the time of the exchange was recorded as income.

#### 3. Other expenses

• Impairment losses on fixed assets

The Group estimated the recoverable amount of fixed assets, primarily buildings, that are not in business use, reduced the carrying amount of the fixed assets to recoverable amount, and recorded impairment losses on fixed assets.

• Business structure improvement expenses

The Group recorded expenses related to restructuring of 10,900 million yen.

This amount does not include expenses related to the SpaceJet project stated in item (1).

#### Notes to the Consolidated Statement of Changes in Equity

1. Type and number of the shares issued

Common stock

337,364,781 shares

#### 2. Cash dividends

(1) Cash dividends paid

Resolution	Type of shares	Total cash dividends paid	Cash dividends per share	Record date	Effective date	Resource of dividends
Jun 26, 2020 Annual General Meeting of Shareholders	Common Stock	¥ 25,253million	¥ 75	Mar 31, 2020	Jun 29, 2020	Retained earnings

Note: Total cash dividends paid in accordance with the resolution by Ordinary General Meeting of Shareholders held on Jun 26, 2020 include 65 million yen of cash dividends for the stocks held by the Stock Grant ESOP Trust and the Officer Remuneration BIP Trust I&II.

(2) Dividends of which the record date is within this fiscal year which take effect in the next fiscal year

Resolution	Type of shares	Total cash dividends to be paid	Cash dividends per share	Record date	Effective date	Resource of dividends
Jun 29, 2021 Annual General Meeting of Shareholders	Common stock	¥ 25,262 million	¥ 75	Mar 31, 2021	Jun 30, 2021	Retained earnings

Note: Total cash dividends to be paid in accordance with the resolution by the ordinary general meeting of shareholders to be held on June 29, 2021 include 51 million yen of cash dividends for the stocks held by the Stock Grant ESOP Trust and the Officer Remuneration BIP Trust I&II.

3. Type and number of shares subject to the share subscription rights

Common stock

208,300shares

#### **Notes on Financial Instruments**

1. Condition of financial instruments

The Group is exposed to credit risk, liquidity risk, and market risk (foreign currency risk, interest rate risk and Share price risk) in the course of operating activities and conducts risk management in accordance with certain policy to avoid or reduce these risks.

#### (1) Credit risk management

The Group's "Trade and other receivables," "Contract assets," and financial assets measured at amortized cost under "Other financial assets" and financial guarantee contracts are exposed to credit risk of the customers.

The Group regularly manages due dates and balances of receivables from each customer, and assesses their credit status. The Group has accepted collateral with respect to specific transactions with customers to deal with them for credit enhancement purpose. The Group also tries to reduce the credit risk by utilizing letter of credit, trade insurance, etc. The Group has no excessive credit risk concentrated on a single customer.

The credit risks related to deposits and derivative transactions that the Group has entered into are limited because all transactions entered into are with highly creditworthy financial institutions.

Loss allowances for "Trade and other receivables" and "Contract assets" presented in the Consolidated statement of financial position are always measured at an amount equal to lifetime expected credit losses (Simplified approach).

#### (2) Liquidity risk management

The Group's accounts payable, borrowings, and bonds are exposed to liquidity risk. However, each company of the Group manages the risk by, for example, preparing its cash budget every month.

The Group finances working capital and capital expenditures primarily by using net cash provided by operating activities, and any shortage of funds is covered mainly by borrowings from banks and issuing bonds.

As one of the financing methods, the Group liquidates trade receivables under receivable transfer contracts.

The Group has some unused commitment line agreements with highly creditworthy banks. Some bank loan agreements require the Group to maintain a certain level of specific financial ratios and net assets.

#### (3) Market risk management

#### ① Foreign currency risk management

The Group develops its business on a global scale, and is exposed to risk caused by fluctuations in exchange rates. Foreign currency risk arises from receivables and payables denominated in foreign currencies that are already recognized and forecast transactions such as future purchases and sales.

Based on the natural hedge concept, the Group keeps a balance between receivables and payables in the same currency to hedge the risk in accordance with its basic policy, but enters into forward exchange contracts and currency swap contracts as necessary for some of the receivables and payables and forecast transactions denominated in foreign currencies.

Forward exchange contracts are mainly used to hedge the foreign currency risk on trade receivables and trade payables denominated in foreign currencies. Currency swap contracts, on the other hand, are used to hedge the foreign currency risk on financial liabilities with relatively long repayment terms such as borrowings denominated in foreign currencies.

The Group enters into derivative transactions to the extent corresponding to actual business in accordance with its internal control policy, and does not carry out any speculative transactions. The Group also applies cash flow hedges to some forward exchange contracts and currency swap contracts.

#### 2 Interest rate risk management

The Group has borrowings with variable interest rates, and is exposed to interest rate risk. The Group enters into derivative transactions (interest rate swaps) for some of long-term borrowings in order to avoid the risk of variability in interest payments and attempt to fix interest expenses. The Group applies hedge accounting to the interest rate swaps, and adopts cash flow hedges.

#### 3 Share price risk management

The Group holds shares in other companies such as its suppliers and other business partners, and is exposed to the risk of changes in share prices. The primary purpose of such investments is to strengthen and maintain relationships with such companies. The Group regularly reviews the status of shareholdings according to the business relationships with its suppliers and other business partners since shares in such companies are held mainly out of the necessity that arises from business operations such as collaboration with other companies.

#### 2. Fair Value Measurements

The carrying amount and fair value of financial instruments at the end of the current fiscal year is as follows.

	Carrying amount (Millions of yen)	Fair value (Millions of yen)
Financial liabilities:		
Bonds	195,000	195,904
Long-term borrowings	464,095	460,519

This table does not include financial instruments measured at fair value and financial instruments whose carrying amount is a reasonable approximation of their fair value.

In addition, fair values of marketable bonds are based on the market price. Fair values of non-marketable bonds and long-term borrowings are calculated by discounting the expected future cash flows to the present value, based on the interest rate that would be used for borrowings with the same remaining maturity and on the same terms and conditions.

#### **Notes on Revenue Recognition**

The Group is composed of four business domains and segments: Energy; Plants & Infrastructure; Logistics, Thermal & Drive and Aircraft, Defense & Space. The operating results of these business domains and segments are regularly reviewed by the Board of Directors of the Company for making decisions about resource allocation and assessing their performance. Therefore, turnover recognized from these businesses is presented as revenue.

The Group further disaggregates revenue from contracts with customers for the Aircraft, Defense & Space business domains into "commercial aircraft" and "defense and space equipment" based on the type of markets or customers.

(Millions of yen)

	Reporting segments								
	Energy	Plants & Infrastructur e	Logistics, Thermal & Drive	Aircraft, Defense & Space  Commercial Space equipment Subtotal			Total	Adjustment s *1	Total
Revenue from external customers	1,533,380	596,153	855,449	177,415	523,672	701,087	3,686,071	13,875	3,699,946

<sup>\*1</sup> The "Adjustments" category includes proceeds from utilizing and disposing assets and others that not included in any of the reporting segments

The Group is engaged in the sales of products, performance of constructions and rendering of services in the Energy, Plants & Infrastructure, Logistics, Thermal & Drive and Aircraft, Defense & Space business domains.

Of these, a portion of the revenue from Energy, Plants & Infrastructure, and Defense and Space equipment are recognized based on the progress of the construction contract. The progress is measured using the method that depicts the satisfaction of performance obligation and is principally estimated based on the proportion of costs incurred to fulfill the performance obligation against the expected total costs of fulfilling the performance obligation.

The estimates of total revenue and total costs used in the measurement of progress could change due to the occurrence of unplanned events during construction, in which projects that involve significant judgements by management are included.

#### **Per Share Information**

Shareholders' equity per share Basic income per share ¥4,064.73 ¥120.92

#### **Significant Subsequent Events**

Not applicable.

#### Other notes

- 1. Major lawsuits
- (1) On July 31, 2017, MHI filed a demand for arbitration against Hitachi, Ltd. seeking performance of the obligation to make a payment as the price adjustment and other payments relating to the South African Asset Transfer. MHI and Hitachi reached to a settlement on December 18, 2019 regarding this case, and the arbitration proceedings have been cancelled on September 14, 2020. (for details, refer to 6. "Indemnification Asset for South African Project" in Notes to the Consolidated Statement of Financial Position).
- (2) In October 2017, Korea East-West Power Co., Ltd. ("EWP") filed a demand for arbitration against MHI and its consolidated subsidiary, Mitsubishi Hitachi Power Systems, Ltd. ("MHPS")\*1, to the Korean Commercial Arbitration Board, seeking compensation for damage in relation to non-operating loss due to a burnout accident that occurred during the commissioning period of steam turbine generation facilities. EWP has claimed that this burnout accident was caused by intentional act or gross negligence of MHPS, and MHI and that MHPS shall bear liability for the damage under the contract and the laws of South Korea. With regard to these claims, MHI and MHPS believe that MHPS had neither the intention nor the gross negligence and will assert that the responsibility of MHPS is limited under the contract.
  - \*1 MHPS changed its company name to Mitsubishi Power, Ltd. on September 1, 2020.
- (3)There was a temporary dispute between a consortium composed of MHI and Daewoo Engineering & Construction Co., Ltd. ("the Company, etc.") and El Sharika El-Djazairia El-Omania Lil Asmida SPA ("AOA") regarding a chemical fertilizer plant construction contract in Algeria whose orders had been received by the Company, etc., but a settlement was reached in 2017 (the "Settlement Agreement"), and the consortium delivered the plant to AOA. However, AOA subsequently refused to make some of the outstanding payment under the Settlement Agreement. Therefore, the Company, etc. filed for arbitration against AOA and one of its shareholders, Societe Nationale pour la Recherche, la Production, le Transport, la Transformation et la Commercialisation des Hydrocarbures SPA ("SONATRACH"). In March 2021, the Company, etc. received a counterclaim from AOA which mainly consists of the cancellation of the Settlement Agreement and the refund of the payment already made

under the Settlement Agreement. The Company, etc. will assert that there are no reasonable grounds for AOA's refusal to make the outstanding payment and that the counterclaim should be dismissed.

#### 2. Impact of the spread of the novel coronavirus disease (COVID-19)

Due to the increase of COVID-19 infections, there has been a decrease in revenue associated with shrinking demand and production adjustments at factories of the Group's commercial aircraft business and medium-volume production business. During the fiscal year ended March 31, 2021, the impact has been incorporated into the valuation of assets and reflected in the financial figures.

The COVID-19 is an event that impacts economic and corporate activities in a wide range of ways, and it is currently difficult to predict how it will spread in the future or when it will end. Therefore, considering external and other information, the Company looked over the impact on the business plan, and made accounting estimates such as the evaluation of assets based on assumptions according to the product's characteristics and the market environment that the products relate to.

If this effect is further prolonged, new production adjustments and further reductions in sales to customers may occur, which would affect the financial position and operating results of the Group from the next fiscal year.

There have been no significant changes since the previous fiscal year ended March 31, 2020, regarding the assumptions which include the future spread of COVID-19 and when the pandemic will be contained.

#### 3. Business combinations

On June 25, 2019, MHI entered into a definitive agreement with Bombardier Inc.("BA"), whereby MHI acquired the Canadair Regional Jet (CRJ) program, which is complementary to the Group's existing commercial aircraft business and acquired CRJ program on June 1, 2020.

#### (1) Overview of the Acquisition

With this agreement, the Group acquires the maintenance, customer support, refurbishment, marketing, and sales activities, as well as the type certificate for the CRJ Series aircraft. This is intended to complement the functions that will need to be developed for the commercialization of SpaceJet, such as regional jet customer support functions and the acquisition of customer platforms and supply chains in North America and to strengthen competitiveness and expand sales from a medium-term perspective.

#### (2) Acquisition Amount and Settlement Method

① Acquisition amount

USD699.3 million\*1 (¥75,342 million\*2)

- \*1 Finalized based on consultation with BA
- \*2 Converted at \(\frac{1}{107.74}\\$1\)(rate at June 1, 2020)
- 2 Settlement method

Payment of the acquisition amount in cash

#### 3 Expenses related to the acquisition

In the fiscal year ended March 31, 2021, expenses related to the acquisition amounted to 1,351 million yen (cumulative total of 4,871 million yen since the fiscal year ended March 31, 2020) are recorded in other expenses.

#### (3) Fair value of assets, liabilities and goodwill at the time of business combinations

	(Millions of yen)
Items	Amount
nems	*1
Consideration of acquisition	75,342
Assets acquired	
Current assets	29,587
Other non-current assets*2	34,573
Total of assets acquired	64,160
Liabilities assumed	
Current liabilities	22,274
Non-current liabilities	15,261
Total of liabilities assumed	37,535
Goodwill*3	48,717

<sup>\*1</sup> Converted at \(\frac{1}{2020}\)

#### (4) Guarantees related to the CRJ program

Along with the acquisition of the CRJ program from BA, the Group assumed part of the guarantees that BA had pledged to financial institutions, including external leasing companies.

The guarantees mainly relate to leases of aircraft delivered by BA in the past and will be exercised in the event that an airline company leasing aircraft defaults on its obligations. The total of the guarantees amounted to 38,615 million yen at the end of the fiscal year ended March 31, 2021.

However, the contract allows the Group to recover all or part of losses related to the aforementioned guarantees by seizing the leased aircraft and subleasing or selling the aircraft to a third party in the event that the airline company would default on its obligation.

<sup>\*2</sup> Non-current assets include 13,198 million yen of intangible assets.

<sup>\*3</sup> The stated amount is before the recognition of impairment. The main components of the goodwill represent synergy effect with the SpaceJet business that are expected to arise from the acquisition, and excess earning power. An impairment has been fully recognized for the amount.

### NON-CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS (From April 1, 2020 to March 31, 2021)

(Millions of Yen)

					Ct-	-1.1 1-11			(	3 01 1 01	• /
	Stockholders' equity										
		Capital surplus			Retained earnings						
			-p 30. p.o.	-			Re	evenue resen	ve		
	Common stock	Capital reserve	Other capital reserve	Total capital surplus	Legal reserve	Reserve for specified business restructuring investment loss	Reserve for reduction in costs of fixed assets	Reserve for accelerated depreciation	Earned surplus brought forward	Total revenue reserve	Total retained earnings
Balance as of Apr. 1, 2020	265,608	203,536	2,313	205,849	66,363	24,175	58,595	846	147,597	231,214	297,578
Changes in the period Reversal of reserve for specified business restructuring investment loss				-		(4,840)			4,840	-	-
Provision of reserve for reduction in costs of fixed assets				- 1			10,608		(10,608)	=	1
Reversal of reserve for reduction in costs of fixed assets				- 1			(5,794)		5,794	=	1
Reversal of reserve for accelerated depreciation				-				(369)	369	-	-
Cash dividends				1					(25,253)	(25,253)	(25,253)
Profit (loss)				1					104,934	104,934	104,934
Purchase of treasury stock				-						-	-
Disposal of treasury stock			(65)	(65)						-	-
Net changes in items other than stockholders' equity				-						-	-
Total changes in the period	-	-	(65)	(65)	-	(4,840)	4,814	(369)	80,076	79,680	79,680
Balance as of March 31, 2021	265,608	203,536	2,247	205,783	66,363	19,334	63,409	477	227,673	310,895	377,259

	Stockhold	ers' equity	Valuation, translation adjustments and others				
	Treasury stock	Total stockholders' equity	Unrealized holding gain (loss) on investment securities	Unrealized gain (loss) from hedging instruments	Total valuation, translation adjustments and others	Share subscription rights	Total net assets
Balance as of Apr.1, 2020	(1,942)	767,094	15,951	(4,810)	11,141	1,266	779,501
Changes in the period Provision of reserve for reduction in costs of fixed assets		-			-		1
Reversal of reserve for reduction in costs of fixed assets		-			-		=
Reversal of reserve for accelerated depreciation		-			-		ē
Cash dividends		(25,253)			-		(25,253)
Profit (loss)		104,934			-		104,934
Purchase of treasury stock	(5)	(5)			-		(5)
Disposal of treasury stock	364	298			-		298
Net changes in items other than stockholders' equity		-	54,656	(68)	54,588	(444)	54,143
Total changes in the period	358	79,973	54,656	(68)	54,588	(444)	134,116
Balance as of March 31, 2021	(1,584)	847,067	70,607	(4,878)	65,729	821	913,618

#### **Notes to the Non-Consolidated Financial Statements**

#### **Significant Accounting Policies**

- 1. Asset valuation standards and methods
  - (1) Securities

Investments in shares of subsidiaries and affiliates

···Historical cost method (moving average method).

Other securities

Other securities with market values

···Market value method based on market prices and other fair values at the balance sheet date. (Unrealized holding gains and losses are accounted for as a component of net assets. The costs of sold securities are computed based on the moving average method).

Other securities without market values

···Historical cost method (moving average method).

#### (2) Inventories

Merchandise and finished products

···Historical cost method (moving average method).

(Balance sheet amounts are determined by reflecting a decline in the profitability of the assets through write-downs).

Work in process

···Historical cost method (specific identification method).

(Balance sheet amounts are determined by reflecting a decline in the profitability of the assets through write-downs).

Raw materials and supplies

···Historical cost method (moving average method).(\*)

(Balance sheet amounts are determined by reflecting a decline in the profitability of the assets through write-downs).

\*Some standardized steel materials for building new ships are stated at cost determined by the specific identification method. (Balance sheet amounts are determined by reflecting a decline in the profitability of the assets through write-downs).

#### 2. Depreciation methods for fixed assets

(1) Property, plant and equipment (excluding leased assets)

The straight-line method is applied.

(2) Intangible Assets (excluding leased assets)

The straight-line method is applied.

#### (3) Leased Assets

The straight-line method (where useful lives are equal to the lease terms and residual values are assumed to be zero) is applied.

#### 3. Allowance and provision

(1) Allowance for doubtful accounts

An allowance for doubtful accounts is provided for possible losses on the collection of receivables. The amount of the allowance for general receivables is based on the write-off ratio. As for certain receivables such as the ones from the debtors whose solvency is in doubt, the collectability of each receivable is examined individually and the estimated unrecoverable amounts are recognized as the allowance.

#### (2) Provision for construction warranties

A provision for construction warranties is provided for the expenditure of guarantee work expenses after the work is performed, and is equal to the individually estimated amount of future guarantee expenses.

#### (3) Provision for losses on construction contracts

A provision for losses on construction contracts is provided for the expected total losses to be realized in the following fiscal years on the construction contracts if (i) those losses are judged to be inevitable at current fiscal year and (ii) reasonable estimation of the amounts of such losses is possible.

With regard to the construction contracts for which this provision is recognized, if the fiscal year-end balances of their work-in-process already exceed their respective total contract revenues, the exceeding portion is recognized as the loss on devaluation of the work-in-process and, accordingly, is not included in the provision for losses on construction contracts.

#### (4) Provision for business structure improvement

A provision for business structure improvement is provided for the expenses and losses in association with business structure improvement at an amount expected to be incurred.

#### (5) Provision for losses on disputes

A provision for losses on disputes is provided for possible losses related to litigation, and is equal to the estimated amount of losses to be incurred.

#### (6) Provision for stock benefits

A provision for stock benefits is provided in relation to the plan to grant stocks of MHI to officers and executive management personnel through a trust. The estimated value of MHI's stocks corresponding to the Stock Grant Points held by the eligible persons as at the balance sheet date is recognized.

#### (7) Provision for loss on guarantees

In order to provide for losses due to contingent liabilities such as guarantees for subsidiaries and affiliates and others, MHI records the amount deemed necessary, taking into account the financial position and other factors of the guaranteed parties.

#### (8) Provision for treatment of PCB (Poly Chlorinated Biphenyl) waste

A Provision for the treatment of PCB waste is provided based on the estimated costs of treating PCB products and equipment.

#### (9) Provision for environmental measures

A provision for environmental measures is provided for the estimated amount of expenditures to be incurred for the purpose of environmental measures.

#### (10) Provision for loss on subsidiaries and affiliates

In order to provide for losses related to investments in subsidiaries and affiliates, MHI records the amount deemed necessary, taking into account the financial position and other factors of the companies concerned.

#### (11) Provision for retirement allowance

A provision for retirement allowance is provided for employees' retirement benefits. The amounts are based on the balances of retirement benefit obligations and estimated pension fund assets (including a retirement benefit trust) at the end of the fiscal year.

When calculating retirement benefit obligations, the benefit formula basis is mainly used to attribute estimated retirement benefits to the period through the end of the current fiscal year. Past service costs are either expensed as incurred or amortized by the straight-line method over a period shorter than the average remaining service period of employees.

Past service costs are expensed as incurred and actuarial gains and losses for each fiscal year are amortized by the straight-line method, starting in the following fiscal year of incurrence, over the average remaining service period of employees.

If pension assets to be recognized at the end of the current fiscal year exceed the amount that the unrecognized actuarial gains or losses are deducted from the retirement benefit obligations, the excess amount shall be recorded in investments and advances as prepaid pension cost.

#### 4. Recognition of revenue and costs

MHI has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 30, 2018) and the "Implementation Guidance on Accounting Standard for Revenue Recognition" (ASBJ Guidance No. 30, March 30, 2018). MHI recognizes revenue at an amount that reflects consideration to which MHI expects to be entitled in exchange for transfer of goods or services to customers.

- 5. Other essential facts in preparing non-consolidated financial statements
  - (1) Accounting treatment of consumption tax

Transactions subject to national and local consumption taxes are recorded at amounts exclusive of such taxes.

(2) Application of tax effect accounting for the transition from the Consolidated Taxation System to the Group Tax Sharing System

Regarding the items related to the transition to the Group Tax Sharing System newly established in the "Act Partially Amending the Income Tax Act" (Act No. 8, 2020) and the review of the non-consolidated taxation system in line with the transition, MHI has not applied the provisions of paragraph 44 of the "Implementation Guidance on Accounting Standard for Tax Effect Accounting" (ASBJ Guidance No. 28, February 16, 2018), as allowed pursuant to paragraph 3 of the "Practical Solution on the Treatment of Tax Effect Accounting for the Transition from the Consolidated Taxation System to the Group Tax Sharing System" (ASBJ PITF No. 39, March 31, 2020). The amounts of deferred tax assets and deferred tax liabilities are posted in accordance with the provisions of the tax law prior to the amendment.

#### **Changes in Presentation**

MHI applied the "Accounting Standard for Disclosure of Accounting Estimates" (ASBJ Standard No. 31, March 31, 2020) for the non-consolidated financial statements as of and for the fiscal year ended March 31, 2021, and included notes on significant accounting estimates in the notes to the non-consolidated financial statements.

#### **Notes on Accounting Estimates**

Items whose amounts were recorded based on accounting estimates on the non-consolidated financial statements for the fiscal year ended March 31, 2021, and that could have a material impact on the non-consolidated financial statements for the fiscal year ending March 31, 2022, are as follows.

- 1. Recoverable amount of investment securities and investments in shares of subsidiaries and affiliates
  - Amount recorded in the non-consolidated financial statements for the fiscal year ended March 31, 2021:
    - Total of investment securities and investments in shares of subsidiaries and affiliates: ¥1,465,499 million
  - Other information that contributes users of the non-consolidated financial statements to understand the content of accounting estimates:

For shares and other securities with market price or fair value, MHI uses such price as the balance sheet amount. When significant decline in such price is noted, recognizes the valuation difference as a loss in the current fiscal year, unless it is deemed to be recoverable.

For shares and other securities without market price, such as investments in non-listed subsidiaries and affiliates, MHI uses the acquisition cost as the balance sheet amount. However, when significant decline in net asset value is noted due to a deterioration in the financial position of the issuer of the shares, MHI makes an appropriate reduction in the balance sheet amount and recognizes the valuation difference as a loss in the current fiscal year, except for when sufficient evidence supports the possibility of recovery.

#### 2. Provisions

• Amount recorded in the non-consolidated financial statements for the fiscal year ended March 31, 2021:

Allowance for doubtful accounts	¥	523,860 million
Provision for construction warranties	¥	15,039 million
Provision for losses on construction contracts	¥	5,097 million
Provision for business structure improvement	¥	13,404 million
Provision for stock benefits	¥	1,599 million
Provision for loss on guarantees	¥	242 million
Provision for treatment of PCB waste	¥	3,462 million
Provision for environmental measures	¥	7,132 million
Provision for losses on subsidiaries and affiliates	¥	9,527 million

• Other information that contributes users of the non-consolidated financial statements to understand the content of accounting estimates:

For details, refer to Significant Accounting Policies, (3) Allowance and provision.

#### 3. Measurement of defined benefit obligations

• Amount recorded in the non-consolidated financial statements for the fiscal year ended March 31, 2021:

Prepaid pension cost: ¥38,673 million

• Other information that contributes users of the non-consolidated financial statements to understand the content of accounting estimates:

The details of estimates are omitted as they are the same as for the Notes to the Consolidated Financial Statements.

#### 4. Recognition and measurement of revenue

 Amount recorded in the non-consolidated financial statements for the fiscal year ended March 31, 2021:

Sales: ¥916,770 million

• Other information that contributes users of the non-consolidated financial statements to understand the content of accounting estimates:

The details of estimates are omitted as they are the same as for the Notes to the Consolidated Financial Statements.

#### 5. Recoverability of deferred tax assets

• Amount recorded in the non-consolidated financial statements for the fiscal year ended March 31, 2021:

• Other information that contributes users of the non-consolidated financial statements to understand the content of accounting estimates:

The details of estimates are omitted as they are the same as for the Notes to the Consolidated Financial Statements.

#### Notes to the Non-Consolidated Balance Sheet

1. Accumulated depreciation

Accumulated depreciation of property, plant and equipment  $\frac{1}{2}$  1,128,980million

2. Guarantee obligations

Guarantee obligations on such debts as borrowings from financial institutions

MHI RJ Aviation Inc.	¥	16,969 million
Mitsubishi Heavy Industries Aero Engines, Ltd.	¥	15,000 million
Employees (Residence fund loan, etc.)	¥	10,218 million
Japanese Aero Engines Corporation	¥	4,210 million
Others	¥	12,206 million
Total	¥	58,605 million

3. Monetary receivables from / payables to subsidiaries and affiliated companies

Short-term monetary receivables	¥	80,035 million
Long-term monetary receivables	¥	602,241 million
Short-term monetary payables	¥	469,425 million
Long-term monetary payables	¥	111 million

4. Contingent liabilities relating to changes to the delivery schedule of SpaceJet

Given the destabilization of the civil aviation market, which has been impacted by the COVID-19 pandemic, MHI announced in October 2020 the slowdown of SpaceJet development activities.

Therefore, it is difficult to predict the timing for the delivery of the first SpaceJet, and it is possible that additional burdens will arise depending on the results of discussions with customers and other parties concerned, and this could impact the future financial position and operating results.

#### 5. Others

On February 1, 2014 (hereinafter referred to as the "Effective Date of Company Split"), MHI and Hitachi, Ltd. ("Hitachi") integrated their businesses centered on thermal power generation systems into Mitsubishi Hitachi Power Systems, Ltd. ("MHPS")\*1, a consolidated subsidiary of MHI, through a spin-off in the form of an absorption-type company split.

As part of this business integration, the assets and liabilities, contracts with customers and others, and rights and obligations thereunder, regarding the boiler construction projects for Medupi and Kusile Power Stations (the "South African Projects"), for which Hitachi Power Africa Proprietary Limited ("HPA"), a consolidated subsidiary of Hitachi in the Republic of South Africa, and other companies received orders in 2007, were transferred (the "South African Asset Transfer") from HPA to Mitsubishi Hitachi Power Systems Africa Proprietary Limited ("MHPS-Africa")\*2, a consolidated subsidiary of MHI.

At the time the contract for the South African Asset Transfer was concluded, both parties agreed that Hitachi and HPA would be responsible for contingent liabilities arising from events that occurred prior to the Effective Date of Company Split as well as any claims that had already accrued as of said date, while MHPS and MHPS-Africa would be responsible for the execution of the projects on and after the Effective Date of Company Split. On that basis, it was also agreed in the contract to first retrospectively refine the project schedule and the cash flow estimates, as of the Effective Date of Company Split, then to determine the definitive price of the South African Asset Transfer based on them, and then to adjust the difference between the tentative price and the definitive price. Regarding the payment of the difference between the tentative price and the definite price (price adjustment and other payments) according to the agreement, MHI and Hitachi have finally reached an out-of-court settlement on December 18, 2019 after MHI's request for arbitration to the Japan Commercial Arbitration Association (hereinafter referred to as "JCAA") as of July 31, 2017. Details of the settlement are as follows.

#### (1) Hitachi's Obligations

• Hitachi will transfer to MHI its total shareholdings (35%) in MHPS, the company jointly

established by MHI and Hitachi to conduct business mainly with respect to thermal power systems.

• Hitachi pays MHI the sum of 200.0 billion yen in March 2020.

#### (2) MHI's Obligations

- MHI purchases the 70.0 billion yen of receivables against MHPS Africa from Hitachi for the same amount in March 2020.
- MHI shall, following completion of the payment and the share transfer described in (1) above, swiftly withdraw its pending request for arbitration previously submitted to JCAA.
- Upon completion of the abovementioned payment and share transfer, MHI shall waive any other claims held by MHI Group toward Hitachi concerning succession of the South African projects.

#### (3) Other Matters

• Because the transfer of shares described in (1) above requires approval from the authorities in multiple countries overseeing anti-monopoly laws, Hitachi and MHI shall jointly request to the JCAA that the aforementioned arbitration procedures be suspended swiftly after conclusion of the settlement agreement.

In accordance with the aforementioned settlement agreement, all MHPS shares held by Hitachi were transferred to MHI on September 1, 2020. As a result, "indemnification assets for South African projects" amounted to 407.8 billion yen recorded as of the end of the previous fiscal year was fully collected.

- \*1 MHPS changed its company name to Mitsubishi Power, Ltd. on September 1, 2020.
- \*2 MHPS-Africa changed its company name to MHI Power ZAF(Pty) Ltd. on September 1, 2020.

#### Notes to the Non-Consolidated Statement of Income

1. Transactions with subsidiaries and affiliated companies

Sales  $$\Psi$$  112,438 million Purchases  $$\Psi$$  196,388 million Transactions other than operating transactions  $$\Psi$$  223,697 million

2. Losses on revaluation of investment securities

Losses on revaluation of investment securities includes 5,954 million yen of losses on revaluation of shares of subsidiaries and affiliates.

3. Loss related to SpaceJet project

Given the destabilization of the civil aviation market, which has been impacted by the COVID-19 pandemic, MHI announced in October 2020 the slowdown of activities for the SpaceJet development. Therefore, it is difficult to predict the timing for the delivery of the first SpaceJet. As a result, MHI has recorded a loss related to the SpaceJet project in the current fiscal year as follows.

Provision of allowance for doubtful accounts for Mitsubishi Aircraft Corporation  $\begin{tabular}{c} $\mathbbmspace{1mu} $\mathbbmspace{1mu$ 

4. Business structure improvement expenses

Business structure improvement expenses of the current fiscal year was related to restructuring.

5. Gain on sales of fixed assets

With respect to owned property, such as land, gain on sales of fixed assets is recorded upon

reaching an agreement on sale and consideration for the sales of fixed assets to a third party.

6. Losses on impairment of fixed assets

The Company estimated the recoverable amount of fixed assets, primarily buildings, that are not in business use, and recorded impairment losses.

#### Notes to the Non-Consolidated Statement of Changes in Net Assets

The number of treasury stock

Common stock 529,544 shares

#### **Notes on Tax Effect Accounting**

Deferred tax assets are principally caused by temporary differences with allowance for doubtful accounts. Deferred tax liabilities are principally caused by unrealized holding gain on investment securities.

#### **Notes on Revenue Recognition**

MHI engages in the sale of products as well as the execution of construction works and rendering of services.

• Sale of products

Performance obligations are principally considered to be satisfied at the time of delivery of the goods upon which customers obtain control, and usually recognized at the time of delivery of goods.

• Execution of construction works and rendering of services
Since control of goods or services promised in the contracts is transferred to customers
over the contract term, revenue is recognized based on progress toward complete
satisfaction of the performance obligation. Progress is measured using a method that
depicts satisfaction of the performance obligation, and principally estimated based on the
proportion of costs incurred to fulfill the performance obligation over a certain period of
time against the expected total costs for satisfying the performance obligation.

#### **Notes on Related Party Transactions**

Subsidiaries and affiliated companies

Category	Name	Percentage of Voting Rights held by the Issuer	Relation with the Related Parties	Contents of the Transactions	Transaction Amounts	Account	Ending Balance
Subsidiary	Mitsubishi Aircraft Corporation	Direct 86.99%	Manufacturing of MSJ Some officers of MHI concurrently serve as officers of the related party	receivable etc. (*1)	¥ 43,142 million	long-term receivables etc.	¥514,810 million
Subsidiary	MHI Holding Denmark Aps	Direct 100.0%	MHI concurrently	Funds borrowing (*3)	¥98,288 million	short-term borrowings	¥98,288 million

Subsidiary	Mitsubishi Heavy Industries America, Inc.	Direct 100.0%	Some officers of MHI concurrently serve as officers of the related party	kind (*4) Monetary	¥74,891 million ¥73,677 million	-	-
Subsidiary	MHI Power ZAF(Pty) Ltd.	Indirect 75.0%	Execution of construction work in South Africa		¥ 518,000 million	-	-
				Repayment of deposit (*5)	¥552,214 million	-	-

Terms and conditions of the transaction and the policy for determining terms and conditions

- \*1. The interest rate on loans is determined by taking market interest rates into account.
- \*2. During the fiscal year ended March 31, 2021, provision of allowance for doubtful accounts of 50,151 million yen was recognized. Total amount of provision of allowance for doubtful accounts was 514,810 million yen at the end of fiscal year ended March 31, 2021.
- \*3. The interest rate on borrowings is determined by taking market interest rates into account.
- \*4. Shares of subsidiaries were invested.
- \*5. With the settlement agreement for the South African projects, loans receivable and deposits received related to the projects have been settled.

#### **Per Share Information**

#### **Significant Subsequent Events**

MHI decided at the Board of Directors on May 10, 2021 on a policy to succeed to the businesses such as thermal power generation business, of its consolidated subsidiary, Mitsubishi Power, Ltd. by absorption-type company split. The details are as follows.

1. Details of Mitsubishi Power, Ltd.

(1) Trade Name, Location of Head Office, Representative, the amounts of Capital, Net Assets, Total Assets and Details of Business

(As of March 31, 2021)

Trade Name: Mitsubishi Power, Ltd.

Head Office: 3-1, Minato Mirai 3-chome, Nishi-ku, Yokohama

Representative: President and CEO Ken Kawai

Capital: \$ \$ 100,000 million Net Assets: \$ \$ 530,811 million Total Assets: \$ \$ 964,057 million

Details of Business: Thermal power generation system business (gas turbines, steam turbines, coal

gasification generating equipment, boilers, thermal power control systems, generators, etc.), geothermal power system business, environmental equipment business, fuel cell business, electric power sales business (only electric power sales in relation to the demonstration facility for gas turbine combined cycle power generation plant at Takasago Works), and other

related businesses

#### (2) Sales, Operating Profit, Ordinary Profit and Net Profit of the latest 3 Fiscal Years

(Millions of Yen)

Fiscal Year (FY)	FY ended March 2019	FY ended March 2020	FY ended March 2021
Sales	841,646	820,429	754,917
Operating Profit(loss)	30,670	17,417	(38,376)
Ordinary Profit(loss)	38,964	48,805	(7,289)
Net Profit(loss)	30,079	40,147	(4,221)

(Note) These figures stated above (1) and (2) are in accordance with accounting principles generally accepted in Japan. However, the operating results for the fiscal year ended March 2021 are unaudited and may change afterward.

### (3) Name of Major Shareholder and Shareholding Ratio Mitsubishi Heavy Industries, Ltd. 100%

#### (4) Capital, Personal, and Business Relationship with MHI

Mitsubishi Power, Ltd. is a wholly owned subsidiary of MHI and a director and one of audit & supervisory board members are dispatched by MHI.

In addition, MHI has transactions with Mitsubishi Power, Ltd. such as entrustment of business, entrustment of R&D, and lease contracts.

#### 2. Purpose of Absorption-Type Company Split

Mitsubishi Power, Ltd., a consolidated subsidiary of MHI, is promoting decarbonization of its thermal power generation system, while MHI is driving the development of the eco-system of hydrogen and CO2. In order to make it possible to manage the resources of the two companies dynamically and integrally, and to further accelerate the Energy Transition, which serves as the growth engine of MHI's

group, MHI decided to succeed to the thermal power generation business of Mitsubishi Power, Ltd. by way of absorption-type company split on October 1, 2021.

- 3. Method, Allotment and Other Details of the Absorption-Type Company Split
- (1) Method of Absorption-Type Company Split

It is an absorption-type company split in which MHI is a succeeding company and Mitsubishi Power, Ltd. is a splitting company.

(2) Details of Allotment relating the Absorption-Type Company Split Since Mitsubishi Power, Ltd. is a wholly owned subsidiary of MHI, any of shares, money and other assets will not be allotted.

- (3) Other Details of the Absorption-Type Company Split
- a. Rights and obligations to Succeed

MHI will succeed to the assets, contracts and other rights and obligations held by Mitsubishi Power, Ltd. relating to the business such as thermal power generation system business as of the effective date of the absorption-type company split, except those stipulated in the absorption-type company split agreement that MHI will not succeed to.

b. Schedule

May 10, 2021 Resolution of the Board of Directors on a policy of the

absorption-type company split (\*1)

Between July and August 2021 Execution of absorption-type company split agreement (Schedule)

October 1, 2021 (Schedule) Effective date of the company split

- (Note1) Since the requirements of simplified company split prescribed in Article 796, Clause 2 of the Companies Act will be satisfied at MHI and the requirements of simplified company split prescribed in Article 784, Clause 1 of the Companies Act will be satisfied at Mitsubishi Power, Ltd., the absorption-type company split will be executed without the approval of the shareholders meeting.
- c. The contents of the absorption-type company split agreement is planned and may be changed afterward. The same applies to matters described in 5 below concerning MHI after the absorption-type company split.
- 4. Basis for Calculating Allotment to MHI relating to Absorption-type Company Split Not applicable.
- 5. Trade Name, Location of Head Office, Representative, Capital, and Details of the Business of the Succeeding Company after the Company Split

(1) Trade Name: Mitsubishi Heavy Industries, Ltd.

(2) Head Office: 2-3, Marunouchi 3-chome, Chiyoda-ku, Tokyo

(3) Representative: President and CEO Seiji Izumisawa

(4) Capital:  $\frac{1}{2}$  265,608 million

(5) Details of Business: Manufacturing, installation, sales, and services etc. in the business of

shipbuilding & ocean development, power systems, machinery & steel structure systems, aerospace systems, general machinery and special

vehicles, and others

6. Effect of the Absorption-Type Company Split on Profit and Loss of non-consolidated financial results

In accordance with the "Accounting Standard for Business Combinations" (ASBJ Statement No. 21, issued on January 16, 2019), and "Guidance on Accounting Standard for Business Combinations and Business Separations" (ASBJ Guidance No. 10, issued on January 16, 2019), this business combination will be accounted for as business combinations under common control.

As a result of the absorption-type company split, a gain on the extinguishment of tie-in shares of approximately 50 billion yen is expected to be recorded as extraordinary gain in the non-consolidated financial statements of MHI for the fiscal year ending March 2022. However, the amount will change depending on the contents of the rights and obligations MHI will succeed. The effect on profit and loss by the absorption-type company split, including the amount of the gain from the extinguishment of tie-in shares, is currently under scrutiny.

#### Other notes

- 1. Major lawsuits
  - (1) On July 31, 2017, MHI filed a demand for arbitration against Hitachi, Ltd. seeking performance of the obligation to make a payment as the price adjustment and other payments relating to the South African Asset Transfer. MHI and Hitachi reached a settlement on December 18, 2019 regarding this case, and the arbitration proceedings have been cancelled on September 14, 2020. (for details, refer to 5. "Others" in Notes to the Non-Consolidated Balance Sheet).
- (2) There was a temporary dispute between a consortium composed of MHI and Daewoo Engineering & Construction Co., Ltd. ("the Company, etc.") and El Sharika El-Djazairia El-Omania Lil Asmida SPA ("AOA") regarding a chemical fertilizer plant construction contract in Algeria whose orders had been received by the Company, etc., but a settlement was reached in 2017 (the "Settlement Agreement"), and the consortium delivered the plant to AOA. However, AOA subsequently refused to make some of the outstanding payment under the Settlement Agreement. Therefore, the Company, etc. filed for arbitration against AOA and one of its shareholders, Societe Nationale pour la Recherche, la Production, le Transport, la Transformation et la Commercialisation des Hydrocarbures SPA ("SONATRACH"). In March 2021, the Company, etc. received a counterclaim from AOA which mainly consists of the cancellation of the Settlement Agreement and the refund of the payment already made under the Settlement Agreement. The Company, etc. will assert that there are no reasonable grounds for AOA's refusal to make the outstanding payment and that the counterclaim should be dismissed.

#### 2. Impact of the spread of the novel coronavirus disease (COVID-19)

Due to the increase of COVID-19 infections, there has been a decrease in revenue associated with shrinking demand and production adjustments at factories of the Group's commercial aircraft business and other businesses. During the fiscal year ended March 31, 2021, the impact has been incorporated into the valuation of assets and reflected in the financial figures.

The COVID-19 is an event that impacts economic and corporate activities in a wide range of ways, and it is currently difficult to predict how it will spread in the future or when it will end. Therefore, considering external and other information, the Company looked over the impact on the business plan, and made accounting estimates such as the evaluation of assets based on assumptions according to the product's characteristics and the market environment that the products relate to.

If this effect is further prolonged, new production adjustments and further reductions in sales to customers may occur, which would affect the financial position and operating results of the Group from the next fiscal year.

There have been no significant changes since the previous fiscal year ended March 31, 2020 regarding the assumptions which include the future spread of COVID-19 and when the pandemic will be contained.

(End)