

## Introducing Members of the Board

As of July 1, 2020



**Shunichi Miyanaga**

Chairman of the Board

Having been involved in operations of Machinery & Steel Structures, Mr. Miyanaga served as President and CEO from April 2013 to March 2019, and promoted management reforms including the shift to a domain business structure and led the expansion in the scope of MHI's business. From April 2019, he has been serving as a Chairman of the Board and conducting MHI's management oversight and invigorating activity at the Board of Directors.



**Seiji Izumisawa**

President and CEO\*<sup>1</sup>

Mr. Izumisawa has engaged in research and development, technology management and operations related to strategic technology development, and has made significant contributions to strengthening and developing MHI's technology infrastructure. From June 2017 to June 2018, he filled the role of Director who is serving as an Audit and Supervisory Committee Member. Since April 2019 he has served as President and CEO (Member of the Board), in which roles he has drawn up and promoted strategy for MHI as a whole, and driven the development of a global structure. He participates in MHI's management decision-making, providing management direction.



**Masahiko Mishima**

Director  
Executive Vice President, GC\*<sup>2</sup>

Mr. Mishima has been involved in Machinery & Steel Structures and business risk management, and has made a contribution to reducing MHI's business risk as a whole and dealing with major projects, etc. He has been serving as GC since October 2018, promoting operations such as risk management, legal & general affairs, and management audits in response to MHI's business environment, etc. He participates in MHI's management decision-making as a person with expertise in the governance of MHI.



**Hisato Kozawa**

Director  
Senior Vice President, CFO\*<sup>3</sup>

Mr. Kozawa has been engaged for many years in the financial and accounting operations of MHI, and having served as general manager of finance and accounting departments at a major subsidiary. He served as CoCFO from October 2019, and has been serving as CFO from April 2020, and promoting financing activities that respond to economic conditions and the business environment. He participates in MHI's management decision-making as a person with expertise in the finances of MHI.

(Appointed to the Board on June 26, 2020)

\*1 CEO: Chief Executive Officer \*2 GC: General Counsel \*3 CFO: Chief Financial Officer

## Introducing Members of the Board



**Naoyuki Shinohara**

Director

Mr. Shinohara has a wide range of insights related to financial policy gained as a regulator and a global perspective gained as an international institution executive when he served as Vice Minister of Finance for International Affairs and Deputy Managing Director of the International Monetary Fund (IMF). He contributes to the improvement of the soundness and transparency of MHI's management decision-making through providing insightful views and frank assessments to MHI's management as an outside director.



**Ken Kobayashi**

Director  
(Chairman of the Board,  
Mitsubishi Corporation)

Mr. Kobayashi has extensive knowledge and experience as a top executive who can perform well in global markets and because of his expertise in various fields, having served as a Member of the Board, President and CEO, and Chairman of the Board of Mitsubishi Corporation. He contributes to the improvement of the soundness and transparency of MHI's management decision-making through providing insightful views and frank assessments to MHI's management as an outside director.



**Noriko Morikawa**

Director

Ms. Morikawa has experience in internal audit and accounting operations at foreign companies operating in Japan, in addition to which she possesses extensive knowledge and experience in global companies related to business management and organizational operation, such as overseeing administration departments in the role of manager. She contributes to the improvement of the soundness and transparency of MHI's management decision-making through providing insightful views and frank assessments to MHI's management as an outside director.

(Appointed to the Board on June 26, 2020)

**Toshifumi Goto**

Director  
Full-time Audit and Supervisory  
Committee Member

Mr. Goto has been involved in human resources, planning, and general affairs departments, and has contributed to the strengthening of MHI's corporate governance system. Mr. Goto has been a Director serving as an Audit and Supervisory Committee Member since June 2017. He participates in MHI's management decision-making from the perspective of Full-time Audit and Supervisory Committee Member and contributes to ensuring effective audits and ensuring soundness and appropriateness and improving transparency of its management decision-making.

**Koji Okura**

Director  
Full-time Audit and Supervisory  
Committee Member

Mr. Okura has long experience in finance and accounting divisions at MHI, and has served in various important positions in administrative division and business division, and serving as the president of a major subsidiary. Mr. Okura has been a Director serving as an Audit and Supervisory Committee Member since June 2020. He participates in MHI's management decision-making from the perspective of Full-time Audit and Supervisory Committee Member and contributes to ensuring effective audits and ensuring soundness and appropriateness and improving transparency of its management decision-making.

(Appointed to the Board on June 26, 2020)

**Christina Ahmadjian**

Director  
Audit and Supervisory Committee  
Member  
(Professor, Hitotsubashi University,  
Graduate School of Business  
Administration)

Ms. Ahmadjian has wide-ranging insight and global perspectives gathered as a scholar of corporate governance and corporate management. She contributes to the improvement of the soundness and transparency of MHI's management decision-making through providing insightful views and frank assessments to MHI's management as an outside director and Audit and Supervisory Committee member.

## Introducing Members of the Board



### Hiroo Unoura

Director  
Audit and Supervisory Committee  
Member  
(Executive Advisor, Nippon Tele-  
graph and Telephone Corporation)

Mr. Unoura has extensive knowledge and experience as a top executive active in cutting-edge fields, having served as President of Nippon Telegraph and Telephone Corporation and worked to strengthen domestic business competitiveness and earning power as well as expand international business. He contributes to the improvement of the soundness and transparency of MHI's management decision-making through providing insightful views and frank assessments to MHI's management as an outside director and Audit and Supervisory Committee member.



### Nobuyuki Hirano

Director  
Audit and Supervisory Committee  
Member  
(Member of the Board of Directors,  
Chairman (Corporate Executive),  
Mitsubishi UFJ Financial Group, Inc.)

Mr. Hirano has extensive knowledge and experience as an executive at an international financial institution, having served as President of Mitsubishi UFJ Financial Group and President and Chairman of MUFG Bank. He contributes to the improvement of the soundness and transparency of MHI's management decision-making through providing insightful views and frank assessments to MHI's management as an outside director and Audit and Supervisory Committee member.

