

Overview

MHI Group's reporting segments are constituent units of the Group for which separate financial information is available, and are periodically reviewed by MHI's Board of Directors to determine the allocation of management resources and assess performance. MHI Group has established business domains and segments to manage its businesses. Each business domain and segment drafts comprehensive strategies for the products and services handled in Japan and overseas, and conducts business activities accordingly. Therefore, MHI has grouped these business domains and segments based on the similarity of their respective customers and product characteristics into four reporting segments: Energy Systems; Plants & Infrastructure Systems; Logistics, Thermal & Drive Systems; and Aircraft, Defense & Space.

Organization and Number of Employees

- Energy Systems
- Plants & Infrastructure Systems
- Logistics, Thermal & Drive Systems
- Aircraft, Defense & Space
- Others



(As of March 31, 2023)

Others
Corporate Departments Shared Technology Framework

Internal organization and major subsidiaries of Energy Systems

GTCC Business Division Steam Power Maintenance Innovation Business Division AQCS Business Division Nuclear Energy Systems	* Thermal power-related business divisions
<ul style="list-style-type: none"> • Mitsubishi Heavy Industries Marine Machinery & Equipment Co., Ltd. • Mitsubishi Heavy Industries Aero Engines, Ltd. • Mitsubishi Heavy Industries Compressor Corporation 	

Internal organization and major subsidiaries of Plants & Infrastructure Systems

Engineering Solutions
<ul style="list-style-type: none"> • Mitsubishi Shipbuilding Co., Ltd. • Mitsubishi Heavy Industries Machinery Systems, Ltd. • Mitsubishi Heavy Industries Environmental & Chemical Engineering Co., Ltd. • Primetals Technologies, Limited

Major subsidiaries of Logistics, Thermal & Drive Systems

<ul style="list-style-type: none"> • Mitsubishi Logisnext Co., Ltd. • Mitsubishi Heavy Industries Engine & Turbocharger, Ltd. • Mitsubishi Heavy Industries Thermal Systems, Ltd.
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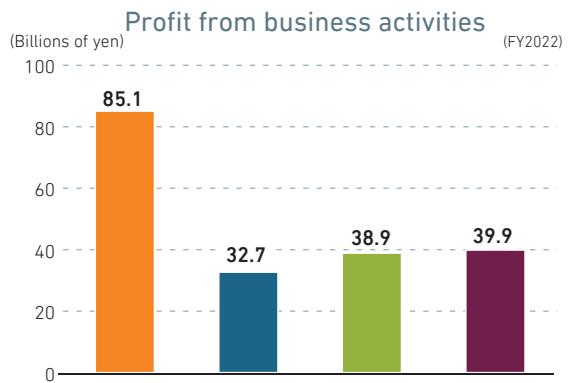
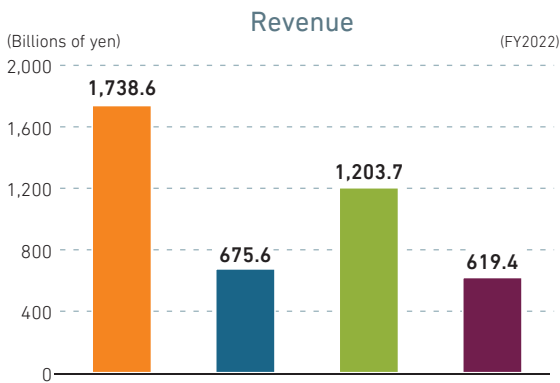
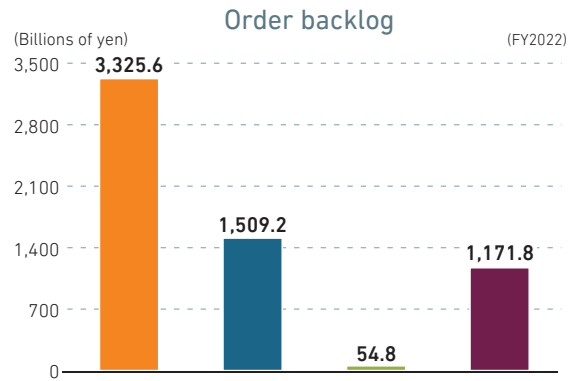
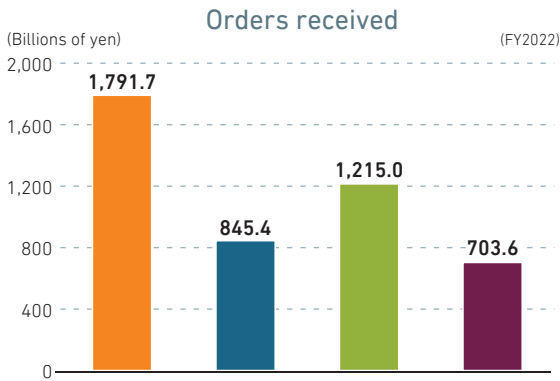
Internal organization and major subsidiaries of Aircraft, Defense & Space

Commercial Aviation Systems Integrated Defense & Space Systems
<ul style="list-style-type: none"> • MHI RJ Aviation ULC

* Company names are of major subsidiaries

Orders Received, Revenue and Profit

- Energy Systems
- Plants & Infrastructure Systems
- Logistics, Thermal & Drive Systems
- Aircraft, Defense & Space
- Others



R&D Expenses, Capital Expenditures

