

Group Profile



Financial capital

- Shareholders' equity*

¥ **1,740.9** billion

- Interest-bearing debt

¥ **742.4** billion

* Equity attributable to owners of the parent



Human capital

- Number of employees

76,859 people

- Training hours per employee

16.0 hours



Intellectual capital

- R&D expenses

¥ **127.4** billion

- Number of patents held

25,771



Manufactured capital

- Property, plant and equipment

¥ **839.8** billion

- Capital expenditures

¥ **150.7** billion



Social and relationship capital

- Social contribution expenses

¥ **1.2** billion

- People undergoing human rights awareness training

1,740 people



Natural capital

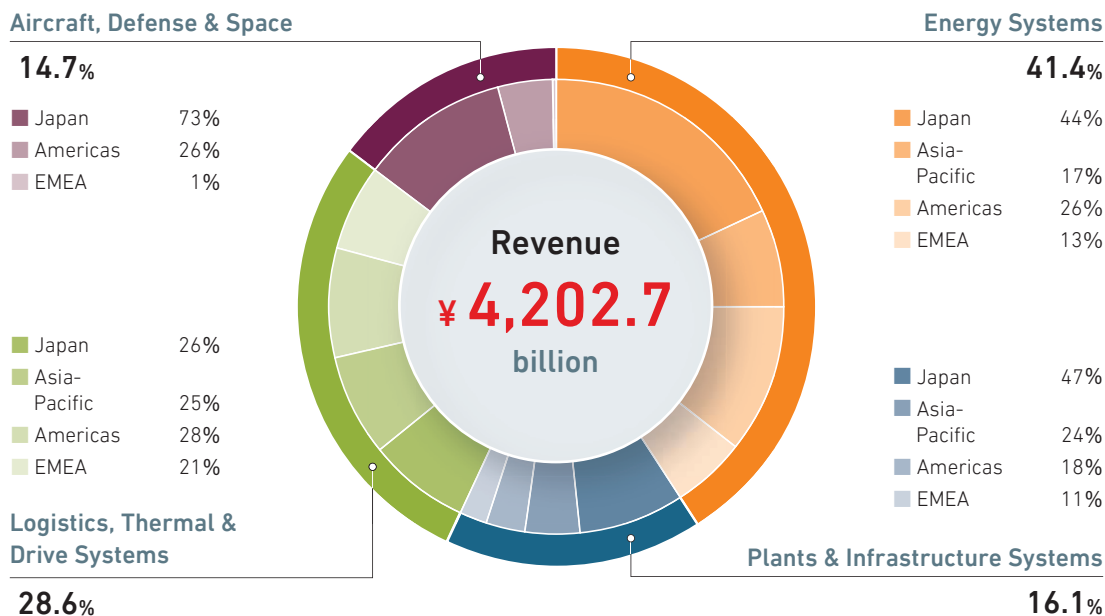
- Renewable energy consumption

109 GWh

- Water usage

6,920 thousand m³

► Composition of Revenue by Segment (FY2022)



Energy Systems



- Main Businesses**
- Gas & steam power systems*
 - Nuclear power systems
 - Compressors
 - Aero engines
 - Marine machinery
- * Includes GTCC, steam power and air quality control system

Plants & Infrastructure Systems



- Main Businesses**
- Commercial ships
 - Engineering
 - Environmental systems
 - Metals machinery
 - Machinery systems

Logistics, Thermal & Drive Systems



- Main Businesses**
- Material handling systems
 - Engines
 - Turbochargers
 - HVAC systems
 - Automotive air conditioners

Aircraft, Defense & Space



- Main Businesses**
- Commercial aviation
 - Defense aircraft
 - Missile systems
 - Naval ships
 - Special vehicles (tanks)
 - Maritime systems (torpedoes)
 - Space systems